

Bulletin of Duke University



Sanford School of Public Policy
2023-2024

Duke University

Mission of the Sanford School of Public Policy	4
Administration	4
Degrees	6
History of the Sanford School	6
About the University Bulletins	7
About Duke University	8
University Policies	10
University Resources, Campus Life & Activities	13
Academic Calendar	19
The Sanford School Code of Professional Conduct	21
Facilities	25
Career Services	25
Research Centers & Programs	25
All Programs	27
Environmental Policy PhD	28
Academic Requirements	28
Public Policy PhD	28
Academic Requirements	29
International Master of Environmental Policy (Duke Kunshan University)	30
Academic Policies	31
Academic Requirements	32
Admissions	34
Financial Aid	35
Tuition & Fees	37
Master of International Development Policy	39
Academic Policies	40
Academic Requirements	42
Academic Requirements (Accelerated Program)	43
Admissions	44
Financial Awards	44
Tuition & Fees	45
Master of National Security Policy	46
Academic Policies	46
Academic Requirements	49

Duke University

Admissions	49
Financial Aid Awards, Loans, and Student Accounts	51
Tuition & Fees	53
Master of Public Policy	53
Academic Policies	55
Academic Requirements	57
Admissions	59
Financial Aid Awards, Loans, and Student Accounts	62
Tuition & Fees	65
Concurrent International Development Policy Certificate	66
Academic Requirements	66
Undergraduate Programs	66
All Courses	67

Mission of the Sanford School of Public Policy

The mission of Duke University's Sanford School of Public Policy is to educate tomorrow's leaders and improve the quality of public policymaking through research, professional training, and policy and community engagement.

In 2009, the Sanford School of Public Policy became Duke University's tenth school, building on almost forty years of interdisciplinary public policy research and education. The Sanford School is named for its founder, the late Terry Sanford, North Carolina governor from 1961 to 1965, Duke University president from 1969 to 1985, and US senator from 1987 to 1993.

The school is expanding faculty and research in several key policy areas: health policy; social policy; energy and environment; media and democracy; security policy; technology policy; and international development.

The faculty includes sixteen distinguished chairs, nine members of national academies and eight Bass faculty. It also includes experienced professionals such as journalist Bill Adair, founder of PolitiFact, and Asher Hildebrand, former chief of staff for Congressman David Price.

The Sanford School has one of the nation's largest public policy undergraduate programs, graduating about 200 majors each year. Undergraduates work in internships in state, local, and federal governments and nongovernmental organizations, both in the United States and abroad. The school offers master's degrees in public policy and international development policy, as well as the PhD in public policy.

With a concentration in global public policy in the Master of Public Policy Program, the Master of International Development Policy, the Master of National Security Policy and the professional education programs offered by the Duke Center for International Development, as well as the International Master in Environmental Policy at Duke Kunshan University, Sanford is a national leader in providing public policy studies in the international arena. The Sanford School's graduate program is consistently ranked among the top ten policy analysis programs in the United States. A number of multidisciplinary research centers and programs collaborate closely with the Sanford School. These centers conduct grant-funded research and sponsor activities dealing with child and family policy; health policy; philanthropy; international development; media and democracy; terrorism and homeland security; leadership; and more. For more information, see the chapter Research Centers & Programs or visit sanford.duke.edu/faculty-research/centers-initiatives.

About

Administration

Sanford School of Public Policy Administration

Judith Kelley, Dean, ITT/Terry Sanford Professor of Public Policy and Political Science

Manoj Mohanan, Senior Associate Dean for Faculty; Creed C. Black Professor of Public Policy and Economics

Corinne M. Krupp, Associate Dean for Academic Programs; Professor of the Practice of Public Policy

David Arrington, Senior Associate Dean for Finance and Administration

Josh Bond, Associate Dean for Development and Alumni Relations

Kirsten Khire, Associate Dean for Communications and Marketing

Nadia Chamberlin, Assistant Dean for Career Services and Professional Development

Jason DeRousie, Assistant Dean for Academic Programs and Student Affairs

Jay A. Pearson, Associate Dean for Diversity and Inclusion; Associate Professor

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Jokya Sanders, AV and Building Manager

Sumetrice Porter, Human Resources Director

Neil Prentice, Director, Information Technology and Facilities

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Nathan Boucher, Director of Undergraduate Studies; Associate Research Professor of Public Policy

Duke University

Anna Gassman-Pines, Director of Graduate Studies, PhD Program; WLF Bass Connections Professor of Public Policy and Psychology and Neuroscience

Corinne M. Krupp, Associate Dean for Academic Programs; Director of Graduate Students, Master of International Development Policy (MIDP); Professor of the Practice of Public Policy

Kenneth Rogerson, Director of Graduate Studies, Master of Public Policy Program; Professor of the Practice of Public Policy

Tim Nichols, Faculty Representative, Graduate Studies, Master of National Security Program, Visiting Professor of the Practice of Public Policy

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Mr. Ira L. Wolfson (AB'94), Evercore, New York, New York

Mr. David John Zezza (AB'83) Pacific Advantage Capital, London, UK

[About](#)

Degrees

Undergraduate Degree

The Sanford School of Public Policy in conjunction with the Trinity College of Arts & Sciences offers a **bachelor of arts in public policy**. Courses are taught by Sanford School faculty and by professors in cooperating departments and schools within Duke University.

Graduate Degrees

The Sanford School's graduate programs attract highly qualified national and international students. Sanford alumni are engaged in meaningful, exciting work and hold professional positions at the top levels of governments, businesses, and nonprofit organizations worldwide.

The professional, two-year **Master of Public Policy** (MPP) Program prepares students for diverse leadership roles in the public, private, and nonprofit sectors. The core curriculum combines economics and quantitative analysis with political analysis, ethics, management, and leadership.

MPP students have multiple opportunities to apply skills learned in the classroom, beginning with the first-year spring consulting project completed as part of a team. Between their first and second years of study, MPP students participate in a required internship to apply their analytical skills and knowledge in workplace settings, and to focus their career interests. A final, year-long master's project allows each student to conduct an in-depth analysis of a real-world policy issue for a client.

The **Master of International Development Policy** (MIDP) Program is designed for mid-career professionals seeking to dedicate their careers to policymaking and public service in developing countries and countries in transition. The MIDP Program, offered by the Sanford School's Duke Center for International Development, provides interdisciplinary training in policy analysis on issues related to long term social and economic development.

MIDP students self-design a program of study with help from an academic advisor. Through the interdisciplinary, flexible curriculum and interactions with faculty and peers from more than thirty countries, MIDP students receive a firm grounding in development theory and policy analysis, preparing them to be leaders in the development field. The program offers one- or two-year degree options and a nondegree certificate.

The **Master of National Security Policy** (MNSP) is a one-year executive program for those currently working in national security. Participants have at least seven years of work experience. While the program has online components, it requires occasional trips to Duke for on-campus immersion experiences. The hybrid program is designed so that students can continue to work during the program while completing their degree in as little as one year (June to May) or up to 20 months. As a rigorous 30-credit program in one year, the program is intense but quick to completion. The program includes several immersion experiences at Duke, weekly interaction with faculty, projects directly related to work in national security and online learning that can be done any time of the day convenient to the student.

The Sanford School of Public Policy and the Nicholas School of the Environment (NSOE) offer a two-year **International Master of Environmental Policy** (iMEP) Program at Duke's Kunshan campus (Duke Kunshan University). The iMEP Program creates a highly analytical master's degree based on the Duke Master of Public Policy (MPP) and Master of Environmental Management (MEM), with an emphasis on both international and Chinese experience and contexts. The environmental policy program at Duke Kunshan University combines a world-class faculty, a cutting-edge research center, an innovative curriculum, and unparalleled career opportunities. The core curriculum combines economics, science, law and governance, policy, and program evaluation. The program allows Duke Kunshan University students to spend one semester at Duke. At the same time, internships with a range of international organizations, NGOs, and corporations round out the opportunities available to iMEP students.

The **PhD in public policy** is a research-focused, interdisciplinary social science degree. Graduates of the program are prepared for academic careers or for professional positions in research and consulting or in public agencies.

The program requires a two-course sequence in political economy and coursework in three other social science disciplines. Students designate a disciplinary concentration such as economics, political science or sociology, as well as a policy focus, such as social policy, globalization and development, or health policy.

About

History of the Sanford School

In one of his first acts as president of Duke University, Terry Sanford began planning a new program in public policy. Sanford persuaded his former aide Joel Fleishman to return to North Carolina from Yale and take the lead in creating the program.

Duke University

With Fleishman as founding director, the Institute of Policy Sciences and Public Affairs was established in 1971. Whereas other schools focused on developing professional master's-level programs, Fleishman's first initiative was to create an undergraduate major, with several innovative components. It was multidisciplinary yet with a consistent overarching focus on decision-making and the public interest. It was demanding: at the time no other Duke social science department required that its majors take statistics or intermediate level microeconomics, and no other major required an internship.

Fleishman, like Sanford, was determined that the new institute would be engaged with the real world, leading to the creation of centers in journalism, health policy, and other substantive areas. These centers were to organize policy-oriented research and an active exchange with practitioners. In particular, the tradition of visiting journalists coming to the institute to study, and in some cases teach, was initiated in 1971, and continued until 2016. Currently, the school houses eleven research centers and programs.

The institute's first step toward professional education was taken in 1974, with the creation of a one-year master's program available only to students enrolled in professional programs, such as law and business. The Institute created its own two-year professional program in 1978 and admitted its first five students. In 1987, the mid-career Master's Program in International Development Policy (PIDP, now referred to as MIDP), was launched by the Duke Center for International Development. The PhD program admitted its first class of eight students in 2007. Currently, master's candidates may also earn joint professional degrees in law, business, divinity, medicine, or environmental policy.

By 1989, the Sanford Institute had outgrown its quarters in the Old Chemistry Building and planned for a new building across the street from the Duke Law School. The 50,000-square-foot building was designed by Architectural Resources, Cambridge. The building was dedicated in 1994, at which time the institute was renamed the Terry Sanford Institute of Public Policy. Sanford himself, having just completed his term in the US Senate, had an office in the building and took an active interest in the affairs of his eponymous institute. The 46,000-square-foot Rubenstein Hall was added to the Sanford complex in 2005. Rubenstein Hall has state-of-the-art videoconferencing and multimedia resources.

In 2009, the Sanford Institute became the Sanford School of Public Policy, Duke University's tenth school. Uniquely positioned to carry out the university's mission of placing "knowledge at the service of society," the Sanford School continues to explore innovative ways of fusing disciplines to address complex policy questions and actively engage in real-world policy issues.

About the University Bulletins

The Office of the University Registrar is responsible for compiling, producing, and maintaining the bulletin for each school at Duke University. The content for the bulletins is established by the schools in conjunction with the Duke University Bulletins Policy.

The information in this bulletin applies to the academic year 2023-2024 and is accurate and current, to the greatest extent possible, as of August 2023. All bulletins are published online and serve as static documents for historical records of the university. The university reserves the right to change programs of study, academic requirements, teaching staff, the calendar, and other matters described herein without prior notice, in accordance with established procedures.

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- Fuqua School of Business: B. Tate
- The Graduate School: Matthew Jones & Helene McAdams
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- School of Medicine: Marcie Ellis
- Nicholas School of the Environment: Cynthia Peters
- School of Nursing: Debra Mattice
- Pratt School of Engineering Professional Programs: Cherie Creten
- Sanford School of Public Policy: Anita Lyon
- Undergraduate Instruction: Heather Settle

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This publication is available in alternative format on request. Call (919) 684-2813.

About Duke University

Mission Statement

Approved by the Duke University Board of Trustees October 1, 1994, and revised February 23, 2001, the Mission Statement for Duke University reads as follows:

"James B. Duke's founding Indenture of Duke University directed the members of the University to 'provide real leadership in the educational world' by choosing individuals of 'outstanding character, ability, and vision' to serve as its officers, trustees and faculty; by carefully selecting students of 'character, determination and application'; and by pursuing those areas of teaching and scholarship that would 'most help to develop our resources, increase our wisdom, and promote human happiness.'"

"To these ends, the mission of Duke University is to provide a superior liberal education to undergraduate students, attending not only to their intellectual growth but also to their development as adults committed to high ethical standards and full participation as leaders in their communities; to prepare future members of the learned professions for lives of skilled and ethical service by providing excellent graduate and professional education; to advance the frontiers of knowledge and contribute boldly to the international community of scholarship; to promote an intellectual environment built on a commitment to free and open inquiry; to help those who suffer, cure disease, and promote health, through sophisticated medical research and thoughtful patient care; to provide wide-ranging educational opportunities, on and beyond our campuses, for traditional students, active professionals and life-long learners using the power of information technologies; and to promote a deep appreciation for the range of human difference and potential, a sense of the obligations and rewards of citizenship, and a commitment to learning, freedom and truth.

"By pursuing these objectives with vision and integrity, Duke University seeks to engage the mind, elevate the spirit, and stimulate the best effort of all who are associated with the University; to contribute in diverse ways to the local community, the state, the nation and the world; and to attain and maintain a place of real leadership in all that we do."

Duke University: A Brief Narrative History

Duke University traces its origins to a small school that opened in 1838 in Randolph County, North Carolina. Originally a preparatory school for young men called the Union Institute Academy, it was then chartered as a teaching college named Normal College by the state of North Carolina in 1851. The school underwent another transformation in 1859 when it turned to the Methodist Church for financial support. Reflecting the new partnership, the school's name changed to Trinity College.

From 1842 to 1882, Braxton Craven served as the principal and then president of the institution, overseeing its transition from a tiny schoolhouse to a full-fledged college. Shortly before his death, he helped to establish the Cherokee Industrial School at Trinity College, one of numerous schools established in the United States to "westernize" indigenous students, in this case boys and young men from the Eastern Band of the Cherokee. The School at Trinity lasted only a few years. It is worth noting that Craven enslaved several Black people prior to the Civil War, and that a number of other faculty and trustees were also enslavers.

John F. Crowell, Trinity College's president from 1887-1894, suggested that moving the college to an urban setting would attract more students, faculty, and financial support. With Crowell's encouragement, the trustees agreed to move the college, and after a spirited competition among regional cities, Trinity opened in Durham in 1892. Local tobacco magnates Washington Duke and Julian S. Carr assisted in providing land and money to Trinity. In 1897, at Washington Duke's request, the school began admitting women as regular students, making it an early co-educational institution. Carr's support for Trinity College was recognized with a building named in his honor in 1930. His name was removed in 2018 in light of his virulent white supremacist beliefs and actions.

Trinity prospered in its new location, and in 1924 the school was again transformed through philanthropy. Washington Duke's son James Buchanan Duke established the Duke Endowment, and the charitable foundation infused the college with funds. The trustees changed Trinity College's name to Duke University as a memorial to his father. The new funds supported the construction of a new campus, designed in a Gothic style by the Philadelphia architectural firm of Horace Trumbauer. The chief designer of West Campus, as well as the re-envisioned East Campus, was Julian Abele, a Black architect whose role in creating the architecture of Duke University was largely overlooked during his lifetime. In 2016, the main quad on West Campus was renamed Abele Quad in his honor.

President William P. Few (1910-1940) oversaw this metamorphosis of a small college into a complex university. In 1930, the Trinity College site (today's East Campus) became the Woman's College, while the West Campus served as the grounds for the all-male Trinity College. In 1972, Trinity College merged both colleges of men and women into what is now known as Trinity College of Arts and Sciences. Other schools include the School of Religion and Graduate School founded in 1926, the School of Medicine and hospital in 1930, and the School of Nursing in 1931. Originally established in 1904, the Law School reorganized in 1930. In 1938, what is today's Nicholas School of the Environment opened, and in 1939 the university formed what is now known as the Pratt School of Engineering. The last of James B. Duke's desires for the university was fulfilled when what is now the Fuqua School of Business, opened in 1969. The

Duke University

Sanford School of Public Policy became Duke's tenth school in 2005. The school was named for President Terry Sanford, formerly the governor of North Carolina, who supported a number of initiatives in the 1970s and 1980s to build Duke's reputation for excellence, growing the university's national and international profile.

Long a segregated institution, Duke first admitted Black graduate and professional students in 1961 and Black undergraduates in 1963. In 1968, a major student protest known as the Vigil demanded pay increases and better treatment of hourly workers, most of whom were Black. In 1969, Black students protested in what is now known as the Allen Building Takeover, demanding improved services and treatment for Black students. The protest resulted in the formation of what is now called the Department of African and African American Studies.

Faculty at Duke produce influential scholarship across a wide range of disciplines and professions. Two Duke faculty members have received the Nobel Prize in Chemistry: Professor Robert Lefkowitz in 2012 and Professor Paul Modrich in 2015. Duke researchers have mapped the human chromosome and led research into the treatment of HIV and AIDS. Duke faculty also research pressing social issues, producing high-impact scholarship on such topics as election districting and public health. Faculty authors have written books of award-winning nonfiction, fiction, and poetry, and have won awards ranging from the National Book Award to the Pulitzer Prize. Fifty Duke faculty are members of the American Academy of Arts and Sciences. Duke students have many opportunities to work with leading faculty in labs and on projects, ensuring hands-on experience during their course of study.

Duke has a number of notable athletic achievements. Best known is the men's basketball team, coached by Mike Krzyzewski from 1980 to 2022. The team has earned 5 national championships. The women's golf team holds the record at Duke for most national championships, at 7. Duke football has been played since the 1880s, when President Crowell coached the team himself. During the 1930s and 1940s, the football team competed in and won a number of bowl games, earning the nickname "Iron Dukes." The Rose Bowl game of 1942 was played in Durham due to wartime concerns on the West Coast and remains the only Rose Bowl played outside of Pasadena, California.

International programs have expanded over the last several decades, bringing international students to Duke in Durham and expanding international opportunities for Duke students. In 2005, Duke partnered with the National University of Singapore and opened the Duke-NUS Medical School. In 2014, graduate programs at Duke Kunshan University began, followed by undergraduate programs in 2018. DKU is a partnership between Duke and Wuhan University in Kunshan, China.

The university has changed in many ways since its founding, and like other historically white schools it continues to confront issues of racism, sexism, and other inclusion and equity challenges. Students of color and international students now represent more than 50% of the student body. Duke's hometown of Durham has also grown and changed, and Duke and Durham collaborate on topics ranging from community service to downtown development.

Ever evolving, Duke University strives to meet the stated aims of the university: "to foster a lively relationship between knowledge and faith; to advance learning in all lines of truth; to defend scholarship against all false notions and ideals; to develop a love of freedom and truth; to promote a respectful spirit of dialogue and understanding; to discourage all partisan and sectarian strife; and to further the advancement of knowledge in service to society."

Duke University Leadership

Full leadership profiles for those listed below are available at duke.edu/about/leadership.

Executive Leadership

Vincent Price, President | president.duke.edu

Daniel Ennis, Executive Vice President

Jennifer Francis, Interim Provost

A. Eugene Washington, Chancellor for Health Affairs, Duke University, President and CEO, DUHS

Academic Leadership

Deans of Schools and Colleges

Kerry Abrams, James B. Duke and Benjamin N. Duke Dean of the School of Law

Suzanne Barbour, Dean, Graduate School

Gary Bennett, Dean, Trinity College of Arts and Sciences

William Boulding, Dean, Fuqua School of Business

Edgardo Colón-Emeric, Dean, Divinity School

Duke University

Vincent Guilamo-Ramos, Dean, School of Nursing and Vice Chancellor for Nursing Affairs

Judith Kelley, Dean, Sanford School of Public Policy

Mary E. Klotman, Dean, School of Medicine

Jerome P. Lynch, Dean, Pratt School of Engineering

Toddi Steelman, Stanback Dean, Nicholas School of the Environment

Vice Provosts

Edward Balleisen, Vice Provost for Interdisciplinary Studies

Abbas Benmamoun, Vice Provost for Faculty Advancement

John Brown, Vice Provost for the Arts

Yakut Gazi, Vice Provost for Learning Innovation and Digital Education

Mohamed Noor, Interim Vice Provost for Academic Affairs

Mary Pat McMahon, Vice Provost/Vice President of Student Affairs

Amy Oates, Interim Vice Provost for Finance & Administration

Noah Pickus, Associate Provost

Joseph Salem, Rita DiGiallonardo Holloway University Librarian and Vice Provost for Library Affairs

Candis Watts Smith, Interim Vice Provost for Undergraduate Education

University Administration

Pamela J. Bernard, Vice President and General Counsel

Maggie Epps, Secretary to the Board of Trustees and Chief of Staff to the President

Tracy Futhey, Vice President for Information Technology and Chief Information Officer

Leigh P. Goller, Chief Audit, Risk and Compliance Officer

Kimberly Hewitt, Vice President for Institutional Equity and Chief Diversity Officer

David L. Kennedy, Vice President for Alumni Engagement and Development

Nina E. King, Vice President and Director of Athletics

Jennifer Lodge, Vice President for Research & Innovation

Antwan Lofton, Vice President of Human Resources & Chief Human Resources Officer

John J. Noonan, Vice President for Facilities

Rachel Satterfield, Vice President for Finance

Chris Simmons, Interim Vice President for Public Affairs & Government Relations

Russell Thompson, Interim Vice President for Operations

Neal Triplett, President, DUMAC

Stefanie Williams, Vice President for Durham & Community Affairs

The Faculty

Duke faculty are chosen from among the most competitive selection processes in the country, having demonstrated excellence in their fields of research. Duke currently has two Nobel Laureates among its faculty. Many others hold appointments in the National Academy of Sciences. Their books and publications are numerous and influential.

Duke professors are also excellent teachers. There is an 8-to-1 ratio of students to faculty. Professors are committed to giving students the individual attention that pushes them to excel while nurturing their ideas. Undergraduates, even in their first year, interact with senior faculty on a regular basis in efforts such as the Focus Program, a series of first-year interdisciplinary seminars focused on a theme. In addition, many serve as advisors to students, including those who choose to design their program of study and as mentors to undergraduates who pursue hands-on research.

Profiles of Duke's faculty members are available via Scholars@Duke.

University Policies

Accreditation

Duke University is accredited by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) to award baccalaureate, masters, doctorate, and professional degrees. Contact the Commission on Colleges at 1866 Southern Lane, Decatur, Georgia 30033-4097 or call (404) 679-4500 for questions about the accreditation of Duke University.

Clery Act

Information that the university is required to make available under the federal Clery Act is available by visiting the Records Division, Duke University Police Department, 502 Oregon Street, Durham, NC 27708, or by calling (919) 684-4602. See police.duke.edu/news-stats/clery for more details.

Duke's Commitment to Diversity and Inclusion

Duke aspires to create a community built on collaboration, innovation, creativity, and belonging. Our collective success depends on the robust exchange of ideas—an exchange that is best when the rich diversity of our perspectives, backgrounds, and experiences flourishes. To achieve this exchange, it is essential that all members of the community feel secure and welcome, that the contributions of all individuals are respected, and that all voices are heard. All members of our community have a responsibility to uphold these values.

Excellence, Diversity, and Inclusion: A statement by the faculty, Provost, and President

To achieve our mission and meet the needs of a rapidly changing world, Duke strives to create a climate of collaboration, creativity, and innovation within and across disciplines. Our success depends upon the robust exchange of ideas – an exchange that flourishes best when the rich diversity of human knowledge, perspectives, and experiences is heard. We nonetheless acknowledge that our policies and practices have often failed to ensure equality of participation within our community. Our renewed commitment and responsibility to one another is articulated in the following statement.

Duke University Community Commitment

Because diversity is essential to fulfilling the university's mission, Duke is committed to building an inclusive and diverse university community. Every student, faculty, and staff member —whatever their race, gender, age, ethnicity, cultural heritage or nationality; religious or political beliefs; sexual orientation or gender identity; or socioeconomic, veteran or ability status—has the right to inclusion, respect, agency and voice in the Duke community. Further, all members of the University community have a responsibility to uphold these values and actively foster full participation in university life.

Duke Community Standard

Duke University is a community dedicated to scholarship, leadership, and service and to the principles of honesty, fairness, respect, and accountability. Citizens of this community commit to reflect upon and uphold these principles in all academic and nonacademic endeavors, and to protect and promote a culture of integrity.

To uphold the Duke Community Standard:

- I will not lie, cheat, or steal in my academic endeavors;
- I will conduct myself honorably in all my endeavors; and
- I will act if the Standard is compromised.

Students' Obligation to Act with Respect to the Duke Community Standard

The Duke Community Standard (DCS) stresses the commitment that students share with all members of the community to enhance the climate for honesty, fairness, respect, and accountability at Duke University. Students affirm their commitment to foster this climate by signing a pledge that includes taking constructive action if they witness or know about behavior they perceive to be inconsistent with the DCS, which may include violation of university policies. Although there are no disciplinary sanctions associated with the failure to act, students are nonetheless expected to take action to do something as a responsibility of membership in the Duke community.

The university recognizes that it is not always easy to act in these situations, but several alternatives are available to suit a student's level of comfort and confidence. These alternatives are not mutually exclusive.

- Speaking directly with the individual exhibiting the behavior, both to gain clarity about the situation and to inform the individual about the concern.
- Publicly calling attention to the behavior as it is occurring.

Duke University

- For incidents involving social behaviors, alerting residence hall, Student Affairs, or other university staff. The information provided will give staff an opportunity to address the matter informally or through appropriate formal channels.
- For cases involving academic integrity, alerting the instructor that cheating may be occurring in the course. This alert can be in any form, including anonymous notification, and the reporting student will not be identified. The information provided will allow the faculty member to consider corrective measures, in consultation with the Office of Student Conduct and Community Standards, and to address the topic with the class or suspected student(s).
- Directly alerting staff in the Office of Student Conduct and Community Standards at (919) 684-6938 or conduct@duke.edu, who will confer with the faculty member involved, if an academic issue, or with the reporting student(s), strategizing next steps. Maintaining the confidentiality of the source is possible, but may limit the extent of action that can be taken.

For current regulations, refer to the The Duke Community Standard in Practice: A Guide for Students.

Family Educational Rights & Privacy Act (FERPA)

The Family Educational Rights & Privacy Act (FERPA), 20 U.S.C § 1232g; 34 CFR Part 99, is a federal law that guides the release of students' education records, of which disciplinary records are a part.

Duke University adheres to a policy of compliance with the Family Educational Rights and Privacy Act. The policy (1) permits students to inspect their education records, (2) limits disclosure to others of personally identifiable information from education records without students' prior written consent, and (3) provides students the opportunity to seek correction of their education records where appropriate.

For additional information about FERPA, see ed.gov/policy/gen/guid/fpco/ferpa/index.html. For Duke's full FERPA policy, visit registrar.duke.edu/student-resources/family-educational-rights-and-privacy-act-ferpa.

Nondiscrimination Statement

Duke is committed to encouraging and sustaining a learning and work community that is free from prohibited discrimination and harassment. The institution prohibits discrimination on the basis of age, color, disability, gender, gender identity, gender expression, genetic information, national origin, race, religion, sex, sexual orientation, or veteran status, in the administration of its educational policies, admission policies, financial aid, employment, or any other institution program or activity. It admits qualified students to all the rights, privileges, programs, and activities generally accorded or made available to students.

Sexual harassment and sexual misconduct are forms of sex discrimination and prohibited by the institution. Duke has designated the Vice President for Institutional Equity and Chief Diversity Officer as the individual responsible for the coordination and administration of its nondiscrimination and harassment policies. The Office for Institutional Equity is located in Smith Warehouse, 114 S. Buchanan Blvd., Bay 8, Durham, North Carolina 27708, and can be contacted at (919) 684-8222.

Questions or comments about harassment or discrimination can be directed to one of the following administrators in the Office for Institutional Equity.

Discrimination in employment or educational programs and activities:

Cynthia Clinton, AVP Harassment and Discrimination Prevention and Compliance
Title IX Coordinator
Office for Institutional Equity
114 S. Buchanan Blvd., Bay 8
Durham, NC 27708
(919) 684-8222

Sex discrimination in educational programs or activities:

Adrienne Allison, Deputy Title IX Coordinator for Students, Compliance Investigator
Office for Institutional Equity
114 S. Buchanan Blvd., Bay 8
Durham, NC 27708
(919) 684-8222

Additional information, including the complete text of Duke's Policy on Prohibiting Discrimination, Harassment and Related Misconduct and appropriate complaint procedures, may be found here. For further information visit the U.S. Department of Education Office for Civil Rights, or call 1-800-421-3481.

University Resources, Campus Life & Activities

Agreements with other Universities

Neighboring Universities (Interinstitutional Agreement)

Under a plan of cooperation—the interinstitutional agreement among Duke University and The University of North Carolina at Chapel Hill, North Carolina State University, North Carolina Central University, The University of North Carolina at Charlotte, and The University of North Carolina at Greensboro—a student regularly enrolled in Duke University as a degree-seeking student and paying full fees may enroll for one approved course each semester at one of the institutions in the cooperative program unless an equivalent course is offered at Duke in the same academic term. Under the same conditions, one interinstitutional course per summer may be taken at a neighboring institution participating in this agreement provided that the student is concurrently enrolled at Duke for one full course credit. This agreement does not apply to contract programs such as the American Dance Festival or to study abroad programs.

Approval forms for courses to be taken at these neighboring institutions may be obtained from the offices of the academic deans and the university registrar. Forms are also available online at the Office of the University Registrar website (registrar.duke.edu), in the Registration section. Only those courses not offered at Duke will be approved. Approval must be obtained at Duke from the director of undergraduate studies of the subject of the course and the student's academic dean. Credits earned are not defined as transfer credit since grades in courses taken under the interinstitutional agreement are entered on the official record and used in determining the grade point average. The courses may be eligible for Areas of Knowledge and Modes of Inquiry coding. The student pays any special fees required of students at the host institution.

Courses taken at The University of North Carolina at Chapel Hill by Duke students in the Robertson Scholarship Program (a joint scholarship program for students at Duke and The University of North Carolina at Chapel Hill) are interinstitutional courses. However, the restriction on the number of courses and the kind of courses (i.e., those not offered at Duke) permitted does not always apply. Robertson Scholars should refer to program materials for specific regulations.

Domestic Exchange Programs

Trinity College has exchange programs with two domestic institutions: Howard University in Washington, DC, and Spelman College in Atlanta, Georgia. Duke students may study for a semester at either institution, while students from these institutions enroll for the same period at Duke. Students may enroll in a wide variety of courses at either Howard University or Spelman College for which they will receive transfer credit at Duke. Transfer credits earned under this exchange program do not count against the maximum allowable domestic or study abroad transfer credits. For more information about these programs, visit 011.Allen.

Career Center

The Career Center, working in partnership with faculty and colleagues, provides career advising to all Duke undergraduates, graduate students, and alumni. Recognizing the unique talents and needs of each individual, the Career Center encourages students to make the most of their Duke experience by accessing relevant campus resources, developing career interests and values, and establishing and maintaining important human relationships with their peers as well as Duke faculty, staff, and alumni. The Career Center works to build and maintain relationships with alumni and employers who can provide internships and learning opportunities, entry-level positions, and opportunities for experienced professionals. For more information, visit careerhub.students.duke.edu.

Continuing Studies

Academic Study

Admission to the Continuing Studies Program is discretionary. For consideration for admission, applicants to the Continuing Studies Program must meet at least one of the following two criteria.

- Earned bachelor's degree from a college or university accredited by a national or regional accrediting body recognized by the Department of Education.
- Age 25 or older, and intend to initiate or complete academic study in a Duke University academic program.

Students are given academic counseling by the Office of Continuing Studies and Summer Session, and are subject the regulations set forth for degree candidates, unless explicitly noted otherwise. A junior or senior who is currently enrolled at an external college or university who wishes to pursue an academic discipline unique to Duke University, may apply through the Office of Continuing Studies for admission as a nondegree, full-time visiting student for one or two semesters. Students with unique circumstances should contact the Office of Continuing Studies.

Duke University

Minimum GPA Requirement. Successful applicants are expected to have earned a minimum 3.0 GPA in their most recent program.

Applicants who fail to meet the minimum GPA requirement, are subject to additional review and may be admitted on a provisional basis. As part of the additional review, the following will be taken under consideration:

- the applicant has not been enrolled as a full-time student in the last 4 years, and
- the applicant demonstrates the ability to successfully complete college level coursework by earning a passing grade (B or better) in a minimum of 4 courses during the last 2 years.

As part of a provisional admission, a student must earn a minimum 3.0 GPA in the semester immediately following the provisional admission.

Withdrawal. If a student enrolled in a Duke University program withdraws from the program, or is no longer in good academic standing, they must wait two academic terms before re-applying to any Duke program, including Continuing Studies (see the Satisfactory Continuation Requirements outlined on page 51 of the Bulletin of Undergraduate Instruction).

Semester Continuation Requirements. Semester continuation requires that you earn a passing grade (C-or better) in a minimum number of courses to remain in good standing. Students who receive at least one failing grade (D, D-, F) are subject to academic probation or academic dismissal.

Academic Probation	<ul style="list-style-type: none">• Earned D or D-in at least one course• Earned F in one course, and C-or better in at least two courses
Academic Dismissal	<ul style="list-style-type: none">• Earned F in at least one course

Students placed on academic probation must acknowledge their probationary status in writing to the academic dean for Continuing Studies students, in order to continue into the next academic term. They are also expected to seek assistance from campus resources and have their course selection approved by their academic dean. In the probationary term they must earn grades of C or better in all courses to continue. Students who withdraw from all courses must wait two semesters to submit a request to return to study.

Program and application information is available from Duke Continuing Studies. Application deadlines: August 1 for the fall semester, December 1 for the spring semester, April 15 for Term 1 of the summer session, and June 1 for Term 2 of the summer session.

Certificate Programs

Professional certificate programs offered include human resource management, management accounting, digital media and marketing, big data and data science, technical communications, business communications, business ethics, paralegal studies, financial planning, event development, Six Sigma Green Belt, entrepreneurship, supply side management, sustainable management, online learning, finance essentials, legal nurse consulting, and others.

Nonprofit Management Program

Students interested in the nonprofit sector or in community development are invited to explore the noncredit course offerings of this program. Taught by experts and practitioners, these short courses offer instruction concerning financial and resource management, management of personnel and volunteers, leadership development, fundraising, planning and evaluation, board development/governance, and media relations.

Osher Lifelong Learning Institute (OLLI) at Duke

OLLI at Duke began in 1977 as the Duke Institute for Learning in Retirement. Since 2004 the membership organization has been a member of the Osher Lifelong Learning Network, a group of more than 120 institutes across the country dedicated to meeting the needs of older learners and extending the demographic served by traditional universities. OLLI sponsors noncredit course offerings in the fall, winter, and spring as well as fall and spring retreats, language tables, reading groups, film and lecture series, and volunteer opportunities.

Duke Youth Programs

For more than thirty-five years, Duke Youth Programs has offered academic enrichment opportunities for middle and high school students in the summer. Current offerings range from camps in biosciences and engineering, forensic science, game design, drones, math, cryptography, neurosciences, creative writing, SAT preparation, video production, and a college admissions boot camp.

For more information, call the Office of Continuing Studies and Summer Session at (919) 684-6259, or visit learnmore.duke.edu.

Institutes, Initiatives & Centers

University Institutes

- **Bass Connections** bridges the classroom and the world beyond the university, giving students from all of Duke's schools a chance to tackle complex societal problems alongside our superb faculty. For more information, visit bassconnections.duke.edu.
- **The Duke Global Health Institute (DGHI)** brings together knowledge and resources from across the university to address the most important global health issues of our time. DGHI faculty, staff and students are engaged in research and educational projects in more than 40 countries, including the United States. For more information, visit globalhealth.duke.edu.
- **The Duke Institute for Brain Sciences (DIBS)** provides a vibrant hub for all who share our vision of making neuroscience greater than the sum of its parts by integrating schools, disciplines, analysis and education to accelerate breakthroughs and benefit society. For more information, visit dibs.duke.edu.
- **The John Hope Franklin Humanities Institute (FHI)** is built on a fundamentally collaborative model befitting the Duke University emphasis on knowledge in the service of society. Through interdisciplinary cross-fertilization, we seek to encourage the conversations, partnerships, and collaborations that continually stimulate creative and fresh humanistic research, writing, teaching, and practice at Duke. For more information, visit fhi.duke.edu.
- **The Kenan Institute for Ethics** is an interdisciplinary think and do tank committed to promoting moral reflection and commitment, conducting interdisciplinary research, and shaping policy and practice at Duke and beyond. For more information, visit kenan.ethics.duke.edu.
- **The Nicholas Institute for Energy, Environment & Sustainability** advances the university's mission to build a more sustainable world by developing transformative educational experiences; galvanizing and conducting impactful research; and engaging with key decision makers at the global, national, state, and local levels. For more information, visit nicholasinstitute.duke.edu.
- **The Social Science Research Institute (SSRI)** brings together researchers with interests in problems that cross the various social and behavioral sciences, including problems that connect with the humanities and natural sciences. For more information, visit ssri.duke.edu.

Initiatives

- **The Duke Initiative for Science & Society** ("Science & Society") fosters research, education, communication, democratic deliberation, and policy engagement on the ethical progress of science and technology in society. For more information, visit scienceandsociety.duke.edu.
- **Innovation & Entrepreneurship Initiative (I&E)** believes all Duke students benefit from learning about innovation and entrepreneurship—from those who wish to found a company, to those who want to change the world with innovation, to those who simply want to cultivate a more creative and entrepreneurial mindset. I&E partners with schools and departments across Duke to offer interdisciplinary, experience-based education. For more information, visit entrepreneurship.duke.edu.
- **MEDx** (Medicine + Engineering at Duke) was forged in 2015 to enhance existing ties and foster new interdisciplinary collaborations between the School of Medicine and Pratt School of Engineering. An initiative rather than an institute, MEDx is structured to enhance existing ties and encourage new collaborations among faculty from both schools as well as other schools, institutes and initiatives at Duke. For more information, visit medx.duke.edu.
- **The Rhodes Information Initiative at Duke (iiD)** is an interdisciplinary program designed to increase "big data" computational research and expand opportunities for student engagement in this rapidly growing field. For more information, visit bigdata.duke.edu.

Centers

- **The Center for Documentary Studies (CDS)** offers an interdisciplinary program in the documentary arts—photography, audio, film/video, narrative writing, new media, and other means of creative expression—that emphasizes active engagement in the world beyond the university campus. For more information, visit documentarystudies.duke.edu.
- **The Dewitt Wallace Center for Media and Democracy (DWC)** is Duke University's hub for the study of journalism. DWC studies the interaction between news media and policy, supports watchdog and accountability reporting in the United States and around the world, and teaches about the media's role in democracy. The center is part of the Sanford School of Public Policy, and shares in the Sanford School's mission of teaching, research, and policy engagement, with the goal of putting knowledge in service to society. For more information, visit dewitt.sanford.duke.edu.

Duke University

- **Duke Civic Engagement (DCE)** strengthens and connects the ways in which Duke partners with communities. DCE supports Duke's collaborations on pressing social challenges by increasing the capacity of the campus to sustain partnerships and sharing best practices in community engagement. For more information, visit civic.duke.edu.
- **The Duke University Center for International and Global Studies (DUCIGS)** grounds its research, teaching, and programming on the deep, region and culture-specific knowledge and experience of its organizational units while exploring global topics, pursuing interdisciplinary and cross-regional collaboration, and welcoming new approaches within areas studies and global studies. DUCIGS is home to various international area studies centers, councils, and initiatives. Visit the DUCIGS website at igs.duke.edu to learn more about the many centers and initiatives it houses.
- **DukeEngage** provides fully-funded opportunities that enable students and faculty to collaborate with organizations across the globe to address critical societal needs through an immersive summer of civic engagement. For more information, visit dukeengage.duke.edu.
- **The Margolis Center for Health Policy** catalyzes Duke University's leading capabilities including interdisciplinary academic research and capacity for education and engagement, to inform policy making and implementation for better health and health care. The Center has offices and staff on Duke University's campus in Durham, North Carolina and at the Duke in DC offices in the heart of the nation's capital. For more information, visit healthpolicy.duke.edu.

Libraries & Technology

Duke University Libraries

The Duke University Libraries are the shared center of the university's intellectual life. The William R. Perkins Library, Bostock Library and Rubenstein Rare Book & Manuscript Library comprise the main West Campus library complex, which is joined by Lilly and Music libraries on East Campus, the Pearse Memorial Library at the Duke Marine Lab and the separately administered libraries serving the schools of Business, Divinity, Law and Medicine. Together they form one of the nation's top ten private university library systems.

All Libraries

- Perkins & Bostock Libraries (library.duke.edu)
- David M. Rubenstein Rare Book & Manuscript Library (library.duke.edu/rubenstein)
- Duke University Archives (library.duke.edu/rubenstein/uarchives)
- Lilly Library (library.duke.edu/lilly)
- Music Library (library.duke.edu/music)
- Marine Lab Library (library.duke.edu/marine)
- Library Service Center (library.duke.edu/lsc)
- Divinity School Library (library.divinity.duke.edu)
- Duke Kunshan University Library (dukekunshan.edu.cn/en/academics/library)
- Ford Library, Fuqua School of Business (library.fuqua.duke.edu)
- Goodson Law Library (law.duke.edu/lib)
- Medical Center Library (mclibrary.duke.edu)

Technology Resources

- The Office of Information Technology (oit.duke.edu)
- Computing and Networking (wireless.duke.edu)
- Printing and Labs (oit.duke.edu/services-tools/printers-labs)
- Support and Training (oit.duke.edu/services-tools/support-training)

Student Disability Access Office (SDAO)

The Student Disability Access Office (SDAO) recognizes disability as an aspect of diversity that is integral to society and to our campus community. Accessibility is an essential feature of the Duke campus, and we strive to create an inclusive community for our students. We strive to ensure that students with disabilities are provided the tools they need to fully access all aspects of student life inside and outside of the classroom.

Core Functions of SDAO

- Partner with students with disabilities to establish services for their access and inclusion on campus
- Manage, coordinate, implement and evaluate accommodation/service programs
- Serve as a resource to students/faculty/staff to ensure effective provision of services

Duke University

- Provide educational and resource support to the campus community to increase awareness regarding how to create and sustain access and inclusion for students with disabilities in all aspects of the university
- Provide resource and referral information to the campus community and prospective student and their families

SDAO works with each student individually to establish academic adjustments and auxiliary aids and services, more frequently referred to as academic accommodations for the purpose of eliminating the environmental barriers impacting the student's equitable access to the campus facilities, programs and activities. To find out more information about how to establish services with SDAO you can contact us in the following ways.

In order to receive consideration for reasonable accommodations under Section 504 of the Rehabilitation Act of 1973, the Americans with Disabilities Act of 1990 (ADA), and the ADA Amendments Act of 2008, a student must have a physical or mental impairment that substantially limits one or more major life activities. Students requesting accommodations under the provisions of the ADA, ADA Amendments Act of 2008, and Section 504 of the Rehabilitation Act of 1973 (e.g., academic, accessibility, housing) must contact the Student Disability Access Office to explore possible coverage. Students with medical conditions not covered under the provisions of the ADA and the ADA Amendments Act may wish to contact Duke Student Health Service. Additional information and requests for accommodations may be found on the SDAO website.

For more information, visit access.duke.edu/students.

Housing, Dining, & Transportation

Housing and Residence Life (HRL)

Undergraduate Housing. Housing, Dining and Residence Life manages all aspects of the university's three-year undergraduate residency requirement. Residential programs are designed to build positive communities that value learning, create new opportunities for faculty engagement, and generate positive social connections. HRL, student residents and others in the Duke community develop and maintain environments that support classroom learning and encourage students to seek learning opportunities in the world around them. HRL promotes opportunities for students to connect with others and develop a strong and enduring sense of belonging; and intentionally provide opportunities for students to grow and develop as they continue to negotiate developmental issues related to identity, autonomy, and responsibility. HRL programs are rooted in the concepts of mutual respect and civility, and recognize and celebrate the dignity and self-worth of all members. For more information, visit studentaffairs.duke.edu/hdrl.

Graduate and Professional Student Apartments. Limited on-campus housing is available to full-time graduate students. For more information on graduate student housing application timeline and facility amenities, visit students.duke.edu/living/housing/graduate-professional-housing. Assignments are made in the order of receipt of completed applications.

Off-Campus Housing. The Duke Community Housing Office maintains a listing of rental apartments, rooms, and houses provided by property owners or real estate agencies in Durham at durhamgradhousing.com.

Duke Housing and Residence Life (HRL) operates a website specifically to simplify the off-campus housing search for students, parents, faculty and staff, and for area property owners and managers at nearduke.com/housing.

Duke Dining. Duke is home to one of the most innovative, dynamic, and cutting edge collegiate dining programs in the country, with access to over 50 dining locations that include 33 on-campus locations, Merchants-on-Points (off-campus restaurants that deliver), and food trucks. Find more information at students.duke.edu/living/dining.

DukeCard

All Duke students are issued electronic Duke University identification cards through their mobile devices. This identification should be carried at all times. DukeCards are the means of identification for library privileges, athletic events, and other university functions or services open to them as university students. Students will be expected to present their cards on request to any university official or employee. DukeCards are not transferable and fraudulent use may result in loss of student privileges or suspension. For more information, visit dukecard.duke.edu.

Parking & Transportation

Duke Parking & Transportation provides the Duke community with parking options that balance price and convenience while managing supply and demand across the parking system. A valid permit is required in all locations; most locations are gated and the permit activates the entry and exit gates. Visitors who do not have a permit pay by the hour in facilities specially set aside for them. Accommodations are also available for patrons that require accessible parking or transportation.

Options include annual permits and short-term permits that allow for flexible or occasional parking. Anyone affiliated with Duke is

Duke University

eligible to purchase on-campus parking in available locations. There are also many transportation options available at Duke, including Duke Transit (buses), vans, city and regional buses, private taxi service, and a ride-hailing program. For more information, visit parking.duke.edu.

Student Affairs & Organizations

The Division of Student Affairs is critically engaged in supporting the holistic engagement and personal growth of all students who attend Duke. The Division collaborates with student leaders, faculty, families, community members and many others in the delivery of key services.

Its programs and services are designed to support holistic wellbeing, foster an inclusive and dynamic community, and complement Duke's commitment to academic excellence. For more information, visit studentaffairs.duke.edu.

The Student Affairs Identity and Cultural Centers also serve as important resources and places of connection and support for many of our students. The centers are offering programming and support throughout the year, including summer. ICCs include:

- Center for Multicultural Affairs
- Center for Muslim Life
- Center for Sexual and Gender Diversity
- Duke International Student Center
- Jewish Life at Duke
- Mary Lou Williams Center for Black Culture
- Women's Center

Graduate and Professional Student Government

The Graduate and Professional Student Government of Duke University (GPSG) is the umbrella student government organization for Duke's nine graduate and professional schools. Its purpose is to: represent and advocate on behalf of graduate and professional students at Duke University; serve as a liaison among the student governments of the graduate and professional schools of the University; serve as a liaison between graduate and professional students and the University Administration; nominate graduate and professional student representatives to University committees; program events of interest to the graduate and professional student community; and financially support the programming of graduate and professional student groups.

Visit the GPSG website at gpsg.duke.edu. Contact GPSG (gpsgexec@duke.edu) for additional details on how students can become involved.

The Black Graduate and Professional Student Association

The Black Graduate and Professional Student Association (BGPSA) represents all minority graduate and professional students on the Duke University campus. The association's primary mission is to enhance the Duke experience for its members through community service, social, and academically based programming events. As an umbrella organization, the association welcomes students from groups including the Black & Latino MBA Organization, Black Law Students Association, Black Seminarists Union, Bouchet Society, Hurston-James Society, and Student National Medical Association. Through its academic forums, luncheons, community service initiatives, social events, and recognition ceremony the group hopes to assist in the development of future minority leadership in the Duke community and in the world.

Religious Life

In partnership with the Division of Student Affairs, the Chapel convenes, supports, and advocates for all of the officially recognized Religious Life groups on campus that serve students, including Buddhist, Catholic, Hindu, Jewish, Latter-Day Saints, Muslim, Orthodox, and Protestant organizations and groups. There are about two dozen Religious Life groups at Duke; find a listing of them at chapel.duke.edu/religiouslife.

With a mission of "bridging faith and learning," the Chapel holds ceremonies, concerts, Christian worship services, and more. It is a sanctuary open to all people for important personal moments of prayer, reflection, grief, and gratitude. The Chapel's Student Ministries provides opportunities for undergraduate students to hear and respond to God's call for their lives on campus, in Durham, and beyond through study, artistic expression, counsel, service, and community. Learn more at chapel.duke.edu.

Intercollegiate Athletics

The Athletic Department fosters intercollegiate athletics by striving for excellence and by providing the best possible framework within which highly accomplished student-athletes can compete. The department has a dual responsibility to provide a high-quality athletic

Duke University

program and environment so that all students have the opportunity to compete to the fullest extent of their abilities. Duke is a member of the National Collegiate Athletic Association (NCAA) and the Atlantic Coast Conference (ACC).

Student Health & Safety

Campus Police

It is the mission of the Duke University Police Department to protect and serve the people and property of Duke. We are guardians of a community of world class education, research and healthcare and must prevent violence, reduce fear, and build relationships. For more information, visit police.duke.edu.

Counseling & Psychological Services (CAPS)

CAPS helps Duke students enhance their strengths and learn to cope with the trials of living, growing, and learning. CAPS offers many services to Duke undergraduate, graduate, and professional students, including brief individual counseling/psychotherapy, consultation, couples and group counseling, and assistance with referrals. CAPS' staff also provide outreach education programs to student communities, promoting an empathic and supportive culture. Staff members are available for consultation with faculty concerning students or other matters relating to mental health in the university community. The CAPS staff includes psychologists, clinical social workers, and psychiatrists experienced in working with college-age adults. CAPS' staff carefully adhere to professional standards of ethics, privacy, and confidentiality. For more information, visit studentaffairs.duke.edu/caps.

DukeReach

DukeReach provides direct case management services including interventions, advocacy, referrals and follow-up services for students who are experiencing significant difficulties related to mental health, physical health, and/or psycho-social adjustment. The Assistant and Associate Deans in DukeReach coordinate student services and provide connections with campus departments as well as outside agencies and providers. For more information, visit studentaffairs.duke.edu/dukereach.

DuWell

DuWell works to enhance the educational experience for Duke students by addressing substance use and abuse issues and promoting healthy physical, emotional and social development, including issues related to sexual health. It offers one-on-one screening (for substance use) and health coaching, workshops and trainings on the different topic areas of wellness (including Social Host Education, Stress and Sexual Health workshops) and programs for student groups upon request. Consultation on prevention of high-risk behavior and promotion of wellness is available to students, faculty, professionals and staff. DuWell is dedicated to fostering a living/learning environment on campus and within the surrounding community that encourages the full development of the individual as an engaged member of the community. For more information, visit studentaffairs.duke.edu/duwell.

Student Health

Student Health Services at Duke University is jointly supported by the Division of Student Affairs and the Department of Pediatrics. The Duke Student Health Center is the primary source for a wide range of healthcare services, many of which are covered by the Student Health Fee. Its mission is to provide evidence-based, patient-centered health care to the Duke student community in a professional and compassionate manner that directly contributes to the student's well-being and overall success. For more information, visit studentaffairs.duke.edu/studenthealth.

Academic Calendar

SUMMER 2023
February February 20 (M) Registration begins for all summer sessions
May May 17 (W) Term 1 classes begin (Monday class schedule is followed on this day) May 19 (F) Drop/Add for Term 1 ends May 29 (M) Memorial Day holiday. No classes

Duke University

SUMMER 2023
June June 19 (M) Juneteenth holiday. No classes June 26 (M) Term 1 classes end June 27 (Tu) Reading period June 28-29 (W-Th) Final exams
July July 3 (M) Term 2 classes begin July 4 (Tu) Independence Day holiday. No classes July 6 (Th) Drop/Add for Term 2 end
August August 10 (Th) Term 2 classes end August 11 (F) Reading period; Final exams begin at 7:00 PM August 12-13 (Sa-Su) Final exams
FALL 2023
August August 22 (Tu) New graduate student orientation begins August 23 (W) Welcome reception for new graduate and professional students August 28 (M) Fall semester classes begin
September September 4 (M) Labor Day. No classes September 8 (F) Drop/Add ends September 28-October 1 (Th-Su) Founders' Weekend
October October 1 (Su) Founders' Day October 14-17 (Sa-Tu) Fall break October 23 (M) Shopping carts open for Spring 2024
November November 1 (W) Registration begins for Spring 2024 November 10 (F) Last day to withdraw with W from fall classes November 22-26 (W-Su) Thanksgiving recess
December December 1 (F) Graduate classes end December 2-12 (Sa-Tu) Graduate reading period December 8 (F) Some graduate classes 500-699 end December 13-18 (W-M) Final exams
SPRING 2024
January January 10 (W) Spring semester classes begin (Monday class schedule is followed on this day) January 15 (M) Martin Luther King Jr. Day holiday. No classes January 24 (W) Drop/Add ends
February February 19 (M) Registration begins for Summer 2024
March March 9-17 (Sa-Su) Spring recess March 25 (M) Shopping carts open for Fall 2024

SUMMER 2023
April April 3 (W) Registration begins for Fall 2024 April 17 (W) Graduate classes end April 18-28 (Th-Su) Graduate reading period April 24 (W) Some graduate classes 500-699 end April 29-May 4 (M-Sa) Final exam
May May 10 (F) Commencement begins May 12 (Su) Graduation exercises; conferring of degrees
SUMMER 2024
February February 19 (M) Registration begins for Summer 2024
May May 15 (W) Term 1 classes begin (Monday class schedule is followed on this day) May 17 (F) Drop/Add for Term 1 ends May 27 (M) Memorial Day holiday. No classes
June June 19 (W) Juneteenth holiday. No classes June 24 (M) Term 1 classes end June 25 (Tu) Reading period June 26-27 (W-Th) Final exams
July July 1 (M) Term 2 classes begin July 3 (W) Drop/Add for Term 2 ends July 4 (Th) Independence Day holiday. No classes
August August 8 (Th) Term 2 classes end August 9 (F) Reading period; Final exams begin at 7:00 PM August 10-11 (Sa-Su) Final exams

The Sanford School Code of Professional Conduct

The Duke Community Standard

Duke University is a community dedicated to scholarship, leadership, and service and to the principles of honesty, fairness, respect, and accountability. Citizens of this community commit to reflect upon and uphold these principles in all academic and nonacademic endeavors, and to protect and promote a culture of integrity.

To uphold the Duke Community Standard:

- I will not lie, cheat, or steal in my academic endeavors;
- I will conduct myself honorably in all my endeavors; and
- I will act if the Standard is compromised.

Objective and Applicability of the Code of Professional Conduct at the Sanford School

Objective. The objective of the Sanford Code of Professional Conduct is to promote the Duke Community Standard. Since the entire Duke community benefits from the atmosphere of trust fostered by the code, each of its members is responsible for upholding the spirit, as well as the letter, of the code.

Applicability. The Sanford Code addresses standards expected of, and violations committed by, master of public policy (MPP), master of international development policy (MIDP), master of national security policy (MNSP) or international master of environmental policy (iMEP) students of the Sanford School of Public Policy or other students taking courses for graduate credit at the Sanford School. MPP, MIDP, MNSP and iMEP students who violate the Honor Code within other schools or programs remain under the jurisdiction of the

Duke University

Sanford School of Public Policy and will have their cases reviewed and acted upon, as necessary, according to the Honor Code and procedures described in this document. For dual degree students simultaneously enrolled in the Sanford School and another school at Duke University, the dean of the Sanford School and the director of the MPP, MIDP or MNSP program will discuss any Honor Code violations committed with administrators in the dual degree student's sister program to determine the appropriate course of action.

As joint students of the Sanford School of Public Policy and the Nicholas School of the Environment, iMEP students are subject to the policies of both schools as relates to honor code violations. If a case involving an iMEP student requires formal review, the location of the student's alleged violation may determine which honor board handles the case. The director of the iMEP program and dean of the school where the alleged violation took place may discuss the most appropriate location of the review. When on Duke Kunshan University campus iMEP students are also subject to the Duke Kunshan University Academic Policies and Community Standards.

PhD students are members of The Graduate School of Duke University and are governed by the Standards of Conduct and Judicial Procedures of The Graduate School. Undergraduates are governed by the policies and procedures of the Duke University Division of Student Affairs—Office of Student Conduct. For all students, any conduct arising under Duke University's pickets and protests regulations and cases involving students across communities (Sanford, Fuqua, Divinity, undergraduate, etc.) also fall under the jurisdiction of the University Judicial Board.

Student Obligations, Professionalism, and Grievance Procedures

Student Obligations. Students will uphold the Sanford Code of Professional Conduct and the Duke Community Standard, including its obligation to take action if the standard is compromised.

Student Professionalism. Integral to upholding the Duke Community Standard is the obligation to develop and maintain a professional atmosphere in every aspect of graduate student life. This includes complying with the Honor Code, as set out in further detail below, and according dignity and respect to other students, faculty, and staff, both on and off campus. This obligation extends to official and unofficial activities and events.

Student Grievance Procedures. It is the responsibility of the director of the MPP, MIDP, MNSP or iMEP program to inform students of the appropriate channels for redressing complaints or grievances other than Honor Code violations. Normally students should bring their concerns to the attention of the person who is the subject of the complaint to see if they can resolve the matter. Although students may also discuss their complaints with any member of the faculty or staff in a position to advise or assist them, students should submit their complaints to the director of the MPP, MIDP, MNSP or iMEP program for resolution. If the complaint cannot be resolved satisfactorily at this level, the student may appeal to the dean of the Sanford School. An appeal must be filed in writing within two weeks from the date that the student receives notice of the decision by the program directors mentioned above.

The Sanford School of Public Policy Honor Code and Violations

Honor Code. An essential feature of Duke University is its commitment to integrity and ethical conduct. Duke's honor system builds trust among students and faculty and maintains an academic community in which a code of values is shared. Instilling a sense of honor and of high principles that extend to all facets of life is an inherent aspect of a professional education. A student, by accepting admission to the Sanford School of Public Policy, thereby indicates willingness to subscribe to and be governed by the rules and regulations of the university as currently are in effect or, from time to time, are put into effect by the appropriate authorities of the university, and indicates willingness to accept disciplinary action if behavior is adjudged to be in violation of those rules or in some way unacceptable or detrimental to the university. A student's responsibility to the authorities and the regulations of the university in no way alters or modifies responsibilities in relation to civil authorities and laws.

Violations. Violations of the Sanford School of Public Policy Honor Code include the following:

- **Unsanctioned collaboration on any examination or assignment.** All academic work undertaken by a student must be completed independently unless the faculty member or other responsible authority expressly authorizes collaboration with another. Students may not discuss exams until all students have taken the exam.
- **Plagiarism.** "Plagiarism" occurs when a student presents any information, ideas, or phrasing of another as if they were their own. Proper scholarly procedures require that all quoted material be identified by quotation marks or indentation on the page, and the source of information and ideas, if closely associated with a particular source, be identified and attributed to that source. Instructors should make clear what their expectations are with respect to citing sources for each project. Students unsure about the university definition of plagiarism should consult The Duke Community Standard in Practice: A Guide for Undergraduates at registrar.duke.edu/bulletins. The Duke Library website offers guidelines for citing sources and avoiding plagiarism at library.duke.edu/research/plagiarism.
- **Harassment.** "Harassment" is unwelcome verbal or physical conduct that, because of its severity, pervasiveness, and/or persistence, interferes unreasonably and significantly with an individual's work or education, or adversely affects an individual's

Duke University

living conditions. Students unsure about the university definition of harassment should consult The Office of Student Conduct harassment policy statement at studentaffairs.duke.edu/conduct/z-policies/harassment. While harassment is an Honor Code violation, complaints of harassment (including sexual harassment, sexual violence, and other forms of sexual misconduct), dating violence, domestic violence, and stalking committed by graduate and undergraduate students are handled under the Duke University Student Sexual Misconduct Policy (for misconduct by students) or the Duke University Policy on Prohibited Discrimination, Harassment, and Related Misconduct (for misconduct by employees or third parties), as appropriate.

- **Cheating.** “Cheating” is the act of wrongfully using or attempting to use unauthorized materials, information, study aids, or the ideas or work of another in order to gain an unfair advantage. It includes, but is not limited to, the following: plagiarism; giving or receiving unauthorized aid on tests, quizzes, assignments, or examinations; consulting unauthorized materials or using unauthorized equipment or devices on tests, quizzes, assignments, and examinations; altering or falsifying information on tests, quizzes, assignments, and examinations; using without prior instructor permission any material portion of a paper or project to fulfill requirements of more than one course; submitting an altered examination or assignment to an instructor for regrading; or working on any test, quiz, examination, or assignment outside of the time constraints imposed.
- **Computer-related offenses.** It is expected that any student of the Duke community using its computer resources (all hardware, software, and network connections) will act in a legal and ethical manner. For more information, see the University’s Computing and Electronic Communications Policy at registrar.duke.edu/bulletins.
- **Stealing.** “Stealing” is the theft, mutilation, or any other unlawful or improper appropriation or use of any property that does not belong to oneself. This includes funds or property found in student common areas, faculty and staff offices, and classrooms; library and reserve materials; intellectual property of anyone other than oneself; and other funds or property, whether or not related to Duke University.
- **Lying.** “Lying” includes, but is not limited to, communicating a falsehood in order to gain unfair academic, professional, personal, or employment advantage that impacts the students, faculty, and administration of Duke University.
- **Any Other Misconduct**, whether committed on or off campus, which is adjudged detrimental to the university community.

Honor Code Procedures

Student Response to Suspected Violations. A student’s signature on the Duke Community Standard obligates him or her to take constructive action if they witness, or know about, behavior that they perceive to be inconsistent with the standard. Although there are no disciplinary sanctions associated with failure to act, a student is, nonetheless, expected to take action as a responsibility of membership in the Duke community.

If any member of the Sanford community believes that an Honor Code violation has occurred, then they should, if practicable, approach the suspected violator to clarify the situation. If, after the approach, the person making the allegation realizes no violation occurred, then the issue may be dropped. If, however, the person making the allegation still believes a violation may have occurred, they must promptly bring the matter to the attention of the faculty member concerned and director of the MPP, MIDP, MNSP, or iMEP program. For cases involving social behaviors of concern, a student should alert a faculty member, a senior staff member, or the director of the MPP, MIDP, MNSP, or iMEP program to address the matter through the appropriate informal or formal channels.

Action by Directors of Graduate Programs. The director of the MPP, MIDP, MNSP, or iMEP program will conduct a preliminary review of the information available about the allegations and provide the accused student an opportunity to respond. The director and concerned faculty member will jointly determine whether to dispose of the allegations themselves through penalties or corrective measures, with the student’s concurrence, or through referral to the Sanford School Honor Board for formal review. The director is responsible for assembling the relevant documents and records to provide to the board.

The accused will be notified of the decision to refer the case to the Sanford School Honor Board, and may elect at any time to have the case reviewed directly by the dean of the Sanford School in lieu of the Sanford School Honor Board.

The Sanford School Honor Board. The board will be constituted to hear cases involving an accused MPP, MIDP, MNSP, or iMEP student who has been referred by the director of the MPP, MIDP, MNSP, or iMEP program.

The Sanford School Honor Board shall sit with five members: (a) One MPP student and one MIDP student, each elected by the student body of their respective program as an “Honor Board Representative.” (b) Three members of the faculty appointed by the dean of the Sanford School and serving staggered three-year terms that can be renewed by the dean.

The senior faculty member of the board (by length of service on the board) shall serve as chair. The board shall be supported by a staff member to assemble, prepare, and maintain the record of proceedings, including the board’s findings, in confidential files.

Duke University

After the official request for a hearing has been received, the chair must convene the board within a reasonable period of time. During this time, it is the responsibility of the chair fully to inform the Honor Board members concerning the case and to provide copies of the relevant documents and records to the board and the accused.

The accused has the right to challenge any member of the Honor Board if they believe there is a significant conflict of interest with that panelist. If the board decides by simple majority vote to excuse one or more of its members for reasons given by the accused, the dean shall name a replacement for that case only. If any member of the board believes they have a conflict of interest that might preclude a fair and impartial decision with respect to the accused, that board member shall recuse themselves from the case, and the dean shall appoint a replacement for that case only.

The accused has the right to be present at the hearing and to choose an advisor to assist him or her in the hearing process. The advisor must be a current Duke student, a Duke faculty member, or a Duke employee. The role of the advisor is to assist and support the student through the disciplinary process. The advisor may not address the hearing panel or any witness during the hearing.

The hearing shall be closed to the public. All proceedings shall be confidential. The hearing of any case shall begin with a reading of the allegations by the chair in the presence of the accused. The Honor Board may call or question any witness with information relevant to the case. The accused shall have the right to offer written and oral information, question any witness, and call witnesses. The Honor Board shall consider only the documents and records provided by the chair, documents submitted at the hearing, and any testimony of the accused and other witnesses at the hearing in reaching its decision(s).

After consideration of all the evidence, the accused will be excused, and the Honor Board will discuss the case and vote on whether the allegations are supported by clear and convincing information that the accused violated the Honor Code. A simple majority vote of the Honor Board will determine the finding to recommend to the director of the graduate program in which the accused is enrolled. If the allegation is substantiated, the Honor Board will then recommend a penalty, again determined by a simple majority vote.

The Honor Board shall have the power to impose the following penalties, or a combination thereof:

- **Expulsion**, dismissal from the university with recommendation never to readmit;
- **Suspension**, dismissal from the university and from participation in all university activities for a specified period of time, during which the substantiation of any other Honor Code violation may result in more serious disciplinary action;
- **Restitution**, payment for all or a portion of property damage caused during the commission of an offense. Restitution may be imposed alone or in addition to any other penalties;
- **Appropriate apology**, as determined by the director or dean; and
- **Disciplinary probation** or other actions deemed appropriate.

The Honor Board chair shall prepare a written statement of the findings for the director of the graduate program concerned. The director shall review and implement the Honor Board's findings unless the student appeals.

Pending the final decision on the disposition, the student's status shall not be changed, nor the right to be on campus or to attend classes suspended, except that the dean may impose an interim suspension upon MPP, MIDP, or iMEP students who demonstrate by their conduct that their presence on campus constitutes an immediate threat to the Duke community or its property.

Appeals. Only the accused student may appeal the decision of the Honor Board to the dean of the Sanford School of Public Policy.

Appeals shall be initiated in writing within two weeks from the date that a student receives notice of the decision by the Honor Board and shall be made directly to the dean of the Sanford School of Public Policy. The dean may conduct an independent review of the student's case, or the dean may choose to appoint an Appeals Committee as part of their review. The Appeals Committee will not include anyone who served on the Honor Board that considered the appellant's case.

The chair of the Honor Board shall supply the dean and/or the Appeals Committee with the record of proceedings, documents, and records related to the case. The dean may approve the Honor Board's findings, or disapprove or modify them in whole or in part, but may not disadvantage the student. The dean's decision is final.

Authority and Revision of Sanford Code of Professional Conduct

The dean and faculty of the Sanford School of Public Policy approved this initial version of the Sanford Code of Professional Conduct, effective July 1, 2009. The code may be amended at any time with due notice or publication by consent of the Executive Committee of the Sanford School, in consultation with student representatives. Questions and problems not answered or anticipated by the foregoing may be resolved by use of other existing institutions or by amendment. The dean retains final authority for addressing all student misconduct, including conduct not covered in this code and referral of matters for resolution in the civil or criminal justice systems.

Facilities

The Sanford School is located in two modern buildings, the Sanford Building and Rubenstein Hall, at the corner of Science Drive and Towerview Road, across from the Duke Law School. Both buildings feature neo-gothic architecture that pays homage to the design of Duke Chapel and the buildings of the main quad.

The 50,000-square-foot Sanford Building, designed by Architectural Resources, Cambridge, opened in 1994. At its core is the Fleishman Commons, a multipurpose space for lectures, meetings, and dining. Staircases framing two sides of the commons feature spaces with couches and benches, providing spontaneous meeting spaces for the Sanford community. The building includes classroom space, the Rhodes Conference room, and offices for several research centers, including the Center for Strategic Philanthropy and Civil Society, the DeWitt-Wallace Center for Media and Democracy, the Hart Leadership Program, and the Heyman Center for Ethics, Public Policy and the Professions.

The 46,000-square-foot Rubenstein Hall opened in August 2005 and houses several Sanford programs, including the graduate program offices, the Duke Center for Child and Family Policy, the Duke Center for International Development, and POLIS, the Center for Political Leadership, Innovation and Service.

The buildings in the Sanford complex are fully equipped for wireless networking.

Career Services

The Sanford School of Public Policy career services office assists undergraduate public policy majors, as well as Master of International Development Policy (MIDP) Program and Master of Public Policy (MPP) Program students. The office provides one-on-one career counseling, assistance with finding policy internships, and professional development workshops. Detailed information about the office can be found on the website at sanford.duke.edu/career-services/graduate-programs-career-services.

The undergraduate internship program coordinator works with students to obtain policy internships that will satisfy the undergraduate degree requirement. All requirements for the undergraduate internship program can be found in this bulletin and in the student handbook at sanford.duke.edu/academics/undergraduate/current-students.

Students in the MPP and MIDP programs are also required to complete an internship in the summer between their first and second year of study, subject to approval from the career services office. They should work with the career services office staff to find an internship that will satisfy the degree requirements.

In the International Master of Environmental Policy (IMEP) Program, students can have one-on-one career counseling, receive updates on internships, and meet with experienced people who work in related fields.

Research Centers & Programs

The Sanford School of Public Policy provides a dynamic campus hub for interdisciplinary research centers exploring vital policy questions in the field and in the classroom. Headed by a director, the centers have faculty drawn from both the Sanford School and across the university. Some centers also have support staff and research assistants. The centers provide students the opportunity to participate in research projects and special course offerings. The centers also bring in guest speakers and hold conferences of interest to the Sanford community. Listed are both centers housed within the Sanford School, as well as university-wide centers in which public policy faculty are active.

Sanford Affiliates

Center for Strategic Philanthropy and Civil Society researches, analyzes, and promotes philanthropy that consistently produces high impact. The center stimulates communication, collaboration, and problem-solving around pressing issues of public policy and philanthropy. It operates the Duke Foundation Research Program. Director: Joel Fleishman, Professor of Law and Public Policy

Center for the Study of Philanthropy and Voluntarism promotes the exchange of ideas among students, scholars, policymakers, and practitioners in the nonprofit sector. Director: Kirsten Goss, Kevin D. Gorter Professor of Public Policy and Political Science

Center on Science & Technology Policy serves as an interdisciplinary hub for science and technology policy analysis, while also fostering deeper ties between the university and the local and global tech communities. The center is a joint venture between the Sanford School and the Duke Initiative for Science & Society.

Counterterrorism and Public Policy Fellowship Program provides mid-career military and civilian national security officials with an academic year of instruction in national security studies and the policymaking process, as well as more directed courses in areas such as intelligence, counterterrorism policy, and regional studies. Executive Director: Tim Nichols, Visiting Associate Professor of the

Duke University

Practice, Triangle Center on Terrorism and Homeland Security

DeWitt Wallace Center for Media and Democracy works to sustain the accountability function of journalism through research, education, policy development, and professional training. The center manages the Policy Journalism and Media Studies Certificate and the Duke Reporter's Lab. Director: Phil Napoli, James R. Shepley Professor of Public Policy

Duke Center for Child and Family Policy seeks to solve problems facing children in contemporary society by bringing together scholars from many disciplines with policymakers and practitioners.

Duke Center for International Development addresses specific policy issues associated with globalization and international development through training, graduate-level education, advisory programs, and related research. Interim Director: Edmund Malesky, Professor of Political Science and Public Policy

Fleishman Civil Society Fellows Program focuses on the changing public policy roles of philanthropic foundations, nongovernmental organizations (NGOs), social enterprises, and other organizations and participants in the nonprofit sector. Director: Joel L. Fleishman, Professor of Law and Public Policy

Hart Leadership Program is the first endowed undergraduate program at a major university to emphasize ethics, service, social entrepreneurship, and the responsibilities of leadership as part of its curriculum. Director: Andrew Nurkin, Hart Associate Professor of the Practice of Public Policy

The James B. Hunt Institute for Educational Leadership and Policy is a nationally recognized leader in educational policy, dedicated to empowering governors, policymakers and educational leaders in the development and implementation of strategies to transform public education. Executive Director and CEO: Javaid E. Siddiqi

POLIS: The Center for Political Leadership, Innovation and Service engages the Duke community in meeting a great challenge of our time: restoring the health of our politics through leadership, innovation and service. Through teaching, research, and collective engagement, the center aims to inspire and empower Duke students to participate in political life in all its forms, and to improve democratic processes in the United States and around the world. Director: Deondra Rose, Associate Professor of Public Policy, Political Science and History

Samuel and Ronnie Heyman Center for Ethics, Public Policy and the Professions focuses its teaching and research activities on ethical issues in public policy decisions. The center sponsors symposia, speakers, and conferences. Director: Joel L. Fleishman, Professor of Law and Public Policy

Triangle Center on Terrorism and Homeland Security was launched in 2005 to stimulate cross-disciplinary discussion and scholarship on military, diplomatic and domestic counterterrorism strategies and policies for preventing and protecting against terrorist attacks. It is cosponsored by Duke, UNC-Chapel Hill, and RTI International. Director: David Schanzer, Associate Professor of the Practice of Public Policy

Triangle Institute for Security Studies is an interdisciplinary consortium founded in 1958 and sponsored by Duke, UNC-Chapel Hill and NC State University to advance research and education concerning national and international security, broadly defined. Director: Peter D. Feaver, Professor of Political Science and Public Policy

The World Food Policy Center addresses four broad categories of food issues: hunger, malnutrition and food insecurity; obesity and chronic diseases such as diabetes; agriculture and the environment, including biodiversity, GMOs, climate change, water, and other issues; and food safety and defense. It seeks to create a global network of people working on food issues to create a world food policy idea bank. Director: Norbert Wilson, Professor of Divinity and Public Policy; Professor of Food, Economics and Community

Duke University Research Centers and Institutes Related to Public Policy

Center for Documentary Studies at Duke University teaches, engages in, and presents documentary work grounded in collaborative partnerships and extended fieldwork. CDS promotes documentary work that cultivates progressive change by amplifying voices, advancing human dignity, engendering respect among individuals, breaking down barriers to understanding, and illuminating social injustices. Director: Wesley C. Hogan

Center for Health Policy and Inequalities Research bridges science, law, and public policy to provide policy and legal solutions to crucial public health issues. Director: Kathryn Whetten, Professor of Public Policy and of Community and Family Medicine

Center for Law, Economics, and Public Policy organizes workshops, conferences, and other scholarly activities in the area of law and economics, with a particular focus on the intersection between welfare economics and normative questions regarding legal frameworks, institutions and doctrines. Director: Matthew Adler, Richard A. Horvitz Professor of Law, Professor of Public Policy and Philosophy

Center on Law, Ethics and National Security encourages and sponsors teaching, research, and publications concerning national

Duke University

security law topics, as well as conducting conferences and seminars in the national security field. Additionally, it seeks to provide a focus on national security decision-making from an ethical perspective. Executive Director, Charles J. Dunlap, Professor of the Practice of Law

Duke American Grand Strategy Program is an interdisciplinary program that blends education and scholarship. Our mission is to raise future leaders by having students study past strategists and engage with current leaders. Through workshops, distinguished lectures, and courses, participants in AGS have the opportunity to interact with leaders from the world of policy as well as the best scholars writing on these topics today. Director: Peter Feaver, Professor of Political Science and Public Policy

The Duke Population Research Institute (DuPRI) is dedicated to the conceptual unification of the demographic sciences. Its affiliated faculty and research scientists are drawn from the fields of sociology, public policy, economics, biology, genetics, botany, and applied and pure mathematics, among others. Director: M. Giovanna Merli, Professor of Public Policy and Sociology, Research Professor of Public Health

Duke Sexual and Gender Minority Health Program is an initiative to support sexual and gender minority health through three areas of excellence: groundbreaking research, best practices in care & clinical practice, and public policy formation. More information is available at dukesgmhealth.org. Codirectors: Sarah LeGrand, Associate Research Professor of Global Health, Kathryn Whetten, Professor of Public Policy, Global Health, Nursing and Community and Family Medicine.

Kenan Institute for Ethics is a university-wide initiative that supports the study and teaching of ethics and promotes moral reflection and commitment in personal, professional, community, and civic life. The institute's work is guided by the conviction that universities have a responsibility to prepare students for lives of personal integrity and reflective citizenship by nurturing their capacities for critical thinking, compassion, courage, and their concern for justice. Nannerl O. Keohane Director: Suzanne Shanahan, Associate Research Professor of Sociology

Nicholas Institute for Environmental Policy Solutions' mission is to become the nation's leading source of effective solutions to critical environmental problems by providing decision makers in the public and private sectors with unbiased evaluations of policy risks and rewards, and innovative, practical ideas for meeting complex challenges. Interim Director: Brian Murray, Research Professor, Nicholas School of the Environment and Public Policy

Program in Public Law promotes better understanding of our nation's public institutions, of the constitutional framework in which they function, and of the principles and laws that apply to the work of public officials. Codirectors: Marin K. Levy, Professor of Law, Ernest A. Young, Alston & Bird Professor of Law

The Samuel DuBois Cook Center on Social Equity is a scholarly collaborative engaged in the study of the causes and consequences of inequality and in the assessment and redesign of remedies for inequality and its adverse effects. Director: William A. Darity, Jr., Samuel DuBois Cook Professor of Public Policy, African and African American Studies, and Economics

The Social Science Research Institute supports innovative, externally funded research that bridges to policy, integrates knowledge and service, and makes the translation between theory and practice. Director: Donald H. Taylor, Professor of Public Policy, Community and Family Medicine and Nursing

All Programs

Doctoral Programs

Environmental Policy PhD

Public Policy PhD

Master's Programs

International Master of Environmental Policy (Duke Kunshan University)

Master of International Development Policy (offered as a traditional or accelerated program)

Master of National Security Policy (offered as a 12- or 20-month program)

Master of Public Policy

Certificates

Concurrent International Development Policy Certificate

Undergraduate Programs

Duke University

A major, a minor, and certificates are available to undergraduate students through the Trinity College of Arts & Sciences. Click [here](#) to learn more about these undergraduate programs, as well as several experiential opportunities.

Environmental Policy PhD

Program Code: G-ENP-PHD

Degree Designation: Doctor of Philosophy

Department: Nicholas School of Environment, School of Public Policy

Website: nicholas.duke.edu/academics/doctoral-programs/university-program-environmental-policy-upep & sanford.duke.edu/academics/doctoral-program/university-program-environmental-policy

PhD programs follow the policies outlined in The Graduate School Bulletin.

Program Summary

Duke's University Program in Environmental Policy (UPEP), jointly administered by the Sanford School of Public Policy (SSPP) and the Nicholas School of the Environment (NSOE), is a five-year PhD program for intense research training in environmental policy. It combines disciplinary rigor—starting with the core PhD courses in the economics or the political science department—with topical knowledge and policy processes.

UPEP draws on the extensive resources of both schools and numerous other departments and research institutes at Duke. Students work with PhD students in other disciplines, within each school and across Duke. UPEP's students and faculty conduct world-class research in both domestic and international contexts on topics including climate change, air quality, water quality, biodiversity, community resource management, ecosystem services, energy, environmental health, fisheries, forest management and overlaps with poverty and development. Graduates are prepared for academic positions in a range of departments and professional schools and professional positions in domestic and international public agencies, environmental organizations, research institutes, and consulting firms.

UPEP builds on a long history at Duke of engagement with environmental policy issues. NSOE's predecessors—the School of Forestry, the Marine Lab, and the Geology Department—were founded in the 1930s. SSPP traces its history to the formation of the Institute of Policy Sciences and Public Affairs in 1971. Each school has offered environment-focused PhD training for many years. UPEP was created in 2010 to bring together groups at Duke already engaged in similar types of social science research and training in the environment—the first PhD program in the United States that is jointly administered by a school of the environment and a school of public policy.

Students seeking admission to UPEP should apply to The Graduate School, specifying UPEP. Applicants are encouraged to contact faculty members to learn more about their current research projects and interest in accepting new doctoral students. Direct inquiries to the assistant to the director of graduate studies at upeg-inquiry@duke.edu.

Environmental Policy PhD (G-ENP-PHD)

Academic Requirements

The following is a summary list of the categories for 40 total credits:

- Public Policy Core Courses (PUBPOL 901, 902) (6 credits)
- Dissertation Proposal Seminar (PUBPOL 908, 909) (6 credits)
- Environmental and Resource Economics (3+ credits)
- Disciplinary Concentration (in either Economics or Political Science)
 - Core Theory Courses (6+ credits)
 - Research Methods (6+ credits)
 - Fields (environmental economics or environmental politics) (6+credits)
 - Other requirements and electives (6+ credits)

Public Policy PhD

Program Code: G-PPS-PHD

Degree Designation: Doctor of Philosophy

Department: School of Public Policy

Website: sanford.duke.edu/academics/doctoral-program

PhD programs follow the policies outlined in The Graduate School Bulletin.

Program Summary

The PhD in public policy is a research-based, interdisciplinary social science degree. Graduates of the program are prepared for academic careers and professional positions in research, consulting firms, or public agencies.

The program requires a two-course sequence in theories of political economy and coursework in three other social science disciplines. Students designate a disciplinary concentration in economics, political science, psychology, or sociology, as well as a policy focus, such as social policy, globalization and development, or health policy.

Financial Aid

Duke University and the Sanford School of Public Policy are committed to supporting public policy PhD students for five years through a combination of scholarships, fellowships, research or teaching assistantships, and stipends, provided that students maintain satisfactory progress in the program.

For more information about financial support for PhD students at Duke, visit gradschool.duke.edu/financial-support.

For more information about Duke University Graduate School Fellowships, visit gradschool.duke.edu/financial-support/find-funding.

In addition to those awards available through the university, applicants are urged to compete for national and foundation awards available for graduate study. A website maintained by Duke's Office of Research Support lists awards available from a variety of federal and private sources, as well as awards funded by the university. External awards, which are prestigious and a valuable acknowledgement of a student's intellectual project and promise typically replace departmental or Graduate School awards. Visit the Office of Research Support website for detailed information about external financial awards researchinitiatives.duke.edu/funding-search-tools.

Faculty

The Sanford School's Public Policy PhD faculty members represent diverse disciplinary backgrounds and numerous research interests. The Public Policy PhD Program faculty consists of all members of the graduate faculty of Duke University with primary or secondary appointments in the Sanford School of Public Policy as well as members of the graduate faculties in the departments of political science, economics, sociology and other relevant departments, and of the faculties of the Nicholas School of the Environment, The Fuqua School of Business, Duke Law School, and other professional schools.

Public Policy PhD (G-PPS-PHD)

Academic Requirements

The program requires a two-course sequence in theories of public policy, microeconomics, and research methods. Students also complete coursework in a designated disciplinary concentration such as economics, political science, psychology, or sociology, as well as a policy focus, such as social policy, globalization and development, or health policy.

Students in the program are expected to pass a comprehensive exam at the beginning of the third year and a preliminary exam that is a dissertation prospectus defense at the end of the third year.

The MA in Public Policy

PhD students in good standing become eligible to receive an MA degree upon successful completion of the comprehensive exam, typically administered at the beginning of a student's third year in residence. Students who elect to exit the PhD program, or who fail one or more qualifying requirements up to and including the comprehensive exam, may be eligible to earn an MA in public policy, under conditions described below.

A. Coursework

Students must pass at least ten 3.0 credit graduate courses. These courses must include the following:

- Public Policy 901
- Public Policy 902
- two courses in research methods
- two courses in a disciplinary subfield within economics, political science or sociology
- two public policy electives in a specific policy area (500 level or above)

B. Completion Exercise

- **Option 1: The Comprehensive Exam**

- Description: Students enrolled in the PhD program in public policy who have met all coursework requirements and successfully passed the Comprehensive Exam may apply for an MA in public policy as they continue to work toward the PhD degree. Students interested in obtaining the MA must apply to receive it and bring the necessary forms to be signed by the Comprehensive Exam Committee. Receipt of the MA in public policy precludes students from obtaining master's degrees in any other area during the course of their doctoral studies.
- The Comprehensive Exam is designed to assess a student's mastery of existing scholarly work in an area delimited by traditional disciplinary subfield and policy area and is taken at the beginning of a student's third year in the PhD program. The Comprehensive Exam will consist of three components: 1) a research paper to be initially submitted in advance of the exam, with a revision due on the date of the written exam, 2) the written exam itself, and 3) an oral follow-up with the three-member examination committee. The paper and written test collectively serve the role of a completion exercise, and the oral follow-up serves as the defense of this completion exercise. **Literature Review Option** (replaces the written exam): Instead of an eight-hour written test, students may opt to write a journal-length manuscript that reviews and synthesizes a literature and/or makes a theoretical contribution to a field. The manuscript should indicate mastery of literature, and the author should synthesize and critically examine a field of research. The intent is to help the student grow these research skills and add to their academic accomplishments/vita.
- The standard for passing the comprehensive exam at the MA level is intended to be lower than the standard for passing at the PhD level, thus a comprehensive exam committee may simultaneously deliberate (a) whether a student has met the standard to continue in the PhD program in good standing and (b) conditional on failing to meet this threshold, whether the student has met the requirements to receive the MA degree.
- **Option 2: The MA Project**
 - Rationale: The proposed "accelerated" master's degree for PhD students in public policy draws heavily from similar degrees available to PhD students in the political science, economics, and sociology departments at Duke. The option is primarily intended for those students who have completed the majority of the coursework for the doctoral program but were unable to meet one or more specific qualifying requirements, or for those students who have elected to leave the program voluntarily.
 - Students interested in pursuing option two must obtain approval from the director of graduate studies of the Public Policy PhD Program prior to the oral defense of the MA project.
 - Students, who elect to leave the program before the administration of the comprehensive exam, or those who fail to complete an earlier qualifying requirement, complete an MA project in lieu of the comprehensive exam. The MA project should demonstrate the student's ability to collect, interpret, and analyze pertinent material on a research problem. Ideally, the MA project will be a paper of approximately 20-30 pages, double-spaced. Students may choose to expand upon a term paper to fulfill this requirement. Student projects will be completed under the supervision of a faculty advisor. The project will be the principal topic of a final oral examination conducted by the advisor and two other public policy faculty members and scheduled to meet posted Graduate School deadlines for master's examinations (gradschool.duke.edu/academics/preparing-graduate/graduation-deadlines).

International Master of Environmental Policy (Duke Kunshan University)

Program Code: K-MEP-MEP

Degree Designation: Master of Environmental Policy

Department: Nicholas School of the Environment, School of Public Policy

W e b s i t e : nicholas.duke.edu/academics/masters-programs/international-master-environmental-policy & sanford.duke.edu/academics/masters-programs/international-master-environmental-policy

Program Summary

The Sanford School of Public Policy and the Nicholas School of the Environment (NSOE) offer a two-year International Master of Environmental Policy (iMEP) program based at the Duke Kunshan University campus in Kunshan, China. The iMEP Program offers a highly analytical and multidisciplinary master's degree based on the Duke Master of Public Policy (MPP) and Master of Environmental Management (MEM) programs. With an emphasis on both international and Chinese experience and contexts, the iMEP combines a world-class faculty, a cutting-edge research center, an innovative curriculum, and unparalleled career opportunities.

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Duke Kunshan University's iMEP Program prepares its graduates to meet the pressing environmental and economic challenges facing the international community through effective policy solutions by drawing from an array of disciplines. The core curriculum combines economics, science, law and governance, policy, and program evaluation. The program is four semesters and includes sixteen courses for a total of 48.0 graduate course credits. The program allows Duke Kunshan University students to spend the spring semester of their second year at Duke. In their second year, iMEP students complete a client-based or quantitative research master's project in partnership with an academic advisor.

The iMEP Program simultaneously creates a one-semester study away opportunity for Sanford MPP/MIDP and NSOE MEM/MF students, who may travel to Duke Kunshan University in their third semester. Duke and Duke Kunshan faculty may participate in a similar exchange.

International Master of Environmental Policy (Duke Kunshan University) (K-MEP-MEP)

Academic Policies

Credit Hour Requirements

iMEP students are required to enroll each fall and spring term from matriculation until graduation as full-time students for a period of four semesters. During each of these four semesters, students must maintain a course load of at least 12 credits, for a total of 48 credits. Taking more than 15 credits per semester is considered a credit overload, and requires the approval of the iMEP Director of Graduate Studies (DGS). Students who have overloaded on credits during one semester may receive approval from the DGS to underload on credits during a subsequent semester. In making such a determination, the DGS will take into consideration a student's overall performance in the program, GPA, and course workload. Under normal conditions (e.g., those in which a student has not previously overloaded on course credits), students are strictly prohibited from underloading course credits, except under extenuating circumstances and only with the express approval of the DGS. Violation of this prohibition may result in the student being placed on academic probation.

Course Withdrawal

If a course must be dropped after the official Drop/Add period ends for a given semester, the student must formally withdraw from the course by contacting the iMEP DGS and the DKU Registrar's Office (dku-registrar@dukekunshan.edu.cn). All withdrawals will be noted on the student's record with a grade of W (withdrew from a course).

Study Away Semester at Duke

iMEP students will have the option to study away at Duke the spring semester of their second year. While at Duke the students will enroll in the first semester of their MP course and three electives chosen from the Sanford School of Public Policy or the Nicholas School of the Environment. Students are limited to only three elective courses unless they receive approval from the director of the program. Students will register for courses at Duke during the graduate student registration window during the preceding fall semester. iMEP students may also register for courses outside of the Sanford and Nicholas schools by following the same registration policies laid out by the MPP Program. iMEP students will receive registration service and support through the iMEP Program coordinator at Duke.

Grades

Grades in the iMEP Program are as follows: A, B, C, F, I, X, Z, and W.

- **I (incomplete)** indicates that some portion of the student's work is lacking, for an acceptable reason, at the time the grades are reported. The student and instructor should coordinate a timeline for submission of the missing work to resolve an incomplete (I), not to exceed one year from the completion of the term for which the incomplete (I) was awarded. If the student does not satisfy the requirements within the agreed-upon timeline, the incomplete (I) will become part of the student's permanent academic record. Program or continuation fees may be assessed for students who must register for an additional semester to resolve an incomplete.
- **The grade of X** indicates that a student has missed the final examination for a course and must make it up by the end of the fifth week of the following semester to receive a grade for the course.
- **The grade of Z** indicates satisfactory progress at the end of the first semester of a two-semester course. For graduate students enrolled in the summer session, a temporary I for a course may be assigned after the student has submitted a written request. If the request is approved by the instructor of the course, then the student must satisfactorily complete the work prior to the last day of classes of the subsequent summer term.
- **A grade of W** indicates that the student officially withdrew from the course.

Duke University

- **A grade of F** in a core course normally occasions withdrawal from a degree program not later than the end of the ensuing semester or term; a grade of F in any other course occasions at least academic probation.
- **A grade of C** or lower in a core course may result in the student being required to retake the course in a subsequent academic term. The DGS will review the student's overall academic performance and progress toward meeting iMEP degree requirements and will confer with the course instructor to determine whether such a retake is warranted. To be certified as making satisfactory progress toward the degree, graduate students must maintain at least a 3.0 (B) cumulative grade point average. Students falling below this average jeopardize not only their financial support, but their continuation in the program.

For students in mainland China that have the capability of attending iMEP classes in person, all classes will be evaluated on a letter grade (A-F) basis. For students who are unable to enter mainland China and attend iMEP classes in person, but who have opted to participate in classes via online platforms, class evaluations may be on a pass/no-pass basis. To avail this option, students must submit a written request to the course instructor no later than the halfway point for the semester in which the student is enrolled.

Academic Standing

To remain in good academic standing, and to graduate from the iMEP Program, students must maintain at least a 3.0 (B) cumulative grade point average. Students must also demonstrate satisfactory progress in research and related activities beyond coursework. Students falling below the 3.0 average jeopardize their financial support and are subject to dismissal. A failure to maintain good academic standing, for whatever reason, will result in the student being placed on probation for one semester. If the student has not regained good academic standing by the end of that semester, the student may be dismissed from the program without receiving a degree.

International Master of Environmental Policy (Duke Kunshan University) (K-MEP-MEP)

Academic Requirements

The curriculum for the iMEP degree consists of sixteen courses (48.0 course credits) spread out over two years. Students will be required to take seven core courses (21.0 course credits) to ensure quality and consistency in the degree. They will also be required to enroll in a full year of the master's project class (MP, 6.0 course credits). Unlike the traditional MA programs in China, the iMEP Program does not offer a thesis option but a capstone project. There will be flexibility with the seven elective courses (21.0 course credits) to allow students to pursue particular environmental policy and resource issues as well as enhance their methodological skills. Finally, students will have the opportunity to complete a summer internship, ideally connected to their MP. The curriculum includes

- Two-week Boot Camp the summer prior to first semester
- Seven core courses (21.0 course credits)
- Seven elective courses (21.0 course credits)
- Two MP capstone courses (6.0 course credits)
- Summer Internship

The program includes a statistics and economics prerequisite. Students are required to take two examinations prior to enrollment to ensure that they have the appropriate skills in statistics and economics. If the student does not pass the examination, they will take an online class prior to enrollment and take refresher courses during the two-week Boot Camp the summer before their first semester.

This program also administers an English reading and writing examination prior to enrollment. Because iMEP is an English-only program, students will need to be screened for language before they can enroll. For students that need additional support in writing, they will be required to enroll in one of the English-language courses offered through the writing program at Duke Kunshan University (in addition to their 48.0 credits). For students whose native language is not Chinese, the Language and Culture Center at Duke Kunshan University provides different levels of Chinese courses. Chinese coursework is entirely optional, does not confer credit, and must be taken in addition to the required coursework. In addition to a weekly introductory course for graduate students, independent language study with a support coach is available for students with some previous Chinese experience.

Core Courses

- ENVIRON 805K. Environmental Economics (Year 1 Fall)
- PUBPOL 870K. Statistics and Program Evaluation (Year 1 Fall)
- PUBPOL 871K. Environmental Policy Analysis (Year 1 Fall)
- ENVIRON 718K. Environmental Sciences (Year 1 Spring)
- PUBPOL 872K. Environmental Economics Policy Practicum (Year 1 Spring)
- ENVIRON 803K. Environmental Policy Process (Year 1 Spring)

Duke University

- ENVIRON 835K. Environmental Law (Year 2 Fall)

Electives

Below are electives that have been taught by iMEP faculty, adjuncts, or visiting Duke faculty. Not all electives will be offered each year. These are just samples of the classes that could be offered. The program may interest Duke faculty outside of the Nicholas School of the Environment and Sanford, including those who teach history, engineering, law, and sociology, for example. As the program develops, it will continue to provide additional course offerings.

- Air Quality: Management
- Applied Environmental Valuation Methods
- Building an NGO Toolkit
- Environmental Impact Evaluation
- Climate Change Law and Policy
- Climate Change Economics and Policy
- Fundamentals of Geospatial Analysis
- Environment and Development Economics
- Energy Economics and Policy
- Business Strategy and the Environment
- Key Areas in International Environmental Policy
- Independent Study
- Natural Resources and Protected Area Management
- Environmental Science Research Methods
- Economics and Policy (Crosslisted in Global Environmental Health)

Master's Project Capstone

MP Capstone Class (Year 2 Fall and Spring) – The master's project (MP) is an 8,500-11,500-word, single-spaced paper, policy memo, or journal article required of all master's students in the iMEP Program. Two types of projects are possible: a project for an actual client that involves a variety of methodological approaches (Client-based), or a project based on quantitative methods that may or may not have an actual client (research-based). Hybrids of these projects are also possible. Students are encouraged to build their projects from their summer internships where possible and to deepen their policy-area expertise by taking appropriate elective courses.

Research-Based Projects

This type of MP more closely resembles a thesis. Research MPs follow the standard format for scientific research—abstract, introduction, methods, results, and discussion—and introduce a brand new idea or theory, and may involve original field data collection. Students interested in a doctoral degree or employment in research roles may benefit from this type of MP. Working with the MP advisor, the student needs to follow scientific methods in their topic area. The research topic must be relevant to environmental policy, and involves rigorous quantitative and/or qualitative methodology. If analysis involves using data with human subjects, then students may need the Duke Kunshan University IRB to review and approve their protocol. Research MPs should be of publishable quality, although they do not need to be published.

Client-Based Projects

This type of MP is designed to help a client decide what to do about an environmental policy problem. The purpose is to recommend a specific course of action. This project must also measure up to standards of good analysis, including a clear definition of the problem and careful evaluation of the relevant evidence, identification of important trade-offs, and identification of conclusions and recommendations. The student needs to identify a client or a policy problem as the first step. This project could follow from the summer internship, or an organization that the student would like to work with in the future. The student will conduct initial research into a general policy problem, then conduct relevant research to identify the specific policy problem. To be approved as an MP topic, the client must have a significant policy problem posed in the form of "What should the client do?" Students are encouraged to turn their MP into a case study for teaching purposes.

Process for Completing the Project

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In the spring semester of their first year, iMEP students should start the process of identifying a client, and a policy problem to address. By April 1, students must submit an MP Advisor Application form to the iMEP Program director. The MP advisor must be iMEP faculty with a primary appointment at Duke Kunshan University, or from Duke University with a secondary appointment at Duke Kunshan University. By April 31, students should have met with their MP advisor and must sign an MP agreement containing the title and a succinct presentation of the MP project, which will be submitted to the iMEP Program coordinator at Duke Kunshan. If the MP is a client-based project, an acceptance letter or email from the client should be provided with the MP agreement. If the project involves human subjects, then the student should begin the IRB process as soon as possible. Students should check with their employer whether there is a confidentiality clause and if data from the internship can be stored in the public domain.

In their second year, all iMEP students enroll in the required fall and spring MP courses. The course syllabus will provide a deadline in early September for a statement of intent and a deadline for changing the MP advisor. The fall term course is designed to help each student conceptualize their project, to provide guidelines related to applied research (IRB procedures and study design), and to complete a prospectus that will be due to the MP I instructor by late November and the MP advisor by the end of the semester.

For most students, the spring semester of their second year will take place at Duke University in Durham, where the iMEP faculty lead Jackson Ewing will teach the MP II course. It is recommended that the student complete all data collection before the beginning of their last semester. Students will maintain long-distance communication with their advisor if they are based at Duke Kunshan University. The first draft is due to their MP advisor in late March of the final semester. The final copy is due in April of the final semester. The final copy must be submitted in electronic (PDF) format to Yitian Gu at yitian.gu@dukekunshan.edu.cn. The student must also get an electronic Master's Project Submission form signed by their MP advisor by the date specified on their Master's Project II syllabus. A final master's defense involving a presentation and Q&A with all students and MP advisors present will be scheduled after the final copy due date and before graduation.

Grading of the MP

The MP advisor reviews the final MP and attributes one of the following grades: credit or no credit. If a student disagrees with the decision of the advisor, they can make a reasoned appeal of this decision to the director of graduate studies. In this case, an appeal committee consisting of the MP advisor and an ad hoc group of faculty members selected by the director of graduate studies makes a final decision on the MP grade.

International Master of Environmental Policy (Duke Kunshan University) (K-MEP-MEP)

Admissions

Eligibility

iMEP seeks applications from a variety of academic, professional, ethnic, and cultural backgrounds. The iMEP Program is an international program seeking applicants from across the globe. The selection committee considers the applicant's academic performance as an undergraduate, range of courses taken, Graduate Record Examination (GRE) scores, TOEFL and IELTS scores, English and writing skills, personal statement, relevant work experience, and faculty and employer evaluations.

As prerequisites, applicants must hold the equivalent of a US bachelor's degree from an accredited institution. Also, iMEP recommends students complete both basic statistics and microeconomics courses prior to enrollment.

Application

Applications are submitted online through the iMEP admissions website. The early bird deadlines are August 31 and October 31. The application priority deadline for the iMEP Program is January 15. After the priority deadline, applications for the iMEP will continue to be accepted and considered on a space available basis until May 31. The iMEP Program waives the application fee. The online application page is available at env.dukekunshan.edu.cn/admissions/how-to-apply.

In addition to the prerequisite bachelor's degree, the following are required:

- Complete the online application form
- Résumé/ CV
- Statement of Purpose (500–1,000 words): As part of the online application, the applicant must upload a Statement of Purpose. The statement should be one to two pages and single-spaced. It should briefly discuss:
 - Purposes and objectives in pursuing graduate study;
 - Special interests and plans;
 - Strengths and weaknesses in the applicant's chosen field;

Duke University

- Any research projects or any independent research in which the applicant has actively participated and how they have influenced their career choice and desire to pursue graduate studies; and
- Any particular reasons the applicant may have for applying to Duke Kunshan University (e.g., the applicant would like to work with a specific faculty member).
- Transcript(s): Transcript from each post-secondary institution attended is required (an uploaded unofficial transcript with the degree posted and other transcripts for all colleges and universities attended).
- Test Scores:
 - Graduate Record Examination (GRE). Ask Educational Testing Service to send an official copy of the scores to Duke Kunshan University, using institution code 7552. No department code is needed. If ETS requires a department code, select any one of the department codes listed. Regardless of the department code entered, the scores will come to Duke Kunshan University as long as applicants use institution code 7552. Be sure to alert the iMEP Program if the name on an application is different from the name on an applicant's score report.
 - GRE Equivalent: Applicants may apply for a GRE score waiver by meeting any of the following requirements:
 - High GPA and appropriate coursework at an elite university. The applicants from DKU and "Project 985 Universities" in China with 3.5+ GPA or top 20% ranking in the major class can request to waive the GRE. Applicants without an undergraduate degree from an English-language university must have 105+ TOEFL (or 7.5+ IELTS). The applicants from outside China must provide evidence to justify their course work and university status.
 - Specific alternative tests. GMAT, LSAT, and TEM-8 scores can be used in lieu of the GRE.
 - Years and quality of experience for mid-career professionals. The work experience must be sufficient to demonstrate writing, quantitative and analytic skills.
 - Advanced terminal degrees such as PhD, MD, JD, and EdD.
 - Test of English as a Foreign Language (TOEFL) or International English Language Testing System (IELTS). The program's language of instruction is English, and written and spoken English proficiency is required. Students who are not native English speakers must provide language evaluation test scores with their application materials.
 - TOEFL: The minimum score for the TOEFL Internet-based Test (TOEFL iBT) is 90. Ask Educational Testing Service to send an official copy of the scores to Duke Kunshan University, using institution code B624. Applicants do not need a department code. If ETS requires a department code, select any one of the department codes listed. Regardless of the department code entered, the scores will come to Duke Kunshan University as long as applicants use institution code B624.
 - IELTS: The minimum score for IELTS is 7.0. Please email iMEP@dukekunshan.edu.cn for mailing address. The IELTS is administered by Cambridge ESOL, British Council, and IDP: IELTS Australia. See ielts.org for more information.
 - Duolingo English Test: There is no institutional code for Duolingo, but applicants will need to select Duke University Graduate Programs: Graduate School; Divinity; Engineering; Environment; Public Policy; Duke Kunshan as the institution to send scores to. Make sure to include subscores. Score reports without subscores will not be accepted.
 - TOEFL/IELTS/Duolingo Waiver Policy: If the applicant's native language is any language other than English, they must submit an official score report from the Test of English as a Foreign Language (TOEFL), the International English Language Testing System (IELTS), or the Duolingo exam. This requirement may be waived if the applicant earned an undergraduate degree in the United States, earned an undergraduate or master's degree from an English-only speaking institution outside of the United States, or has been working in the United States for two years or more. If you believe you qualify for a TOEFL/IELTS/Duolingo waiver based on the above criteria, indicate your eligibility in the Additional Academic Information section of the application under the Test Score Instructions for the TOEFL/IELTS exam. Due to the volume of applications we receive, we will not examine, confirm the status of, or grant any waiver requests prior to extending an offer of admission.
- Letters of Recommendation: At least two letters of recommendation (two academic references and one professional preferred).

Visiting Duke Kunshan and the iMEP Program

Professors, scholars, and prospective students are welcome to visit iMEP at Duke Kunshan University. During the visit, they can learn detailed information about academic programs, research projects, administrative methods, and cooperation opportunities. To schedule a meeting with the iMEP Program, email iMEP@dukekunshan.edu.cn.

International Master of Environmental Policy (Duke Kunshan University) (K-MEP-MEP)

Financial Aid

Merit-Based Scholarship

Duke Kunshan University is committed to enrolling a highly talented, diverse, and international student body. All students are automatically considered for merit scholarships based on their Graduate School application. No additional application is required to be considered for these awards.

Bayeco Environment Fellowship

Bay Environmental Technology (Beijing) Corp (Bayeco) established the first fellowship program to support the iMEP Program at Duke Kunshan University. The establishment of the Bayeco Environment Fellowship will attract more talents with a global vision and focus on environmental challenges to enroll and study in the iMEP Program. The fellowship will create more opportunities for students to experience the global and innovative education model at Duke Kunshan and help to educate the next generation of environmental leaders for China and the world.

Chancellor's Scholarship

In honor of LIU Jingnan and Mary Bullock, Duke Kunshan University's inaugural Chancellor, and inaugural Executive Vice Chancellor, the scholarship is named "Chancellor's Scholarship" and is the highest honor for incoming Duke Kunshan University students. The Chancellors' Scholarship is awarded in recognition of demonstrated academic achievement, leadership, and overall potential. The scholarship will be awarded to one top incoming student in each degree program, and can be awarded in conjunction with other types of merit-based and need-based scholarships.

Fubon Scholarship

The Fubon Scholarship was created by the Fubon Group, an early supporter of the iMEP Program at Duke Kunshan. The scholarship aspires to groom innovative, skilled agents of change who can offer workable, highly impactful solutions for addressing the world's most pressing environmental dilemmas and creating a profound, lasting impact on environmental sustainability.

Green Future Fund

The Green Future Fund was established in 2018 by Ms. Ma Lin, an important supporter of the iMEP Program at Duke Kunshan. Ma Lin and Duke Kunshan University share a vision of achieving a sustainable future by educating the next generation of environmental leaders; producing evidence-based, influential research; and cultivating socially and environmentally responsible entrepreneurs. The mission of the Green Future Fund is to provide dedicated financial support for Duke Kunshan University in contributing to a sustainable future in China and beyond.

Guo Tingting Scholarship

All graduate program applicants from developing countries demonstrating financial difficulties will be considered for the scholarship.

Jasmine Jiangsu Government Scholarship

The Jiangsu Provincial Government has set up the "Jasmine Jiangsu Government Scholarship" for international students. At Duke Kunshan University, this scholarship will be provided to those excellent international graduate students.

Need-Based Financial Aid

Citizens of People's Republic of China are eligible to apply for need-based financial aid if their family financial situation meets the criteria set by Duke Kunshan University. US citizens may apply for need-based financial aid through Duke University by completing the FAFSA. Loan funds are provided through the Federal Direct Unsubsidized and Graduate PLUS programs.

Work-Study Opportunity at Duke Kunshan

Resident Assistant

Resident Assistants (RAs) and Graduate Resident Fellows (GRFs) are student leaders who live on the residence hall floor and serve as a primary resource for students, providing peer help on academic, social, and personal issues; ensuring the health and safety of residents, and building a positive community within the residence hall. The RA position is for one semester, while the GRF position is for one academic year. RAs and GRFs receive training on topics of student development theories, roommate conflict resolution, preventive mental health, programming, assessment, community building, leadership, and teamwork. Currently, all RAs and GRFs receive single-room housing remuneration for their work. For more information on applying, visit dukekunshan.edu.cn/en/student-life/residence-life#leadership-opportunities. Questions about RA should be addressed to residencelife@dukekunshan.edu.cn.

Student Workers

Students enrolled in a Duke Kunshan degree program can work on campus on a variety of activities, from research assistantship to administrative operations. The maximum working hours of the student workers is 40 hours/month. The payment varies depending on the grades of students and type of work. International students may get positions as student workers.

International Master of Environmental Policy (Duke Kunshan University) (K-MEP-MEP)

Tuition & Fees

Duke Kunshan University offers a world-class education for highly qualified students from all backgrounds. The cost of attending Duke Kunshan reflects the university's commitment to providing an outstanding educational experience and is comparable to that of other leading private universities.

Duke Kunshan is committed to enrolling a highly talented, diverse, and international student body. Scholarship support is available to support these goals. All applicants will automatically be considered for available scholarships, up to and including full scholarships.

Special financial aid will be offered to all Chinese students from mainland China, Hong Kong, Macau, and Taiwan to lower the tuition standard to RMB 180,000 per year. Additional scholarships of varying amounts will be available based on academic achievement and family financial circumstances. Admitted students will be given an opportunity to submit supplemental financial information.

Tuition and Fees for the 2023-2024 Academic Year

Cost of Attendance for International Students (non-Chinese citizens)				
	FIRST-YEAR STUDENT		SECOND-YEAR STUDENT	
	Fall 2023 (Kunshan)	Spring 2024 (Kunshan)	Fall 2023 (Kunshan)	Spring 2024 (Duke)
Tuition	\$22,230	\$22,230	\$22,230	\$22,230
Health Insurance	\$1,334	-	\$598	\$1,230
Student Fees	-	-	-	\$797
• Health Fee	-	-	-	\$468
• Transcript Fee	-	-	-	\$120
• Activity Fee	-	-	-	\$18
• Graduate Student Service Fee	-	-	-	\$12
• Recreation Fee	-	-	-	\$179
Total Tuition and Fees	\$22,664	\$22,230	\$22,828	\$24,257
Books & Supplies	\$100	\$100	\$100	\$310
Housing	\$1,727	\$1,727	\$1,727	\$7,240
Food	\$1,360	\$1,360	\$1,360	\$2,270
Domestic/International Travel	\$3,000	-	\$3,000	-
Local Transportation	-	-	-	\$1,090
Miscellaneous/Personal Expenses	\$863	-\$863	\$863	\$2,290
Total Living Expenses	\$6,950	\$3,950	\$6,950	\$12,890
Total Cost of Attendance	\$30,714	\$26,280	\$29,877	\$37,457

Cost of Attendance for Domestic Students (Chinese Citizens)				
Figures are in RMB.				
	FIRST-YEAR STUDENT		SECOND-YEAR STUDENT	
	Fall 2023 (Kunshan)	Spring 2024 (Kunshan)	Fall 2023 (Kunshan)	Spring 2024 (Duke)
Tuition	¥90,000	¥90,000	¥90,000	¥90,000
Health Insurance	¥,800	-	¥,800	¥8,549
Student Fees	-	-	-	
• Health Fee	-	-	-	¥5,539
• Transcript Fee	-	-	-	¥834
• Activity Fee	-	-	-	¥125
• Graduate Student Service Fee	-	-	-	¥83
• Recreation Fee	-	-	-	¥1,244
Total Tuition and Fees	¥90,800	¥90,000	¥90,800	104,088
Books & Supplies	¥695	¥695	¥695	¥2,155
Housing	¥12,000	¥12,000	¥12,000	¥50,318
Food	¥9,450	¥9,450	¥9,450	¥15,777
Domestic/International Travel	¥1,000	¥1,000	¥1,000	¥2,850
Local Transportation	-	-		¥7,576
Miscellaneous/Personal Expenses	¥6,000	¥7,500	¥7,500	¥15,916
Total Living Expenses	¥28,450	¥28,450	¥28,450	¥110k 436
Total Cost of Attendance	¥119,145	¥119,145	¥119,145	¥216,678

All figures are estimates only.

Cost of Attendance (COA) Notes

- All fees and rates provided at this time are estimates.
- All tuition will be invoiced by and paid to Duke Kunshan University. Other fees and charges will be invoiced and paid in either China or the United States.
- Duke Kunshan student residence and dining facilities are closed during the winter break between the fall and spring semesters and for seven days during the Chinese New Year Holiday. Students should arrange accommodation during the campus closing periods. The costs are not included in the above estimated costs of attendance. Students need to pay the costs on their own.
- International travel includes an estimate of the cost of one round-trip flight to the United States for Chinese students or from an international destination to Shanghai for international students, typical visa costs, and, for non-Chinese students, additional health check and registration costs associated with establishing legal residence in China. Students wishing to return to their home countries during breaks in their study before the end of the year should budget additional funds for these trips. For detailed insurance information, visit dukekunshan.edu.cn/clinic/health-insurance.
- US based and international students from outside the United States (i.e., India, Africa, Hong Kong, Macau, Taiwan) who do not apply through Duke's GEO (Study Abroad) application system are required to enroll in the Global Health Insurance Plan.
- Insurance plan year is August 1-July 31; insurance will be charged at the actual approved rate regardless of prior estimates. International students are required to purchase and enroll in the Health Insurance Plan (including SOS) from the university. For detailed information about insurance, visit dukekunshan.edu.cn/clinic/health-insurance.

- All students must pay a refundable Campus Deposit of RMB 2,000/USD \$300. The deposit would be used to pay for the costs of replacement of lost DKU cards; repairs of residence damages; excessive cleaning; refrigerator rental; library overdue, damaged, or lost books; replacement processing fees; and other similar losses and damages caused to university properties

Master of International Development Policy

Program Code: P-IDP1 & P-IDP2

Degree Designation: Master of International Development Policy

Department: School of Public Policy

Website: sanford.duke.edu/academics/masters-programs/master-international-development-policy

Program Summary

The Master of International Development Policy (MIDP) is a flexible interdisciplinary degree program focused on early to mid-career professionals who will dedicate their careers to policymaking and public service in developing countries.

The Master of International Development Policy (MIDP) degree is awarded by the Sanford School of Public Policy through the Duke Center for International Development (DCID).

At the Duke Center for International Development, faculty, staff, and students are driven by a shared vision: development that promotes peace and prosperity for all people. Through rigorous education for mid-career professionals, training programs for policy makers, and engagement informed by timely research, DCID is working to make this vision a reality.

Degree and Certificate Options

Traditional Degree: 48.0 course credits completed over two academic years. Requires a final master's project and a summer internship usually completed during the summer between the first and second year of study.

Accelerated Degree: 30.0 course credits completed over three semesters. The accelerated degree program can be completed within one calendar year if the student chooses to enroll in a sufficient amount of credits over the summer semester. Requires a final master's project. To qualify for application to this program, applicants must have completed at least one year of graduate-level coursework and have a strong background in market-based economics.

Nondegree Certificate: 24.0 course credits completed over one academic year, culminating in a nondegree certificate. Master's project and internship are not required.

Concurrent Graduate Certificate: 15.0 course credits. This certificate is offered to students studying in other graduate programs at Duke University and in neighboring interinstitutional universities. Students interested in this certificate may enroll to complete it concurrently with their degree program. For those who enrolled in full time Duke graduate and professional programs before Fall 2020, the 12-credit model is required. Students who entered Duke in Fall 2020 or after are required to enroll in the 15-credit model.

Areas of Focus

Fellows in the MIDP may self-select into one of the following informal areas of focus that build on the best of Duke. These focus areas serve to aid the course selection process and facilitate professional growth. These focus areas do not appear on student transcripts or diplomas.

Applied Development Economics. This area emphasizes the economic policy aspects of development—including issues of international trade and competitiveness, public finance and evaluation of public expenditures, banking and financial sector management, privatization, external debt management, factors that bolster economic growth, domestic revenue generation, and international capital markets.

Institutions, Governance and Organizations. This area has a strong foothold in political science and covers issues of public and private partnerships, civil society and governance, fiscal decentralization, political risk analysis, aid coordination, regional planning, or other sector development issues.

Social Welfare and Policy. This area focuses on how to improve the lives of citizens by supporting their education, health, work, and wellbeing. It focuses on safety net policies as well as on issues of gender, ethnic and economic inequality, health policy, building human capital, and social entrepreneurship.

Environment and Energy Management and Policy. This area emphasizes international environmental and energy policy, security, regulation, and institutional development. Sanford expertise is complemented by the resources from the Nicholas Institute for Energy, Environment and Sustainability in areas such as natural resource economics, energy access, climate change, and environmental advocacy and regulation.

Duke University

Global Health and Development. This area focuses on health equity and policy alternatives for current global health challenges. Sanford expertise is complemented by the resources of the Duke-Margolis Center for Health Policy and the Duke Global Health Institute. Those interested may pursue the Global Health graduate certificate offered by the Duke Global Health Institute.

Peace and Conflict Resolution. This area equips future leaders to promote greater tolerance, cooperation, and peace among people. Course choices focus on democracy, negotiation, and conflict resolution, and the promotion of effective cooperation in international development. Those interested may pursue a University of North Carolina at Chapel Hill certificate in peace and conflict resolution offered to two-year MIDP fellows through the Duke-UNC Rotary Peace Center.

Technology Policy and Development. Technology plays a crucial role in sustainable and inclusive development. This area focuses on the impact that technology has on society across industries as well as the role of technology in governance and democracy.

Private Sector and Development. This area focuses on the range of strategies that promote economic growth in developing countries by creating healthy enabling environments for private enterprises, whether small, medium, or large. Strategies include political risk analysis, regulation, and global value chains. Additional options are also available at Duke's Fuqua School of Business.

Innovation and Entrepreneurship. This area of focus draws on Duke's Innovation & Entrepreneurship Initiative and its pioneering leadership in policy and social entrepreneurship education. It aims to further enhance fellows' abilities to explore the I&E ecosystems and complexities and to develop innovative and entrepreneurial methods to address local and global challenges. Those interested may pursue a graduate certificate in Innovation and Entrepreneurship.

Other DCID Training Programs and Activities

Executive Education

Executive Education programs are offered to organizations in need of training directly related to their regional and professional needs. The content of the programs are adapted based on the needs and professional experience of the participants and organizations. The programs may be held in-country, on the Duke campus, or both as needed and vary in length from one week to a full academic semester. Recent programs have been held for organizations such as Oxfam and the US Military.

Research

DCID faculty and affiliates conduct diverse scholarly activities, from field studies and randomized control trials, to research-backed policy advising in countries around the world. In addition, DCID faculty, fellows, and alumni publish academic articles in a wide range of journals.

Master of International Development Policy (P-IDP1/P-IDP2)

Academic Policies

Grades

Grades in the MIDP Program are as follows: A, B, C, F, I, X, Z, and W.

- **I (incomplete)** indicates that some portion of the student's work is lacking, for an acceptable reason, at the time the grades are reported. Sanford School graduate students have up to one year to resolve an incomplete (I), or it will become a permanent part of the student's record. The student and instructor should coordinate a timeline for the submission of the missing work. Program or continuation fees may be assessed for students who must register for an additional semester to resolve an incomplete. Incompletes may not count towards graduation requirements.
- **The grade of X** indicates that a student has missed the final examination for a course and must make it up by the end of the fifth week of the following semester to receive a grade for the course.
- **The grade of Z** indicates satisfactory progress at the end of the first semester of a two-semester course. For graduate students enrolled in the summer session, a temporary I for a course may be assigned after the student has submitted a written request. If the request is approved by the instructor of the course, then the student must satisfactorily complete the work prior to the last day of classes of the subsequent summer term.
- **A grade of W** indicates that the student officially withdrew from the course.
- **A grade of F** in a core course will normally result in dismissal. Failure to maintain at least a 3.0 (B) cumulative grade point average or receiving a grade below a B- in any core course or an F in any other course will result in academic probation. To remain in good academic standing, and to graduate from the MIDP Program, students must maintain at least a 3.0 (B) cumulative grade point average. Students falling below this average jeopardize their financial support and are subject to dismissal.

Registration

Master's Students. Full-time master's candidates must register for a minimum 9.0 course credits per semester to maintain full-time status. Full-time students may enroll in less than 9.0 course credits only in their final semester of study if they are assured that they will graduate from their program upon completion of that semester.

Registration Periods. All students enrolled in the MIDP who have not been granted a leave of absence must register each academic semester until all degree requirements are completed. New students will register upon matriculation to their program or during new student orientation; continuing students register during the announced registration periods set by the Office of the University Registrar.

Late Registration. All students are expected to register at the times specified by the university. A late registration fee is charged to any student who registers after the specified time period.

Summer Registration. Students enrolling in summer classes may begin registering mid-spring semester. The exact Drop/Add schedule will be determined and published each year by the Office of the University Registrar. Summer session students may drop and add courses according to the dates set by the Registrar's office. Graduate students who are completing coursework remaining from a previous semester due to an incomplete grade must register for CONTPPS 1-01 during the summer semester and pay the continuation fee.

Paying Tuition and Fees. The university provides tuition and fees statements online. All tuition and fees should be paid by the dates set by the Bursar's Office. Students who fail to register and pay all tuition and fees before the deadlines will be assessed a penalty by the Bursar. Failure to pay tuition and fees by the end of the Drop/Add period will result in administrative penalty. Please see the Bursar's website for full information.

Additional Registration Requirements. It is necessary to be a full-time student, according to Duke's regulations, in order to be eligible for student loans and the Student Health Center service, including student health accident and sickness insurance.

Full-time students in any degree program may audit courses without charge during the fall and spring semesters, if approved by the faculty member teaching the course. Students should obtain faculty permission prior to registering for the class. If the student is not in full-time status, an audit fee is charged.

Transfer of Credits. After successful completion of the first year of study, a maximum of 6.0 course credits of graduate credit may be transferred for graduate courses completed at other universities. Such credits will be transferred only if the student has received a grade of B (or its equivalent) or better and if the work is not more than two years old. To be awarded a degree, the recording of transfer credit must be completed before the conclusion of the Drop/Add period of the final semester of study. Requests for transfer must be submitted on the approved Sanford School form. Students enrolled in the accelerated degree program are not eligible for transfer credits. Credit hours, not content, are transferable.

Retroactive Credit. Credit for graduate courses taken at Duke by a student (not undergraduate) before degree admission to the Sanford School or while registered as a nondegree student may be carried over into a Sanford graduate degree program if

- the action is recommended by the student's director of graduate studies;
- the amount of such credit does not exceed 12.0 course credits;
- the work has received grades of B or better;
- the work is not more than two years old; and
- the student applies for and is granted formal admission into a Sanford graduate degree program.

Time Limit for Completion of the Master's Degree. Students who are unable to complete the master's degree requirements within 150 percent of the normal time for completion may appeal for an extension due to extraordinary circumstances or reasons approved by the dean. Students must submit an appeal to and obtain the approval of their director of graduate studies and the associate dean for academic programs. The change of an expected graduation date may be subject to the completion of new program requirements.

Leave of Absence. Unforeseen circumstances (e.g., family crisis, medical issue) may require a student to take a leave of absence (LOA) from the program for a period of up to two semesters. A request for a leave of absence should originate from the student and be endorsed by the director of graduate studies. Students who have been on a leave of absence and intend to resume a degree program must give their director of graduate studies and program administrators a written notice of intention thirty days before registration. Typically, a student can request an LOA only after completion of at least one full semester of the program.

Withdrawal from a Course. If a course must be dropped after the official Drop/Add period ends for a given semester, the fellow must formally withdraw from the course by obtaining the approval of the instructor and DGS via an online request process. All withdrawals will be noted on the permanent record as Withdrew (W).

Withdrawal from the Program. In the event of death, refund of full tuition and fees for the term will be granted. In all other cases of withdrawal from the university, students may have tuition refunded according to the refund schedule which is updated annually on the Bursar's website and provided below. Tuition charges paid from grants or loans will be restored to those funds on the same pro rata basis and will not be refunded or carried forward. The student health fee will not be refunded.

Withdrawal before classes begin	Full refund, including fees*
Withdrawal during the first or second week of classes	80 percent refund*
Withdrawal during the third, fourth, or fifth week of classes	60 percent refund*
Withdrawal during the sixth week of classes	20 percent refund*
Withdrawal after the sixth week	No refund*

*Fees are not refunded after the start of the term.

Master of International Development Policy (P-IDP1/P-IDP2)

Academic Requirements

Forty-eight (48) course credits are required to obtain the traditional degree. These credits are typically completed over four academic semesters. Courses must be divided as follows:

MIDP Credits (24.0 Course Credits)

- The following courses are mandatory:
 - Public Policy 700S (Policy Analysis of Development) 3.0 course credits
 - Public Policy 701 (Economic Foundations for Development) 3.0 course credits (may be waived depending on economics placement)
 - Public Policy 598 (Economic Growth and Development Policy) or Public Policy 890 Advanced Special Topics in Public Policy International Development (for fellows with strong economic background) 3.0 course credits
 - Public Policy 741 (Empirical Analysis for Economic Development) 3.0 course credits (may be waived depending on statistics placement)
 - Public Policy 704 (Master's Project Preparation) 1.5 course credit
 - Public Policy 705 (Master's Project in International Development Policy) 1.5 course credits
 - Public Policy 800 (Career and Professional Skills Development Practicum) 0 course credits. Required for two-year-degree- seeking fellows. This practicum course covers various professional development topics in preparation for fulfilling the internship requirement as well as help with US style career searches.
 - Public Policy 711 Public Policy Writing Practicum
 - Public Policy 713 Professional Editing Practicum. These practicums serve as labs and support the work done in other classes. They do not count towards the degree. Required for some based on their English assessment, and highly encouraged for all. Open to all domestic and international fellows.
- The remaining MIDP credits may be chosen from courses offered by MIDP each semester or those listed in the MIDP course bank on the MIDP course information sheet distributed each semester.

Elective Credits (24.0 Course Credits)

Fellows may choose the remaining half of their credits from any department at Duke or from an outside institution (North Carolina Central University, North Carolina State University, The University of North Carolina at Chapel Hill, The University of North Carolina at Charlotte , or The University of North Carolina at Greensboro,) through the interinstitutional agreement. Elective courses must be selected in consultation with the academic advisor to ensure that the course is appropriate. Please note important regulations regarding elective courses:

In order to enroll in classes with interinstitutional partners, a maximum of two classes per term may be taken interinstitutionally provided the student is also registered for the balance of their normal load at the home institution. Undergraduate, physical education, music, foreign language, English, and other recreational elective courses do not count toward the degree.

Courses numbered below the 500 level (undergraduate courses) do not count toward the required credits needed for a master's degree. With the approval of their director of graduate studies, graduate students may enroll in undergraduate courses, but these courses will not count toward any graduation requirements and will not be included in a student's GPA calculation. Graduate students must be classified as full-time students based on their graduate-level course enrollment as a prerequisite for enrolling in courses numbered below 500.

Summer Internship

The summer internship is required for the traditional (48 credit) degree program and is typically completed between the first and second year of study. The internship is a full-time position lasting at least ten weeks. A self-assessment and supervisor assessment must be submitted to the director of global careers upon completion of the internship. Summer courses and/or programs may not serve as a substitute for a required internship. Course credit is not earned for an internship.

Master's Project

Fellows in the traditional (48 credit) degree program are required to complete a final master's project during their second year of study. The master's project is a 30-35 page paper required of all candidates for the master's degree. It is intended to demonstrate mastery in defining a policy problem, analyzing it in an interdisciplinary manner, and recommending a specific course of action to address that problem. More specifically, the master's project must also measure up to the standards of good analysis, including a precise definition of the problem, careful evaluation of the evidence from an interdisciplinary viewpoint, review of other countries' experiences, identification of important costs and benefits, and a clear presentation of the results and recommendations. Additional guidelines on the master's project are issued annually.

Master of International Development Policy (P-IDP1/P-IDP2)

Academic Requirements (Accelerated Program)

Thirty (30) credits are required to obtain the accelerated degree. The credits are completed over three academic semesters. The program can be completed within one calendar year if the student chooses to enroll in a sufficient amount of credits over the summer semester. Half of the credits (15.0 course credits) must be from courses offered by MIDP or those listed in the MIDP course bank. Courses must be divided as follows:

MIDP Credits (15.0 Course Credits)

- The following courses are mandatory:
 - Public Policy 700S (Policy Analysis of Development) 3.0 course credits
 - At least one of the following Development Economics classes: Public Policy 701 (Economic Foundations for Development) 3.0 course credits; Public Policy 598 (Economic Growth and Development Policy) or Public Policy 890 Advanced Special Topics in Public Policy - International Development 3.0 course credits
 - Public Policy 704 (Master's Project Preparation) 1.5 course credits
 - Public Policy 705 (Master's Project in International Development Policy) 1.5 course credits
 - Public Policy 741 (Empirical Analysis for Economic Development) 3.0 course credits (optional but encouraged)
 - Public Policy Writing and Communication Practicums. These practicums serve as labs and support the work done in the core and other classes but do not count towards the degree. Required for some based on their English assessment, and highly encouraged for all. Open to all domestic and international fellows.
- The remaining course credits must be chosen from courses offered by MIDP each semester or those listed in the MIDP course bank on the MIDP course information sheet distributed each semester.

Elective Credits (15.0 Course Credits)

Fellows may choose the remaining half of their credits from any department at Duke or from an outside institution (The University of North Carolina at Chapel Hill, North Carolina State University, or North Carolina Central University) through the interinstitutional agreement. Elective courses must be selected in consultation with the academic advisor to ensure that the course is appropriate. Please note important regulations regarding elective courses:

In order to enroll in classes with interinstitutional partners, a maximum of two classes per term may be taken interinstitutionally, provided the student is also registered for the balance of their normal load at the home institution. Undergraduate, physical education, music, foreign language, English, and other recreational elective courses do not count toward the degree.

Courses numbered below the 500 level (undergraduate courses) do not count toward the required credits needed for a post-baccalaureate degree. With the approval of their director of graduate studies, graduate students may enroll in undergraduate courses, but these courses will not count toward any graduation requirements and will not be included in a student's GPA calculation. Graduate students must be classified as full-time students based on their graduate-level course enrollment as a prerequisite for enrolling in courses numbered below 500.

Summer Internship

The summer internship is optional for completion of the accelerated degree. Accelerated degree candidates who wish to perform an

Duke University

internship may do so either upon completion of their studies or over the summer after completing at least one academic year (for fellows who begin in Fall).

Master's Project

One-year fellows are required to complete a final master's project and will start this process during their first semester of study. The master's project is a 30-35 page paper required of all candidates for the master's degree. It is intended to demonstrate mastery in defining a policy problem, analyzing it in an interdisciplinary manner, and recommending a specific course of action to address that problem. More specifically, the master's project must also measure up to the standards of good analysis, including a precise definition of the problem, careful evaluation of the evidence from an interdisciplinary viewpoint, review of other countries' experiences, identification of important costs and benefits, and a clear presentation of the results and recommendations. Additional guidelines on the master's project are issued annually.

Master of International Development Policy (P-IDP1/P-IDP2)

Admissions

The MIDP is a mid-career program. As such, applicants must have a minimum of five years of work experience and demonstrate an increase in responsibilities over time. Development-related experience is preferred. Applicants should have at least a 3.0 US GPA (or equivalent) in college-level coursework and hold a bachelor's degree. Prior coursework in economics and statistics is an advantage. Applicants to the accelerated program must have at least five years of work experience and previous graduate-level training. The following items are required for application:

- an electronic application form, available online at dcid.sanford.duke.edu/midp/admissions;
- official transcripts from all institutions of higher education detailing the courses taken, grades or marks earned, the dates attended, and the degree conferred;
- a statement of purpose, limited to one page (describe why you are interested in the MIDP; how you expect the program to benefit you and your home country or region; how aspects of your professional, academic, and personal experiences have shaped you; and your professional goals upon graduation);
- a personal video, limited to one minute (prepare a short video to inform the admissions committee who you are and what development means to you);
- three letters of recommendation (online submission required);
- an official IELTS, TOEFL, PTE, or Duolingo score (required for citizens of non-native English-speaking countries). Minimum required scores can be found on the MIDP website;
- a recent curriculum vitae or résumé;
- \$80 application fee, payable via credit or debit card; and
- a list of funding sources to which the student plans to apply.

Notes on Application Materials

- Returned Peace Corps volunteers applying through the Coverdell Peace Corps Fellows Program must also submit a copy of their Description of Service.
- The GRE and GMAT are NOT required for application.
- All of the above documents may be uploaded to the online application, with the exception of the official transcripts.
- Applications are accepted on a rolling basis until all program spaces are filled.
- Applications for the spring term are limited to applicants applying through approved sponsor partnerships.

Deferrals

Deferrals (to defer an offer of admission to a subsequent academic term or year) are allowed for up to two years and must be approved by the MIDP director of admissions.

Master of International Development Policy (P-IDP1/P-IDP2)

Financial Awards

MIDP offers merit-based financial awards in the form of partial tuition scholarships to the strongest applicants. MIDP is unable to offer full scholarships or assistance with fees or living stipends.

Special Scholarship Programs

Duke University

Paul D. Coverdell Fellows Program. The Coverdell Fellows Program offers scholarships in exchange for community service to qualified returned Peace Corps volunteers (RPCVs) who have completed two years of service. RPCVs accepted under this program are required to perform community service internships during the academic year. The current academic year scholarship award for Coverdell Peace Corps Fellows is a 50 percent tuition waiver scholarship.

Global Service Fellowship. The MIDP Program offers one Global Volunteer Fellowship GSF every year to an admitted fellow who has completed at least one year of service outside his or her country of origin or within a marginalized community within their home country. The GSF is competitive and consists of a tuition scholarship (25 percent of tuition costs). The award is in recognition of service done with an organization engaged in the broad field of international development. Such organizations may include faith-based organizations, nonprofit organizations, corporate volunteer programs, government volunteer programs (e.g. World Friends Korea, Japan Overseas Cooperation Volunteers (JOCV), or the United Nations volunteer program).

Rotary Peace Fellowship. One of only five such centers for International Studies in Peace and Conflict Resolution in the world, The Duke-UNC Rotary Peace Center is funded by a grant from the Rotary Foundation. The center's mission is to promote peace through a holistic approach by combining conflict resolution methods, peace building and conflict prevention with an emphasis on more sustainable economic, political and human development. Each year, up to five fellows enroll at Duke in the Master of International Development Policy (MIDP) program and up to five fellows enroll at UNC in one of several master's degree programs in the social sciences (e.g. anthropology, economics, education, political science, sociology, city and regional planning) or public health. Each year, MIDP hosts up to five recipients of the Rotary Peace Fellowship, a scholarship which provides full tuition, fees, and a living stipend to awardees. Students must first be selected to receive a Rotary fellowship, and then apply for admission to the MIDP. For more information, visit rotarypeacecenternc.org.

Eva Staton Scholarship for Latin American and Caribbean Students is a scholarship endowment for professional students in the MIDP. It provides partial scholarships to incoming MIDP students interested in sustainable development and public policy in Latin America and the Caribbean. All applicants who are citizens of Latin America and the Caribbean are considered. Note: availability of funds under this fellowship varies from year to year.

Magdalena Yesil Fellowship. The Magdalena Yesil Fellowship Fund is a scholarship endowment for professional students in the Sanford School of Public Policy. It provides full or partial fellowships to incoming MIDP or MPP students from Armenia and/or the surrounding region who are interested in sustainable development, nation-building, or conflict resolution in Armenia or the surrounding region. To apply for this fellowship, applicants must upload a separate statement describing their interest in Armenia or the surrounding region and their professional goals. Note: availability of funds under this fellowship varies from year to year.

Master of International Development Policy (P-IDP1/P-IDP2)

Tuition & Fees

The tables below provide estimated costs for the first year of study (costs for second year of study may be based on a three to five percent increase of the figures in table). Current rates can be found on the DCID website at dcid.sanford.duke.edu/midp/admissions/tuition-and-fees.

Tuition and Fees for the 2023-2024 Academic Year

	TWO-YEAR PROGRAM (48.0 COURSE CREDITS/NINE-MONTH ACADEMIC YEAR)	ONE-YEAR PROGRAM (30.0 COURSE CREDITS/ELEVEN-MONTH ACADEMIC YEAR)
Tuition	\$52,050	\$52,050
Student health center fee	\$945	\$945
Transcript fee (one-time fee)	\$120	\$120
Sanford School fee (\$50/semester)	\$100	\$100
Recreation Facilities fee	\$360	\$360
Graduate Student Activity fee	\$36.50	\$36.50
Graduate Student Services fee	\$23	\$23
Duke Student Medical Insurance	\$3,713	\$3,713
Summer tuition (two courses at \$2,169 per credit)		\$13,014
Summer student health fee		\$302
Total	\$57,347.50 (for first year of study only)	\$70,663.50 (for accelerated 12 month degree)

All figures are estimates only.

Proof of Funding for International Students

Before visa documents will be issued, international students must show proof of adequate funding for tuition, fees, and living expenses. Additional proof of funding is required if students will be accompanied by a dependent spouse and/or children (for example, F-2 or J-2). Minimum funding requirements for F/J students and their dependents, additional funding considerations, and sample budgets can be found on the MIDP website.

Master of National Security Policy

Program Code: P-MNSP-12M & P-MNSP-20M

Degree Designation: Master of National Security Policy

Department: School of Public Policy

Website: sanford.duke.edu/academics/masters-programs/master-national-security-policy

Program Summary

The Master of National Security Policy program is a one-year executive program for those currently working in national security.

Participants have at least seven years of work experience. While the program has online components, it requires occasional trips to Duke for on-campus immersion experiences. The hybrid program is designed so that students can continue to work during the program while completing their degree in as little as one year (June to May) or in up to 20 months.

As a rigorous 30-credit program in one year, the program is intense but quick to completion. The program includes several immersion experiences at Duke, weekly interaction with faculty, projects directly related to work in national security and online learning that can be done any time of the day convenient to the student.

Master of National Security Policy (P-MNSP)

Academic Policies

Registration

Students who enroll in the MNSP receive instructions about registering for courses from the program staff before the opening of registration windows. Again, the MNSP uses a streamlined curriculum, where students take courses lock step with their cohort, with variance occurring with the selection of an elective towards the end of the program. A student must be registered to establish eligibility for university and other loans, and to access university services. Students will receive correspondence regarding registration and the staff of the MNSP will be always available for questions and advising. All tuition and fee payments and any indebtedness must be settled before registration can be completed. Students who fail to register and pay all tuition and fees before deadlines specified by the university will be assessed a penalty by the bursar.

Credit Hours

Candidates for the MNSP degree register for three consecutive semesters (Summer, Fall, Spring) if they choose the 12-month option and for five total semesters if they choose the 20-month option (Summer, Fall, Spring, and Fall, Spring in the second year). Both options culminate in 30 credits and a degree in a Master of National Security Policy. These credits are earned by accumulating academic hours through the summer immersion experiences, weekend experiences in the Fall and Spring terms, as well as class work which will be both asynchronous and synchronous in delivery and requirements.

To be considered full-time, candidates for master's degrees must register for a minimum of nine credits per semester. All students choosing the 12-month option will be considered full-time students as each semester will have a minimum of three courses (9 total credits), however, students who chose the 20-month option will have four of the five semesters under nine total credits, so they will be considered part-time students. The curriculum and plan of study have been created for students to work together with their cohort and to streamline the experience. Students will, however, be able to select an elective course in their third semester of the program. Due to the master schedule, and when courses will be offered and their sequenced delivery, students will not be able to change the order or number of courses they are taking in a semester beyond choosing the 12-month or 20-month option.

Immunization Requirements

Due to the hybrid format of the MNSP and limited hours on campus, students of this program are exempt from submitting immunization records. All Duke students, however, are to follow all current and future Covid policies which can change throughout the academic year.

Grades

Grades in the MNSP Program are as follows: A+, A, A-, B+, B, B-, C, F, I, X, Z, and W.

- **I (incomplete)** indicates some portion of the student's work is lacking, for an acceptable reason, at the time the grades are reported. Sanford School graduate students have up to one year to resolve an incomplete (I), or it will become a permanent part of the student's record. The student and instructor should coordinate a timeline for submission of the missing work. Program or continuation fees may be assessed for students who must register for an additional semester to resolve an incomplete.
- **The grade of X** indicates that a student has missed the final examination for a course and must make it up by the end of the fifth week of the following semester to receive a grade for the course.
- **The grade of Z** indicates satisfactory progress at the end of the first semester of a two-semester course. For graduate students enrolled in the summer session, a temporary I for a course may be assigned after the student has submitted a written request. If the request is approved by the instructor of the course, then the student must satisfactorily complete the work prior to the last day of classes of the subsequent summer term.
- **A grade of W** indicates that the student officially withdrew from the course.
- **A grade of F** in a core course will normally result in dismissal. Failure to maintain at least a 3.0 (B) cumulative grade point average or receiving a grade of F in any other course will result in academic probation. To remain in good academic standing, and to graduate from the MNSP Program, students must maintain at least a 3.0 (B) cumulative grade point average. Students falling below this average jeopardize their financial support and are subject to dismissal.

If a student takes a course for credit at another Duke school, such as The Fuqua School of Business or Duke Law School, which does not assign grades used by Sanford, the instructors should review Sanford grades found at registrar.duke.edu/student-resources/grade-point-average-gpa and assign the appropriate Sanford grade accordingly. Courses graded Credit/No Credit cannot count toward graduation requirements. Courses numbered below the 500 level (undergraduate courses) may not be applied toward the required credits needed for a post-baccalaureate degree.

Waiving Required Courses

The program is designed to foster experiential exchanges between the cohort as a whole and among the members of smaller work teams; therefore, it is unlikely that courses will be waived. Instead, students having advanced understanding of certain topics may find opportunities to share their experiences with teammates and will likewise benefit from the contributions of teammates holding expertise in other areas. In the rare instance a student may waive a required course if it is determined beneficial or needed. To have a course waived, the student should consult with the faculty member who teaches the course. If the faculty member consents to waive the student out of the course, the student should fill out a course exemption form available in the "Forms" section of the MNSP student handbook or accessible through the student's MNSP Sakai organization site and have the faculty member sign it. The student should then return the form to the MNSP staff for final approval. All courses waived must be replaced with other policy-related courses of equal credit value.

Course Listings

A list of courses offered at the Sanford School is updated and posted each semester. Students may consult with MNSP staff to discuss course options and graduation requirements.

Interinstitutional Registration

With MNSP Program approval, students may take their elective course at The University of North Carolina at Chapel Hill, North Carolina State University, or North Carolina Central University. All interinstitutional registrations involving extra-fee courses or special fees required of all students will be made at the expense of the student and will not be considered part of Duke's tuition coverage. Information on the interinstitutional registration process is available at registrar.duke.edu/registration/interinstitutional-registration/duke-students-visiting-other-campuses.

Taking Classes in Other Duke Schools

Students will have the opportunity to take their elective course at other Schools here at Duke. The MNSP Program will seek to create an approved course list for students to take with no additional requirements, however, for some courses students might have to obtain approval from the School or course instructor prior to be registered for the class.

Independent Study

On rare occasions, a student may wish or need to create a class of their own to study a particular policy issue in depth. The MNSP Program provides the opportunity to create such a course for a fixed credit of 3.0. This course would constitute the sole elective in the program. The work in these independent study classes must be equal to a regular Duke class of the same credit value, and a faculty member must supervise the class. For additional information and to secure the appropriate paperwork, please contact the MNSP staff.

Auditing a Course

Auditing a course gives a student the opportunity to explore an area related to their policy interests or review an area of personal expertise. If a student audits a course, which would need to be paid for as the MNSP is a fee per course program, they will attend classes but may not be required to turn in all assignments or take exams. No grade or credits will be issued for the course; however, it will appear on the student's transcript with the notation "AD." If the student withdraws from the audited course after the Drop/Add period, a "WA" (withdraw audit) will appear on the transcript. In order to register as an auditor for a course, the student completes the course audit form available on the MNSP Sakai organization site and either delivers it in person to the Office of the University Registrar, 1121 West Main Street, Suite 1200—Bevan Building, or scans and emails it to registrar@duke.edu prior to the end of the Drop/Add period.

Transfer of Credits

With the MNSP set-up as an accelerated, executive program, students must complete all ten course, 30 credits, to obtain the Master of National Security Policy. If there is course duplication, or students take their elective outside of Duke, the MNSP Program will work with students to transfer credits upon request for transfer of credits and approval.

Leave of Absence

Unforeseen circumstances (e.g., family crisis, medical issue) may require a student to take a leave of absence (LOA) from the program for a period of one or two semesters. Students who think they may need to pursue this option should contact the MNSP staff to discuss paperwork required and terms of the LOA. Typically, a student can request an LOA only after completion of at least one full semester of the program.

Withdrawal from a Course

If a course must be dropped after the official Drop/Add period ends for a given semester, the student must formally withdraw from the course. The student completes a Course Withdrawal Form and has it signed by the course instructor before delivering it to the MNSP staff for approval. All withdrawals will be noted on the permanent record as Withdrew (W).

Withdrawal from Program

A student who wishes to withdraw for any reason from the Sanford School during the academic year must notify in writing both the MNSP staff and dean of the Sanford School prior to the date of the expected withdrawal and no later than the last day of classes for that semester. Upon receipt of approval, the MNSP staff will initiate the formal withdrawal process through the Sanford School registrar.

Duke University

Consult the financial aid and student accounts pages of the MNSP student handbook for information on eligibility for tuition refund upon withdrawal.

Master's Thesis

The MNSP does not require a Master's Thesis for graduation. All students must complete the ten-course sequence, 30 credits, for the Master of National Security Policy. Included in the curriculum, however, are two project-based courses: a Team-Based Learning for National Security Professionals course as well as a Professional Practice for National Security class. These classes will blend real-world problem solving with student's professional practice under the direction of a faculty supervisor.

Master of National Security Policy (P-MNSP)

Academic Requirements

Fulfill all of the following requirements

Count courses only from the given course set:

Course with an enrollment tag PPS

Core

Fulfill all of the following requirements

PUBPOL 873 Methods of Policy Analysis

PUBPOL 874 Leadership in the National Security Policy Environment

PUBPOL 875 National Security Ethics

PUBPOL 876 Budgeting for National Security

PUBPOL 877 National Security Strategy

PUBPOL 878 Institutions of National Security

PUBPOL 879 Team-Based Learning for National Security Professionals

PUBPOL 880 Threats and Opportunities

PUBPOL 881 Professional Practice in National Security

Electives

Fulfill any of the following requirements

PUBPOL 890 Advanced Special Topics in Public Policy

Additional Electives may only be satisfied manually by an institution

Master of National Security Policy (P-MNSP)

Admissions

Eligibility

The Sanford School seeks applicants from a variety of academic, professional, ethnic, and cultural backgrounds. The selection committee considers the applicant's academic performance as an undergraduate, relevant work experience, range of courses taken, English and writing skills, personal statement, and faculty and/or employer recommendations.

The MNSP is an executive-style, hybrid program (courses mostly online but with campus experiences in the first Summer and twice on weekends in both the Fall and Spring semesters). Prospective students should be prepared to attend these events on campus, as well as have the minimum requirement of seven years of relevant work experience in the national security field. Students will need to be able to provide official transcripts for all undergraduate, or graduate, courses taken prior to starting the program.

Personal interviews are not a requirement of the admissions process; however, faculty and staff are happy to meet with prospective students or talk with them about the program. Applicants are encouraged to take advantage of the opportunity to submit a short video with their online application.

Application

Applications are submitted online through the MNSP admissions website.

Duke University

The application deadline for the Duke MNSP Program is January 5 (5 p.m. Eastern Standard Time). The deadline includes receipt of all application materials via the online application system: personal statement, three letters of recommendation, résumé, and uploaded transcripts from all universities and/or colleges attended. Since all application materials are uploaded within the online application, please do not mail or email application documents unless they are requested by the Duke MNSP Admissions Office. Students also have the option to provide optional materials to supplement their application materials, including GRE, GMAT, LSAT (standardized test) scores, writing samples, and a short video introduction (recommended).

A completed application includes:

- Transcripts. An uploaded undergraduate transcript with degree posted and other official transcripts for all colleges and universities attended.
- Three Letters of Recommendation. The online electronic letter of recommendation and evaluation form provided are required in lieu of either mailed or placement office prepositioned recommendations. Individual, personalized letters of recommendation (provided in addition to the Duke Evaluation Form) from academic and professional references, who can speak directly about the applicant's accomplishments and potential during and after completion of the MNSP Program, are encouraged. Considering the seven-year work experience requirement for the MNSP it is appropriate to obtain all three recommendations from work-related professionals.
- Statement of Purpose. One to three typewritten pages, single- or double-spaced, uploaded with the online electronic application, and addressing:
 - What is your experience in the national security sector?
 - Why are you interested in obtaining a masters of national security policy?
 - How do you see the master of national security improving your current professional practice and helping you to achieve your future professional goals?
- Resume. Not to exceed two printed pages, uploaded with the online electronic application.
- Application Fee (\$80). Applicants pay the fee by credit card (this option is available only at the time of submission of the electronic application). Applications are not processed until the application fee has been received.

Optional Materials Include:

- Short Video Introduction (recommended)
- GRE, LSAT, etc. (test scores)
 - Graduate Record Examination (GRE) (Optional). Official scores of the Graduate Record Examination (GRE) taken within five years of application. The GRE must be taken before December 1 for scores to be received by the January 5 application deadline; it takes about three to four weeks to obtain GRE scores via the Educational Testing Service (ETS).
 - Test of English as a Foreign Language (TOEFL) or International English Language Testing System (IELTS). Those submitting IELTS scores should have an official report mailed prior to the January 5 deadline. All non-US applicants whose native language is not English must submit TOEFL or IELTS scores regardless of whether they have attended US academic institutions or participated in ESL programs. TOEFL or IELTS waivers are not provided. U.S. citizens or U.S. permanent residents do not need to submit a TOEFL score. The TOEFL or IELTS must be taken before December 1 for Sanford to receive the scores by the January 4 application deadline; it takes approximately four weeks to obtain scores—please plan accordingly. The TOEFL institution code number for Duke is 5156 (a departmental code is not required). Applications missing language testing scores may not be reviewed. The score must not be more than two years old, and an official record must be sent electronically via ETS. Personal copies are not acceptable, nor are “attested” or notarized copies. The desired score range for the TOEFL Internet-based Test (TOEFL iBT) is 110-120.
- Writing Samples

Deadline

All online application materials must be received by the January 5 deadline. This deadline date includes (but is not limited to) receipt of online recommendations, transcripts, and test scores.

Please do not mail application materials unless the school requests them; instead, application materials are required to be uploaded with the online application. If the school requests mailed documents, application materials should be mailed to the below address; the school accepts weekday (Monday through Friday) deliveries via US Postal Service, FedEx, and UPS*:

Duke MNSP Admissions Office
149 Sanford Building, Box 90239
Duke University, Durham, NC 27708

Duke University

(919) 613-7355

*For FedEx or UPS service: Delete "Box 90239" and add the area code/telephone number above to the shipping document.

Deferrals

Deferrals (to defer an offer of admission to a subsequent academic term or year) are rarely granted—for exceptions, please contact the MNSP academic advisor. An admission offer is for only the semester specified in the letter of admission. Prospective students should submit their application during the year prior to the desired year of attendance.

Visiting Duke and the MNSP Program

To schedule a meeting (or a phone call or video chat) with the MNSP Program, please contact:

Mark Hart (919) 613-7355 / Email: mark.hart@duke.edu, or

Tim Nichols (910) 658-6441 / Email: timothy.nichols@duke.edu

Visits are encouraged during the fall or spring semesters, when classes are in session and prospective applicants can get a more complete experience of the school. The itinerary may include a meeting with the representatives of the MNSP program, director of career services, and faculty (based on individual policy interests and faculty availability). Students may request to observe classes in session.

To allow time to plan an agenda, please contact us at least two weeks in advance of the projected arrival date. The school will also be pleased to put prospective students in contact with current students and faculty. Visits cannot be scheduled on weekends (Saturday or Sunday) or on designated Duke holidays, breaks, or recesses. Due to winter break and application processing, visits are not scheduled during the period between December 15 through January 3.

Once an MNSP application has been submitted online, visits are deferred until after the student has received the admission decision.

Recruiting Events

The Sanford School attends student recruiting events throughout the United States, as well as specific events for the MNSP program. Visit the MNSP website for upcoming recruiting events: sanford.duke.edu/MNSP.

Master of National Security Policy (P-MNSP)

Financial Aid Awards, Loans, and Student Accounts

The Duke Master of Public Policy Financial Aid Office awards merit-based financial aid awards to all qualified domestic and international students in the form of scholarships. The Duke MNSP Program reserves the right to amend financial aid awards if a student receives external funding or fails to maintain academic performance standards. Federal Loans require students to be making satisfactory progress. Students who perform below a 3.0 for two semesters will lose their eligibility for student loans. To be certified as making satisfactory progress towards the degree, graduate students must maintain at least a 3.0 (B) cumulative grade point average. Students have an ongoing obligation to notify the MNSP aid officer upon receipt of external funding sources, scholarships, or grants obtained independently.

Loans and Work Study

The MNSP Program is responsible for loans and certification of work-study eligibility for US citizens and permanent residents. Loan funds are provided through the Federal Unsubsidized and Graduate PLUS programs. Loans are available through the Federal Direct Lending Program. Visit financialaid.duke.edu for more information. Federal Loans and College Work Study funds may be available to graduate students on the basis of financial need. Financial need is determined by subtracting from the standard student budget the expected student contribution (EFC) and any other financial aid awarded. The difference can be funded with federal need based financial aid. All fellowship and scholarship awards are considered financial aid in the needs analysis.

Students borrowing for the first time from Duke must also complete loan entrance counseling and promissory notes for any Federal Unsubsidized Loans and Graduate PLUS Loans they will receive before funds disburse.

U.S. citizens and U.S. permanent resident students who anticipate a need to supplement their financial resources through loans or college work-study employment must complete a Free Application for Federal Student Aid form in each year of study. Students should complete the FAFSA online at studentaid.ed.gov/sa/afsa. Students must select the Duke University Code (002920) for the Duke MNSP Program Financial Aid Office to obtain their FAFSA information. It is suggested that the FAFSA be submitted by May 1 each academic year that the student is with the program. Award notices for second-year students will be sent out in early May and students should be able to accept their loan choices, if necessary, by July 1. Loan and financial aid inquiries should be emailed to misty.brindle@duke.edu.

Duke University

Students must be enrolled at least half-time, be US citizens or permanent residents, meet the federal criteria for need, and remain in good academic standing (3.0 or better) to be and remain eligible for Unsubsidized Federal Loans under the Federal Family Education Loan Program.

Financial Aid Resources

- Duke Financial Aid-Direct Lending (summary of loan types, interest rates, etc.): financialaid.duke.edu/types-aid/loans
- National Student Loan Data System (to find servicing agency and loan information)
- Access federal financial aid history: studentaid.gov
- The Smart Student Guide to Financial Aid: finaid.org
- The Sanford School of Public Policy Financial Aid Policy and Procedure Manual

Disbursement of Loans

Generally, student loan proceeds are received by Electronic Fund Transfer at the University not more than 10 days prior to the start of classes each semester and are credited to a student's Bursar account in two equal payments—at the beginning of the fall and spring semesters.

Private Loans

Alternative student loans must be obtained by the student. Students must notify the loan officer so it may be included in their aid package. Most private loans must be certified by the aid officer before they will disburse.

Payment of Student Accounts

Student bills will be available for review through DukeHub. Approximately six weeks prior to the beginning of classes each semester the Bursar's Office emails a notice to all registered students, via the Duke Email account, that bills are available to view online. Students are responsible for monitoring their own student accounts and for making sure loans, scholarships and fellowships are disbursed properly. The bill is payable by the due date listed on the statement. Inquiries regarding statements can be directed to the Bursar's Office at bursar@duke.edu or by calling (919) 684-3531. Please visit their website for more information: finance.duke.edu/bursar.

By accepting admission to Duke University, students agree that they are ultimately responsible for payment of all statements as presented. If full payment is not received, a late payment penalty charge will be issued. Failure to receive an invoice does not exempt students from the payment of tuition and fees or from penalties and restrictions that result from non-payment.

In addition to late payment charges, students with accounts in default may be subject to the following:

- a registration block on their account;
- a transcript block and Duke will not certify academic credits;
- will not be permitted to go on leave of absence;
- will not be eligible to receive a diploma at graduation;
- may subject to withdrawal from the university.

The past due student account will also be referred to a collection agency and credit bureaus. Students with questions about their bursar accounts should first contact the Bursar's Office. Please contact the Sanford director of financial aid about any financial aid difficulties and for other issues or questions about charges contact the director of student services.

Refunds for Withdrawal from School during Fall and Spring Semesters

In the event of death, refund of full tuition and fees for the term will be granted. In all other cases of withdrawal from the university, students may have tuition refunded according to the following schedule:

TIME OF WITHDRAWAL	AMOUNT REFUNDED
Withdrawal before classes begin	Full refund, including fees*
Withdrawal during the first or second week of classes	80 percent refund
Withdrawal during the third, fourth, or fifth week of classes	60 percent refund
Withdrawal during the sixth week of classes	20 percent refund
Withdrawal after the sixth week	No refund

*Fees will not be refunded after the start of the term. Tuition charges paid from grants or loans will be restored to those funds on the same prorated basis and will not be refunded or carried forward. If a student has to drop a special fee course (music, golf, etc.) or

Duke University

drops a paid audit during the first two weeks of the drop/add period, a full refund may be granted with the approval of the dean. The student health fee will not be refunded. Student loans must also be returned according to a government required formula. Once a withdrawal or leave of absence form is sent to the aid officer, they will notify the student about the amount of funds they will need to return. Sanford fellowships are not prorated and are returned to Sanford in full.

Internal Revenue Service (IRS) Information and Publications

Under the Tax Reform Act of 1986, both fellowship payments and assistantships may be taxable. For general information about the taxability of scholarships and fellowships, students should see IRS publication 970 (see [irs.gov](https://www.irs.gov)).

There is an IRS requirement that tuition payments for foreign students must be reported to the federal government. Tax treaties can be viewed on the web. Each student's tax situation is unique, and the Duke payroll office provides assistance to enrolled students regarding withholding requirements. Duke employees are prohibited from providing tax advice; hence students should contact the IRS or a qualified tax advisor concerning taxes and income inquiries.

Master of National Security Policy (P-MNSP)

Tuition & Fees

Estimated Cost of Attendance

The estimated Cost of Attendance (COA) includes both education and education-based fees. Tuition and fees are subject to change each year and are not fixed until approved by the University Board of Trustees, usually in May. The COA will be used to determine total federal financial aid eligibility.

Tuition and Fees for the 2023-2024 Academic Year

Tuition	\$46,350
Transcript fee (one-time fee)	\$120
MNSP student activity fee	\$100
Recreation facilities fee	\$326 (can be waived if requested)
Graduate student activity fee	\$37
Books and supplies	\$600
Total educational expenses	\$47,533

Miscellaneous personal expenses not included in tuition include transportation for two Summer Campus Experiences and two weekend experiences per each Fall and Spring semester, including:

- Travel (by car or plane to Duke campus)
- Lodging, if needed
- Food
- Parking fees on campus

Additional Cost for Continuation

Students who do not complete the degree requirements in the prescribed time (two academic years) are charged \$500 for each additional semester needed to complete the MNSP degree.

Master of Public Policy

Program Code: P-PPS-MPP

Degree Designation: Master of Public Policy

Department: School of Public Policy

Website: sanford.duke.edu/academics/masters-programs/master-public-policy

Program Summary

The two-year professional MPP Program prepares students for leadership roles in government and nonprofit organizations, both in domestic and international locations. Dual degrees in law (JD) and business (MBA) are available through Duke University and The University of North Carolina at Chapel Hill. A dual degree in law (JD) is also offered through North Carolina Central School of Law. Dual

Duke University

degrees in environment (MEM/MF), divinity (MDiv), and medicine (MD) are offered through Duke's Nicholas School of the Environment, Duke Divinity School, and the Duke University School of Medicine. The MPP Program requires full-time enrollment, and most students have two-to-six years of post-undergraduate work experience.

4+1 Accelerated MPP: The 4+1 Accelerated MPP track is an opportunity for all undergraduate majors at Duke, to complete both their undergraduate and master's degrees in five years. Majors who are able to pursue graduate-level coursework during their senior year are eligible to apply in the spring of their junior year.

Electives and Concentrations

The MPP Program offers seven policy-area concentrations that span domestic and global policy issues—environment and energy policy; health policy; international development policy; national security and foreign policy; social policy; education policy and technology policy—for which the concentration is recorded on student's transcript upon graduation.

Requirements to earn a concentration include the following:

- completing 9.0 course credits of coursework in the specified concentration (either one, 3.0-course-credit foundations course plus 6.0 elective course credits, or, for concentrations without a designated foundations course, 9.0 approved elective course credits);
- completion of a summer internship related to the concentration; and
- writing a master's project in the concentration area.

Regardless of whether a student chooses to concentrate in a particular policy area, elective courses will play an important role in shaping the student's learning experience. MPP students may take elective courses within the Sanford School, in other departments and schools at Duke, and at The University of North Carolina at Chapel Hill, North Carolina State University, or North Carolina Central University. Students should plan their coursework based on the course offerings for a particular semester.

Information about concentration requirements and sample course offerings can be found at sanford.duke.edu/academics/masters-programs/master-public-policy/concentrations. For current course offerings, consult Duke University's official schedule of classes available through DukeHub.

International Opportunities

Duke Global Policy Program in Geneva. The Duke Global Policy (DGP) Program in Geneva is a summer program designed to equip graduate students with the practical tools and knowledge necessary to be global change agents. All candidates for the program will apply to a policy track of their choice. Students will learn how international and non-governmental organizations in Geneva are working to address today's most pressing global challenges through their summer internship with a UN or UN-affiliated organization, and our signature Global Policy Intensive Course Week. During the Intensive Course Week, students meet with approximately 20 practitioners, attend site visits to Geneva-based IGOs and NGOs, participate in networking events, and complete a policy memo research assignment. As part of the internship program, students will receive support from the program for securing a summer internship with a UN or UN-affiliated organization in Geneva. Students also have the option to participate in our Intensive Course-only Program, which does not include an internship component. This option is perfect for students with other summer commitments. Detailed information is available on the program website at sanford.duke.edu/academics/special-programs/geneva-program.

Hertie School of Governance Exchange Program. Each year, the Sanford School MPP Program offers a fall-semester (12-credit) international exchange opportunity for students with the Hertie School in Berlin, Germany. Launched in 2005, the Hertie School is modeled after leading professional public policy schools in the United States, and offers an English-language MPP degree. Located in the heart of Berlin, Hertie's strengths are in international policy (particularly EU), technology policy, data science for public policy, and global governance. The exchange should be particularly valuable for MPP students with those interests and/or those who may be writing a Master's Project for a client based in Europe (though not required).

This exchange will take place in the fall; up to two MPP students are selected to attend each year. Here are a few highlights:

- Tuition for the exchange program is included in the cost of Sanford tuition
- Students who attend Hertie are from over 50 countries
- Students can choose up to 4 electives. Classes are available from both the Master of Public Policy, Master of Data Science for Public Policy and Master of International Affairs programs at Hertie
- Sanford MPP students are able to access resources from the Hertie Career Development office, including 1:1 coaching, self-assessment workshops, and consulting fairs

The application process takes place in late January/early February and consists of the following:

Duke University

- CV/Resume
- Letter of Motivation (max 450 words)

Each applicant's overall academic performance in the MPP Program to date will be considered in the application review process.

Master of Public Policy (P-PPS-MPP)

Academic Policies

Registration

Students with any questions about course requirements, the suitability of particular courses, or the procedures for registering, should see the Director of Academic Services and Administration for MPP.

Students who enroll in the MPP or dual-degree program receive instructions about registering for courses from the director of Academic Services and Administration before the opening of fall and spring registration windows. A student must be registered to establish eligibility for university and other loans, to receive student health services, and for access to the use of study, laboratory, and recreational facilities. Students use an online registration system to complete registration. Typically, registration for new students is completed during the orientation period but may begin in late July after students have been matriculated. Registration for continuing students is accomplished in early April (for fall semester) and late October or early November (for spring semester). Students visit the Director of Academic Services and Administration for MPP to discuss their course registration options. MPP and dual-degree students register for Public Policy continuation each academic semester. All tuition and fee payments and any indebtedness must be settled before registration can be completed. Students who fail to register and pay all tuition and fees before deadlines specified by the university will be assessed a penalty by the bursar.

Credit Hours

Candidates for the two-year MPP degree register for four consecutive semesters in their public policy academic career. MPP-MEM and MPP-MBA students register for six consecutive semesters, taking public policy courses in their first full academic year, MEM or MBA courses in the second year, and a mix of public policy and MEM or MBA courses in the final year of study. JD-MPP students attending Duke Law School register for eight consecutive semesters, taking public policy courses in their first full academic year, law courses in the second and third years, and a mix of public policy and law courses in the final year of study. Students enrolled in the dual MD program with the School of Medicine, the MDiv program with the Duke Divinity School, in the dual JD or MBA programs with The University of North Carolina at Chapel Hill law or business schools, or the JD program with North Carolina Central Law School should meet with the MPP Director of Academic Services and Administration, as well as the program directors of their respective dual-degree programs, for registration information. To be considered full-time, candidates for master's degrees must register for a minimum of nine credits per semester. Full-time students may enroll for fewer than 9.0 course credits only in their final (graduating) semester of study. Students must have permission of the MPP Director of Graduate Studies to register for more than sixteen credits in a semester, and any student who in extenuating circumstances needs to enroll for fewer than nine credits must make a formal request to the MPP Director of Graduate Studies. Prior to dropping below full-time enrollment, students should consult with the Director of Financial Aid if the status change has an impact on their financial aid and scholarships package.

With the approval of the Director of Graduate Studies of the MPP Program, full-time students may be admitted to a maximum of two courses in a given semester (up to six credits), not to exceed a total of 12.0 course credits during their tenure in the MPP Program, at The University of North Carolina at Chapel Hill, North Carolina State University, or North Carolina Central University. All interinstitutional registrations involving extra-fee courses or special fees required of all students will be made at the expense of the student and will not be considered part of Duke's tuition coverage. Information on the interinstitutional registration process is available at registrar.duke.edu/registration/special-student-registrations.

Summer Registration

Since 2-year traditional MPP and dual-degree students are completing their required internships during the summer after their first full MPP year, they do not typically register for summer courses. Students meet with the director of Academic Services and Administration and the MPP director of graduate studies (DGS) should the need for an exception to this policy arise.

Interinstitutional Registration

With Director of Graduate Studies and or Director of Academic Services and Administration approval, full-time students at the Sanford School may be admitted to a maximum of two courses in a given semester, not to exceed a total of 12.0 course credits during their tenure in the MPP Program, at The University of North Carolina at Chapel Hill, North Carolina State University, or North Carolina Central

Duke University

University. All interinstitutional registrations involving extra- fee courses or special fees required of all students will be made at the expense of the student and will not be considered part of Duke's tuition coverage. Information on the interinstitutional registration process is available at registrar.duke.edu/registration/interinstitutional-registration/duke-students-visiting-other-campuses.

Taking Classes in Other Duke Schools

A student interested in taking a class at The Fuqua School of Business, Duke Law School, Nicholas School of Environment, Duke Divinity School, The Graduate School and other schools and programs, they should contact the MPP Director of Academic Services and Administration as the course enrollment process may vary by school. The MPP program will communicate enrollment instructions ahead of course registration periods for each semester.

Grades

Grades in the MPP Program are as follows: A+, A, A-, B+, B, B-, C, F, I, X, Z, and W.

- **I (incomplete)** indicates that some portion of the student's work is lacking, for an acceptable reason, at the time the grades are reported. Sanford School graduate students have up to one year to resolve an incomplete (I), or it will become a permanent part of the student's record. The student and instructor should coordinate a timeline for submission of the missing work. Program or continuation fees may be assessed for students who must register for an additional semester to resolve an incomplete.
- **The grade of X** indicates that a student has missed the final examination for a course and must make it up by the end of the fifth week of the following semester to receive a grade for the course.
- **The grade of Z** indicates satisfactory progress at the end of the first semester of a two-semester course. For graduate students enrolled in the summer session, a temporary I for a course may be assigned after the student has submitted a written request. If the request is approved by the instructor of the course, then the student must satisfactorily complete the work prior to the last day of classes of the subsequent summer term.
- **A grade of W** indicates that the student officially withdrew from the course.
- **A grade of F** in a core course will normally result in dismissal. Failure to maintain at least a 3.0 (B) cumulative grade point average or receiving a grade of F in any other course will result in academic probation. To remain in good academic standing, and to graduate from the MPP Program, students must maintain at least a 3.0 (B) cumulative grade point average. Students falling below this average jeopardize their financial support and are subject to dismissal.

If a student takes a course for credit at another Duke school, such as The Fuqua School of Business or Duke Law School, which does not assign grades used by Sanford, the instructors should review Sanford grades found at registrar.duke.edu/student-records-resources/gpa and assign the appropriate Sanford grade accordingly. Courses graded Credit/No Credit cannot count toward graduation requirements.

Courses numbered below the 500 level (undergraduate courses) may not be applied toward the required credits needed for a post-baccalaureate degree. With the approval of their Director of Graduate Studies, graduate students may enroll in undergraduate courses, but these courses will not count toward any graduation requirements and will not be included in a student's GPA calculation. Graduate students must be classified as full-time students based on their graduate-level course enrollment as a prerequisite for enrolling in courses numbered below 500.

Course Substitutions

In certain cases, a student may wish to substitute another course for a required course. To do this, the student should fill out the course substitution form available on the MPP Forms webpage, together with information about the course the student wishes to take, to the Director of Academic Services and Administration, who will consult with the MPP Director of Graduate Studies for final approval.

Microeconomics and Statistical Science Course Placement

Online assessments for microeconomics and statistical science placement are offered to matriculated students prior to New Student Orientation Week via an online course management tool. Placement assessment scores and a student's prior coursework and academic performance will be considered by microeconomics and statistical science faculty members to determine student placement.

Course Listings

A list of courses offered at the Sanford School is updated and posted each semester. A Sanford School graduate course guide will be made available to students prior to each registration cycle. Students may visit the MPP Director of Academic Services and Administration to discuss course options and graduation requirements.

Independent Study

MPPs may pursue an independent study with Faculty for a topic not otherwise addressed or offered in regular classes. The MPP program provides the opportunity to create such a course with credits ranging from 1.5-3.0. Requests must be approved by the Director of Graduate Studies after confirming a Sanford faculty member is able and willing to serve as an instructor, completing a Graduate Independent Study Permission Form, and drafting a syllabus. MPP students may complete a maximum of 6 credit hours of independent study coursework. The work in these independent study classes must be equal to a regular Duke class of the same credit value, and a faculty member must supervise the class. For additional information and to secure the appropriate paperwork, please see the MPP director of student services.

Auditing a Course

Auditing a course gives a student the opportunity to explore an area related to their policy interests or review an area of personal expertise. If a student audits a course, they attend classes but may not be required to turn in all assignments or take exams. No grade or credits will be issued for the course; however, it will appear on the student's transcript with the notation "AD." If the student withdraws from the audited course after the Drop/Add period, a "WA" (withdraw audit) will appear on the transcript. Contact the Director of Academic Services and Administration for assistance with enrolling in audit courses.

Withdrawal from a Course

If a course must be dropped after the official Drop/Add period ends for a given semester, the student must formally withdraw from the course. All withdrawals will be noted on the permanent record as Withdrew (W).

MPP students must complete a Course Withdrawal Form which is available on the MPP "Forms" website.

Leave of Absence

Unforeseen circumstances (e.g., family crisis, medical issue) may require a student to take a leave of absence (LOA) from the program for a period of one or two semesters. Students who think they may need to pursue this option should see the MPP Director of Academic Services and Administration to discuss paperwork required and terms of the LOA. Typically, a student can request an LOA only after completion of at least one full semester of the program.

Withdrawal from Program

A student who wishes to withdraw for any reason from the Sanford School during the academic year must notify in writing both the MPP Director of Graduate Studies and Director of Academic Services and Administration prior to the date of the expected withdrawal and no later than the last day of classes for that semester. Upon receipt of approval, the MPP Director of Academic Services and Administration will initiate the formal withdrawal process through the Sanford School registrar. Consult the financial aid and student accounts pages of the MPP student handbook for information on eligibility for tuition refund upon withdrawal.

Master of Public Policy (P-PPS-MPP)

Academic Requirements

51 credit hours are required to obtain the two-year degree. 39 credit hours are required to obtain a dual-degree. The courses include a combination of required core courses and electives. Two-year and dual degree MPP students are required to take a 3 credit hour Sanford Ethics course. Two-year MPP students are required to take 6 credit hours of courses that meet the Management and Leadership requirement.

Course Placement

Incoming MPP students are placed into core course sections by program staff and faculty. Microeconomics and statistics placement tests are typically conducted online in June and information is shared with incoming students early in the onboarding process. Incoming MPP students can register for courses in late July.

Semester I - Fall

- PUBPOL 803: Policy Analysis I
- PUBPOL 810: Microeconomics and Public Policy Making **OR** PUBPOL 811: Microeconomics and Policy Applications
- PUBPOL 812: Statistics for Policy Makers **OR** PUBPOL 822: Advanced Econometrics: Methods for Causal Inference and Program Evaluation
- PUBPOL 814: Politics and the Policy Process **OR** PUBPOL 820: Globalization and Governance

Duke University

- PUBPOL 800: Career and Professional Skills Development Practicum (0 credit hours, not graded)
- An online Excel Foundations course (0 credit hours, not graded)

Semester II - Spring

- PUBPOL 804: Policy Analysis II
- PUBPOL 811: Microeconomics and Policy Applications (not required for those who took 811 in fall semester)
- PUBPOL 813: Quantitative Evaluation Methods or PUBPOL 822: Advanced Econometrics: Methods for Causal Inference and Program Evaluation (whichever is offered in the spring semester). PUBPOL 813/PUBPOL 822 is not required for those who took PUBPOL 822 in fall semester)

Semester III - Fall (Final Fall in the program)

- PUBPOL 807: Master's Project I

Semester IV - Spring (Final Spring in the program)

- PUBPOL 808: Master's Project II (Not required for MPP-MEM Dual Degree students)

Ethics – Any semester

All MPP students are required to take an Ethics course offered by the MPP program. Waivers and substitutions will not be approved. At least one MPP Ethics course will be offered each semester. Some semesters may offer a special topics (PUBPOL 890) Ethics course.

Regularly offered Ethics courses include:

- PUBPOL 816: Ethics and Policy Making
- PUBPOL 852: Organizational Ethics
- PUBPOL 890: Ethics and Equity in Media
- PUBPOL 590s: Privacy, Ethics, Data and Tech

Other Program Requirements

- Management and Leadership Courses (6.0 course credits taken at any time during the two-year program)
- Summer Internship (performed between the first and second year of study)
- Elective courses (used to fulfill the remaining credit hour requirements)

Master's Project

Completion of a master's project (MP) is required of all MPP students. There are two options for completing the MP: individual or team-based.

Individual MP

The suggested length of the MP is 15-25 pages. Two types of projects are possible: a project for an actual client that involves a variety of methodological approaches, or a research project without a client. Students are encouraged to build their projects from their summer internships where possible and to deepen their policy-area expertise by taking appropriate elective courses.

Team-Based MP

Team-based projects must be client-based. Teams cannot do a non-client option. MPP students must apply to be a master's project team. To do so, teams must have three to four students. Potential teams must submit a proposal before August 1 that includes the following:

- client (with documentation that that client has agreed);
- advisor (with documentation that the advisor has agreed);
- team members and roles;
- working policy question (PQ); and
- brief rationale of why the team-based approach is optimal to answer the PQ for this client.

By 5 p.m. on the first Friday of the fall semester, teams must submit a signed MOU/contract between the members of the group that acknowledges/includes the following:

- a written agreement to remain a team the whole year and to affirm that team members will not transition to an individual MP midway through the process;

Duke University

- a set of team “norms” to which all members must agree to follow for interactions and expectations (regular meetings, communication mechanisms, roles, etc.); and
- advisor signature agreeing to play that role

Final outputs should reflect the work of a team-based MP rather than an individual MP.

Process for Completing the Project

All two-year MPP and dual-degree students should enroll in PUBPOL 807 in their final fall term and PUBPOL 808 in their final spring term. An exception IS made for dual-degree MPP-MEM students who choose to write the combined MPP-MEM master’s project; these students register for PUBPOL 807 in their final fall semester, but they do not enroll in PUBPOL 808 in the spring. The fall term course is designed to help each student begin the project, to provide some exposure to basic questions related to applied policy research (for example, IRB procedures and survey design if needed), and to write a prospectus that will be reviewed by the end of fall semester by a committee of faculty members.

At the inception of the process, each student should identify a client, a policy problem, and an MP advisor from a list of faculty advisors. Students are encouraged to initiate the MP process and cultivate advisor and client relationships prior to the beginning of the second-year fall term. Additionally, before and during the required summer internships, students should determine whether their summer placements can yield MP client relationships and/or policy problems. Each student writes a 3-5 page introductory document describing topic, client, and MP advisor, and submits this document to the PUBPOL 807 instructor for review.

Each student’s MP advisor will be the chair of that student’s MP committee and will work with the student throughout the year. In consultation with the MP advisor, students completing an individual MP will select one other person to serve on the MP committee. Normally, these individuals should be Sanford School faculty members, but students may include faculty members from other Duke departments or schools with the approval of their MP advisor. The student is responsible for making sure any non-Sanford faculty are familiar with the goals of the MP and also with the responsibilities as a committee member. The client should not be a member of the committee. The prospectus and its formal committee review will be the basis for the grade in PUBPOL 807.

In the first six weeks of the fall semester, with feedback from the PUBPOL 807 instructor, peers, and the MP advisor, the student or team will write a prospectus describing the client’s problem, the background, and how the student intends to proceed to develop a recommended course of action.

Once the MP advisor has reviewed drafts of the prospectus and feels that the student or team is ready to present it to the MP committee for approval, the student or team will schedule a formal prospectus review meeting during the fall semester. Although the prospectus must be submitted to all members of the MP committee, the MP advisor is solely responsible for reading, approving, and grading the final project.

In the course of developing the prospectus, students begins the research, data analysis, and writing necessary to flesh out the MP. During and after the review, regular meetings should be scheduled between the MP advisor and student/team to set interim goals and evaluate progress. A complete draft of the project is due to the MP advisor in March.

The final version of the MP is due mid-April. The final report should include appendices, supporting materials, a formal cover page, executive summary (or, for quantitative projects, an abstract), table of contents, complete footnotes, and a bibliography. The final version must be of professional quality as well as useful to the client and, in the case of a quantitative project, meet high standards of analysis. The MP advisor reports the final MP grade to the MPP Director of Graduate Studies, who serves as the instructor of record for Public Policy 808. Students are required to submit a an electronic PDF copy of their final project to the program. Students who successfully complete their MP may post the final, advisor approved, MP to DukeSpace, Duke Library’s electronic document repository. Final MPs posted to DukeSpace will be publicly available via search engines to persons outside of the Sanford School and Duke; students must anticipate and address in advance any potential difficulties regarding proprietary or confidential information with both their MP advisor and client. The MPP Director of Graduate Studies may grant exemptions from DukeSpace publication on a case-by-case basis.

Formatting and submission instructions are described in the master’s project preparation guide sheet.

Master of Public Policy (P-PPS-MPP)

Admissions

Eligibility

The Sanford School seeks applicants from a variety of academic, professional, ethnic, and cultural backgrounds. The selection committee considers the applicant’s academic performance as an undergraduate, range of courses taken, **optional** Graduate Record

Duke University

Examination (GRE) scores, English and writing skills, personal statement, relevant work experience, and faculty and employer evaluations.

Although a limited number of outstanding students are admitted directly from undergraduate programs, students who have two or more years of practical work experience after completion of the undergraduate degree are preferred. As prerequisites, the Sanford School requires the completion of basic statistics and microeconomics courses from an accredited institution prior to enrollment. Sanford students' first year goes much more smoothly when they have completed this coursework. Students must submit transcripts with the course name(s) and grade(s) along with their applications (or, for courses taken during the summer immediately preceding program enrollment, prior to the start of the fall semester at Sanford).

Personal interviews are not a requirement of the admissions process; however, faculty and staff are happy to meet with prospective students or talk with them about the program. Additional admissions and enrollment data are available online at sanford.duke.edu/admissions/mpp. Applicants are encouraged to take advantage of the opportunity to submit a short video with their online application.

Application

Applications are submitted online through the MPP admissions website. The application deadline for the Duke MPP Program is January 5 (5 p.m. Eastern Standard Time). The deadline includes receipt of all application materials via the online application system: GRE (not required) and TOEFL or IELTS scores, three letters of recommendation, résumé, and uploaded transcripts from all universities and/or colleges attended. Since all application materials are uploaded within the online application, please do not mail or email application documents unless they are requested by the Duke MPP Admissions Office. A completed application includes:

- Electronic application
- Transcript(s): An uploaded undergraduate transcript with degree posted and other official transcripts for all colleges and universities attended.
- Test Scores:
 - Graduate Record Examination (GRE) (Optional). Official scores of the Graduate Record Examination (GRE) taken within five years of application. The GRE must be taken before December 1 for scores to be received by the January 5 application deadline; it takes about three to four weeks to obtain GRE scores via the Educational Testing Service (ETS).
 - LSAT or GMAT (Dual-Degree Applicants). The LSAT or GMAT scores (in lieu of the GRE) may be submitted if the student is applying to either the MPP/JD or MPP/MBA dual-degree program. The GRE is optional for the MPP program.
 - If applying to Duke or UNC Law School, upload a copy of the LSAT score report and further indicate both the score and percentile on the "Grades and Tests" section of the online application and the résumé. If the GRE has been taken within the past five years, both the GRE scores and either the LSAT or GMAT scores are applicable.
 - MPP/MD (Duke Medicine) dual-degree applicants may submit GRE scores; MCAT scores are not acceptable due to the testing differences.
 - Test of English as a Foreign Language (TOEFL), International English Language Testing System (IELTS), Duolingo, or PTE. Those submitting IELTS scores should have an official report mailed to the address listed below prior to the January 5 deadline. All non-US applicants whose native language is not English must submit English language test scores regardless of whether or not they have attended US academic institutions or participated in ESL programs. Waivers are not provided. US citizens or US permanent residents do not need to submit a test score. The TOEFL or IELTS must be taken before December 1 for Sanford to receive the scores by the January 5 application deadline; it takes approximately four weeks to obtain scores—please plan accordingly. The TOEFL institution code number for Duke is 5156 (a departmental code is not required). Applications missing language testing scores may not be reviewed. The score must not be more than two years old, and an official record must be sent electronically via ETS. Personal copies are not acceptable, nor are "attested" or notarized copies. The desired score range for the TOEFL Internet-based Test (TOEFL iBT) is 110-120. The minimum score for the Duolingo exam is 115, and the minimum score for the PTE test is 64; test scores should not be more than two years old.
 - Three Letters of Recommendation. The online electronic letter of recommendation and evaluation form provided are required in lieu of either mailed or placement office prepositioned recommendations. Individual, personalized letters of recommendation (provided in addition to the Duke Evaluation Form) from academic and professional references, who can speak directly about the applicant's accomplishments and potential during and after completion of the MPP Program, are encouraged. Applicants who recently completed their undergraduate degree (one to two years prior to application to Duke's MPP Program), may wish to submit two recommendations from academic professors/instructors and one

Duke University

professional recommendation from a work-related reference. For applicants with significant post-undergraduate work experience (such as four or more years), it is acceptable to obtain all three recommendations from work-related professionals if a recommendation from an academic professor/instructor is not feasible.

- Statement of Purpose. Three to four typewritten pages, single- or double-spaced, uploaded with the online electronic application.
- Résumé. Not to exceed two printed pages, uploaded with the online electronic application.
- Short Video. Optional but highly recommended; one minute maximum
- Application Fee. Applicants pay the fee by credit card (this option is available only at the time of submission of the electronic application). Applications are not processed until the application fee has been received. The application fee is not required from applicants who are qualified Pickering Fellows, Rangel Fellows, PPIA Fellows, or Truman Scholars. These applicants should view our online Frequently Asked Questions (FAQs) for specific fee-waiver instructions before submitting the online application.

Deadline

All online application materials must be received by the January 5 deadline. This deadline date includes (but is not limited to) receipt of online recommendations, transcripts, and test scores.

Please do not mail application materials unless the school requests them; instead, application materials are required to be uploaded with the online application. If the school requests mailed documents, application materials should be mailed to the below address; the school accepts weekday (Monday through Friday) deliveries via US Postal Service, FedEx, and UPS*:

Duke MPP Admissions Office
171B Rubenstein Hall, Box 90243
Duke University, Durham, NC 27708-0243
(919) 613-9205

*For FedEx or UPS service: Delete “Box 90243” and add the area code/telephone number above to the shipping document.

Deferrals

Deferrals (to defer an offer of admission to a subsequent academic term or year) are rarely granted—for exceptions, please contact the director of admissions. An admission offer is for only the semester specified in the letter of admission. Prospective students should submit their application during the year prior to the desired year of attendance.

Dual-degree applicants for JD, MEM, and MBA begin the MPP Program in the first year of academic study. Prospective candidates must coordinate in advance with the JD, MEM, or MBA program to ensure those programs will permit the student to start the MPP curriculum in the first year of study. Dual-degree Duke MD/MPP and MDiv/MPP students begin the MPP Program in the third academic year at Duke (after completion of the first two years in the Duke MD or MDiv programs).

Visiting Duke and the MPP Program

To schedule a meeting with the MPP Program, complete the visit request form at sanford.duke.edu/admissions/mpp-admissions/getting-started. Visits are encouraged during the fall or spring semesters, when classes are in session and prospective applicants can get a more complete experience of the school. The itinerary may include a meeting with the director of admissions, the director of the MPP Program, current MPP students, and faculty (based on individual policy interests and faculty availability). Students may request to observe classes in session.

To allow time to plan an agenda, complete the online visit request form at least two weeks in advance of the projected arrival date. The school will also be pleased to put prospective students in contact with current students and faculty. Please note visits cannot be scheduled on weekends (Saturday or Sunday) or on designated Duke holidays, breaks, or recesses. Due to winter break and application processing, visits are not scheduled during the period between December 15 through January 11.

Please note: Once an MPP application has been submitted online, visits are deferred until after the student has received the admission decision. There is a visit day scheduled in the spring for admitted students.

Recruiting Events

The Sanford School attends student recruiting events throughout the United States. The recruiting schedule is available online at sanford.duke.edu/admissions/recruiting-events.

The MPP Program is a member of or partner with the following organizations and programs:

- Association for Public Policy Analysis and Management (APPAM)

Duke University

- Association of Professional Schools of International Affairs (APSIA)
- Idealist (Action without Borders)
- National Association of Schools of Public Affairs and Administration (NASPAA)

Dual-Degree Applications during the MPP Program

Current two-year MPP students may decide to apply to a dual-degree program during the fall semester of their first year of MPP study. By November 1, students submit to the Director of Academic Services and Administration for the MPP program, the signed Dual-Degree Application Intent Form.

Upon acceptance into a dual-degree program, students should notify the MPP Director of Academic Services and Administration for inclusion in the student's academic record and discuss financial aid adjustments with the MPP Director of Financial Aid.

Master of Public Policy (P-PPS-MPP)

Financial Aid Awards, Loans, and Student Accounts

The Duke Master of Public Policy Financial Aid Office awards merit-based financial aid awards to all qualified domestic and international students in the form of tuition fellowships and/or teaching, research, or staff assistantships. Merit-based financial aid is offered to most accepted MPP applicants unless the student has external funding sources to pay for program costs.

The school generally provides two-year MPP students (non-dual degree students) financial assistance and teaching or research assistantships for two academic years of study, conditional upon satisfactory coursework progress during the first year.

Dual degree students receive tuition fellowships during their first year of MPP academic study (generally 30 credits) and US citizens are eligible for federal loans based on financial need for the remaining 9 credits taken in subsequent semesters beyond the first academic year of study if they attend The University of North Carolina at Chapel Hill or Duke at least half-time each term.

The Duke MPP Program reserves the right to amend financial aid awards if a student receives external funding, applies to become a dual degree student, or fails to maintain academic performance standards. Federal Loans require students to be making satisfactory progress. Students who perform below a 3.0 for two semesters will lose their eligibility for student loans. To be certified as making satisfactory progress towards the degree, graduate students must maintain at least a 3.0 (B) cumulative grade point average. Students have an ongoing obligation to notify the MPP aid officer upon receipt of external funding sources, scholarships, or grants obtained independently.

Merit-Based Fellowships

The Carlucci Fellowship awards a \$5,000 stipend to up to five students to support a summer internship in the area of security studies. The Carlucci family also hosts a unique networking reception for the fellows during the summer. Fellows are selected in the fall semester and the fellowship is administered by Sanford Career Services.

The Helen F. "Sunny" Ladd Fellowship in Education Policy is awarded to top applicants with a strong background and interest in education. The recipient is awarded the full cost of tuition, along with a generous living stipend. In addition to the standard MPP application, applicants should prepare a brief statement of interest (2-page maximum) detailing their interest in the Ladd Fellowship and how it will benefit them, including previous education policy experience, key areas or topics of interest, and future professional goals and direction. This additional statement should be uploaded along with the MPP statement of purpose within the application.

The Terry and Laurie Sanford Family Fellowship honors student leaders with outstanding commitments to addressing public policy disparities affecting predominantly underserved communities. This prestigious fellowship covers full tuition and fees and includes a living stipend for both years. Domestic students from underrepresented groups are encouraged to apply to our program. Students will be considered based on their academic credentials and demonstrated interest in focusing on challenges that underserved communities face in contemporary society.

The Magdalena Yesil Fellowship Fund is a scholarship endowment for graduate professional students in the Sanford School of Public Policy. It provides full or partial fellowships to incoming MDP or MPP students from Armenia and/or the surrounding region who are interested in sustainable development, nation-building, or conflict resolution in Armenia and/or the surrounding region. To apply for this fellowship, applicants must upload a separate statement describing their interest in Armenia or the surrounding region and their professional goals. The availability of funds under this fellowship varies from year to year.

The MPP Program is a partner with the following organizations:

- AmeriCorps Fellowship Program
- City Year Fellowship Program

Duke University

- Paul D. Coverdell Fellows Program (Peace Corps)
- Teach for America Educational Award Program
- Yellow Ribbon Military Veterans Program
- Charles B. Rangel Fellowship Program
- Donald M. Payne International Development Graduate Fellowship Program, USAID
- Institute for International Public Policy Fellows Program (IIPP)
- Public Policy and International Affairs (PPIA) Program
- Thomas R. Pickering Foreign Affairs Fellowship Programs, Woodrow Wilson Foundation
- Harry S. Truman Scholarship Foundation
- US Military Academy Teaching Position Agreement
- The Paul & Daisy Soros Fellowships for New Americans
- World Bank Scholarships Program

Under agreements with AmeriCorps, City Year, Peace Corps, Teach for America, and Yellow Ribbon programs, students who are accepted into the Duke MPP Program are guaranteed a tuition fellowship. These fellowships are the minimum students will receive. All applicants from partner programs will also receive full consideration for additional, merit-based tuition assistance based on the strength of their application.

Loans and Work Study

The MPP Program's director of financial aid is responsible for loans and certification of work-study eligibility for US citizens and permanent residents. Loan funds are provided through the Federal Unsubsidized and Graduate PLUS programs. Loans are available through the Federal Direct Lending Program. Visit financialaid.duke.edu for more information. Federal Loans and College Work Study funds may be available to graduate students based on financial need. Financial need is determined by subtracting from the standard student budget the expected student contribution (EFC) and any other financial aid awarded. The difference can be funded with federal need based financial aid. All fellowship and scholarship awards are considered financial aid in the needs analysis.

Students borrowing for the first time from Duke must also complete loan entrance counseling and promissory notes for any Federal Unsubsidized Loans and Graduate PLUS Loans they will receive before funds disburse.

US citizens and US permanent resident students who anticipate a need to supplement their financial resources through loans or college work-study employment must complete a Free Application for Federal Student Aid form in each year of study. Students should complete the FAFSA online at studentaid.gov/h/apply-for-aid/fafsa. Students must select the Duke University Code (002920) for the Duke MPP Program Financial Aid Office to obtain their FAFSA information. It is suggested that the FAFSA be submitted by May 1 each academic year that the student is with the program. Award notices for second-year students will be sent out in early May and students should be able to accept their loan choices, if necessary, by July 1. Loan and financial aid inquiries should be emailed to sanfordfinancialaid@duke.edu. If you would like to schedule a Zoom appointment, feel free to book a financial aid appointment today. Students must be enrolled at least half-time, be US citizens or permanent residents, meet the federal criteria for need, and remain in good academic standing (3.0 or better) to be and remain eligible for Unsubsidized Federal Loans under the Federal Family Education Loan Program.

Financial Aid Resources

- Free Application for Federal Student Aid (FAFSA)
- Loan Forgiveness for Public Service Employees
- The U.S Department of Education Federal Loan Simulator
- Finaid Accrued Interest Calculator
- National Foundation for Credit Counseling Services (NFCC)
- FDIC Financial Planning Audio Podcasts
- Duke Financial Aid-Direct Lending (summary of loan types, interest rates)
- Access federal financial aid and loan borrowing history (including who your lender is)
- The Smart Student Guide to Financial Aid
- The Sanford School of Public Policy Financial Aid Policy and Procedure Manual

Disbursement of Loans

Duke University

Generally, student loan proceeds are received by Electronic Fund Transfer at the University not more than 10 days prior to the start of classes each semester and are credited to a student's Bursar account in two equal payments—at the beginning of the fall and spring semesters.

Private Loans

Alternative student loans must be obtained by the student. Students must notify the loan officer so it may be included in their aid package. Most private loans must be certified by the aid officer before they are disbursed.

Payment of Fellowships and Assistantships

Students must be registered in the Duke MPP Program to receive fellowship or assistantship support. The payment of graduate assistantships starts on September 25 for the fall semester and January 25 for the spring semester, and it is made in four equal payments on the twenty-fifth day of each month thereafter. Non-assistantship awards are disbursed by the first day of classes.

Payment of Student Accounts

Student bills will be available for review through DukeHub. Approximately six weeks prior to the beginning of classes each semester the Bursar's Office emails a notice to all registered students, via the Duke Email account, that bills are available to view online. Students are responsible for monitoring their student accounts and for making sure loans, scholarships, and fellowships are disbursed properly. The bill is payable by the due date listed on the statement. Inquiries regarding statements can be directed to the Bursar's Office at bursar@duke.edu or by calling (919) 684-3531. Please visit their website for more information: finance.duke.edu/bursar.

By accepting admission to Duke University, students agree that they are ultimately responsible for payment of all statements as presented. If full payment is not received, a late payment penalty charge will be issued. Failure to receive an invoice does not exempt students from the payment of tuition and fees or from penalties and restrictions that result from non-payment.

In addition to late payment charges, students with accounts in default may be subject to the following:

- a registration block on their account;
- a transcript block and Duke will not certify academic credits;
- will not be permitted to go on leave of absence;
- will not be eligible to receive a diploma at graduation;
- may be subject to withdrawal from the university.

The past due student account will also be referred to a collection agency and credit bureaus. Students with questions about their bursar accounts should first contact the Bursar's Office. Please contact the Sanford director of financial aid about any financial aid difficulties and for other issues or questions about charges contact the MPP director of student services.

Refunds for Withdrawal from School during Fall and Spring Semesters

In the event of death, a refund of full tuition and fees for the term will be granted. In all other cases of withdrawal from the university, students may have tuition refunded according to the following schedule:

TIME OF WITHDRAWAL	AMOUNT REFUNDED
Withdrawal before classes begin	Full refund, including fees*
Withdrawal during the first or second week of classes	80 percent refund
Withdrawal during the third, fourth, or fifth week of classes	60 percent refund
Withdrawal during the sixth week of classes	20 percent refund
Withdrawal after the sixth week	No refund

*Fees will not be refunded after the start of the term. Tuition charges paid from grants or loans will be restored to those funds on the same prorated basis and will not be refunded or carried forward. If a student has to drop a special fee course (music, golf, etc.) or drops a paid audit during the first two weeks of the drop/add period, a full refund may be granted with the approval of the dean. The student health fee will not be refunded. Student loans must also be returned according to a government required formula. Once a withdrawal or leave of absence form is sent to the aid officer, they will notify the student about the amount of funds they will need to return. Sanford fellowships are not prorated and are returned to Sanford in full.

Internal Revenue Service (IRS) Information and Publications

Duke University

Under the Tax Reform Act of 1986, both fellowship payments and assistantships may be taxable. For general information about the taxability of scholarships and fellowships, students should see IRS publication 970 (see [irs.gov](https://www.irs.gov)).

For international students, fellowship/assistantship payments are subject to withholding of federal and state income taxes, based on the existing tax treaty between the student's country and the United States. In addition, there is an IRS requirement that tuition payments for foreign students must be reported to the federal government. Tax treaties can be viewed on the web. Each student's tax situation is unique, and the Duke payroll office provides assistance to enrolled students regarding withholding requirements. Duke employees are prohibited from providing tax advice; hence students should contact the IRS or a qualified tax advisor concerning taxes and income inquiries.

Sanford Internship Fund

For more information about the Sanford Internship Fund, visit the Sanford Career Services website at sanford.duke.edu/career-services/graduate-programs-career-services.

Master of Public Policy (P-PPS-MPP)

Tuition & Fees

The estimated Cost of Attendance (COA) includes both education and living expenses based on nine months of off-campus housing in the Durham area. Tuition and fees are subject to change each year and are not fixed until approved by the University Board of Trustees, usually in May. The COA will be used to determine total federal financial aid eligibility.

Tuition and Fees for the 2023-2024 Academic Year

ESTIMATED DIRECT COSTS	FALL	SPRING	YEAR 1 TOTAL
Tuition	\$26,406	\$26,406	\$52,812
Student Medical Insurance Program (SMIP)	\$3,713	-	\$3,713
Student Health Fee	\$472.50	\$472.50	\$945
MPP Student Activity Fee	\$50	\$50	\$100
Graduate Student Activity Fee (GPSC)	\$18.25	\$18.25	\$36.50
Graduate Recreation Facilities Fee	\$180	\$180	\$360
Graduate Student Services Fee	\$11.50	\$11.50	\$23
Transcript Fee (One-time fee in 1st year)	\$120	-	\$120
Direct Costs Total	\$30,971.25	\$27,138.25	\$58,109.50
Estimated Educational Supplies	Fall	Spring	Year 1 Total
Books & Supplies	\$334	\$334	\$668
Estimated Indirect Costs	Fall	Spring	Year 1 Total
Board (Food)	\$1,816	\$2,270	\$4,086
Housing & Utilities	\$5,792	\$7,240	\$13,032
Miscellaneous Personal Expenses	\$1,832	\$2,290	\$4,122
Transportation	\$872	\$1,090	\$1,962
Indirect Costs Total	\$10,312	\$12,890	\$23,202
Estimated Cost of Attendance Total	\$41,617.25	\$40,362.25	\$81,979.50

All figures are estimates only. Annual tuition and fees are divided evenly between the fall and spring terms.

*The Student Medical Insurance Plan is required for all MPPs and is charged during the fall term. Students may waive out of this plan if they can present proof of alternative coverage. International students with an F-1 or J-1 visa are required to purchase the student medical insurance plan. The actual cost of the Student Medical Insurance Plan is established before the fall term begins. The University Bursar's Office provides additional information regarding student medical insurance with fall tuition statements.

Additional Considerations That May Raise the Cost of Attendance for Aid Purposes

Duke University

- One-Time Computer Increase—Students must submit an invoice showing the price of the computer to receive an increase up to \$2,500.
- Study Abroad Expenses (Hertie Exchange Program)—Students can request an increase in transportation costs and living expenses. Copies of airfare receipt and dorm/rental agreement must be made available to the financial aid office prior to the increase being made.
- Dependent Increase—For actual childcare expenses up to \$5,000. Documentation of the expense (canceled check, bill, statement) must be provided to the aid office.

Additional Cost: Continuation

Students who do not complete the degree requirements in the approved time, are charged \$1,000 for each additional semester required to complete the MPP degree. Prescribed time to complete the MPP degree is:

- Two academic years: Two-year MPP students
- Three academic years: MPP/MBA or MPP/MEM students
- Four academic years: MPP/JD students
- Five academic years: MPP/MD students

Concurrent International Development Policy Certificate

Program Code: P-IDP-CERT

Degree Designation: Certificate

Department: School of Public Policy

Website: dcid.sanford.duke.edu/midp/idp-certificate

Program Summary

This certificate is offered to students studying in other graduate programs at Duke University and in neighboring interinstitutional universities. Students interested in this certificate may enroll to complete it concurrently with their degree program.

Concurrent International Development Policy Certificate (P-IDP-CERT)

Academic Requirements

The 15-credit model's requirements must be fulfilled prior to, or in conjunction with graduation from the degree program, including the following:

- an International Development Economics course (3.0 course credits); and
- International Development Electives (12.0 course credits), of which 9.0 credits must be MIDP courses

Courses must be completed by the student's final semester of study. A minimum of 9.0 course credits must be completed at Duke. Once the certificate has been added to the academic record it cannot be removed and will appear as discontinued if the requirements are not met.

Lists of courses that fulfill each of the above categories are provided to students enrolled in the certificate each semester. Students interested in the concurrent International Development Policy certificate are strongly encouraged to discuss this with their graduate program advisor to ensure all requirements for the certificate may be completed in conjunction with their degree programs. Once a student has enrolled in the certificate, it cannot be removed from their academic record and will appear as "discontinued" if the requirements are not met by graduation.

Undergraduate Programs

The Sanford School of Public Policy educates the next generation of policy professionals in a time when the skill set needed to succeed is changing and government needs professionals more than ever. Its mission is to improve lives and communities by researching the most pressing public policy issues and preparing students for lives of leadership, civic engagement, and public service.

Undergraduate programs follow the policies outlined in The Undergraduate Bulletin.

Major

Public Policy (AB)

Other Undergraduate Programs

Duke University

Child Policy Research Certificate

Health Policy Certificate

Journalism and Media Minor

Other Undergraduate Experiential Opportunities

Duke in DC provides students with the unique and exciting opportunity to live, work, and study in Washington, DC.

Duke in Glasgow is a public policy study abroad program with the University of Glasgow.

Hart Leadership Program's Service Opportunity in Leadership (SOL) is an intensive 12-month leadership program for Duke undergraduates that combines academic study, research service learning, mentoring, and leadership training.

All Courses

PUBPOL501S - American Grand Strategy

Subject	Catalog Number	Title
PUBPOL	501S	American Grand Strategy

Description

Study of policy that nations adopt to marshal their political, economic, military, technological, and diplomatic resources to achieve their national goals in the international environment they face, drawing on political science, history, public policy, law and political economy and other disciplines to achieve these ends. Course examines the history, current reality, and future prospects of American grand strategy. Consent of instructor required.

PUBPOL502S - Contemporary United States Foreign Policy

Subject	Catalog Number	Title
PUBPOL	502S	Contemporary United States Foreign Policy

Description

Focus on challenges and opportunities for American foreign policy in this global age including the impact of interests, ideals and values. Draws on both the scholarly literature and policy analyses. Addresses big picture questions about America's role in the world as well as major current foreign policy issues that raise considerations of power, security, prosperity and ethics. Open to undergraduates with permission of instructor and priority to Public Policy Studies and Political Science majors, and to graduate students.

PUBPOL504 - Counterterrorism Law and Policy

Subject	Catalog Number	Title
PUBPOL	504	Counterterrorism Law and Policy

Description

This course explores the novel legal and policy issues resulting from the United States' response to 9/11 attacks and the threat posed by modern terrorist organizations. Topics include preventative/preventive war; detention, interrogation, and prosecution of suspect terrorists; domestic surveillance; and government secrecy and public access to information.

PUBPOL505S - National Security Decision Making

Subject	Catalog Number	Title
PUBPOL	505S	National Security Decision Making

Description

Course explores the delicate art of national security decision-making through deeper understanding of national security apparatus, analysis of elements of national power (examination of historical examples of application), and application of analysis to assess merits of various approaches to national security decision-making.

PUBPOL506 - Politics of United States Foreign Policy

Subject	Catalog Number	Title
PUBPOL	506	Politics of United States Foreign Policy

Description

Focus on politics of U.S. foreign policy: which institutions and actors within the American political system play what roles and have how much influence in making U.S. foreign policy. Fundamental questions about nature and practice of democracy as manifested in politics and policy processes in making US foreign policy. Scope is both historical and contemporary. Approach combines theory and policy analysis. Complements Pub Pol 502S, Contemporary U.S. Foreign Policy, which focuses more on foreign policy strategy.

PUBPOL507S - Intelligence for National Security

Subject	Catalog Number	Title
PUBPOL	507S	Intelligence for National Security

Description

Addresses complex US intelligence enterprise that has been established to support our national security priorities. First, students review and discuss current structure of national intelligence apparatus. Case studies are used to evaluate effectiveness and design of intelligence agencies and their accompanying capabilities. Finally, students conduct independent research on select intelligence agencies and organizations. Instructor consent required.

PUBPOL508 - Culture and Explosion: How Russian Culture Changed the World

Subject	Catalog Number	Title
PUBPOL	508	Culture and Explosion: How Russian Culture Changed the World

Description

Examination of Russian contributions to advancements in the sciences, mathematics, and the arts (visual/textual/musical). Special attention is paid to the contributions of Mendeleev (chemistry), Vygotsky and Luria (cognitive and developmental psychology/neuroscience), Lobachevsky (non-Euclidean geometry), Sakharov (nuclear physics, dissident), Kandinsky and Filonov (visual arts), Rachmaninoff, Shostakovich, Stravinsky, Prokofiev (composers), Zamiatin, Jakobson, Lotman, Bakhtin, Voloshinov (semiotics, theories of artistic texts).

PUBPOL510S - Science and the Media: Narrative Writing about Science, Health and Policy

Subject	Catalog Number	Title
PUBPOL	510S	Science and the Media: Narrative Writing about Science, Health and Policy

Description

Those who write about science, health and related policy must make complex, nuanced ideas understandable to the nonscientist in ways that are engaging and entertaining, even if the topic is far outside the reader's frame of reference. Course examines different modes of science writing, the demands of each and considers different outlets for publication and their editorial parameters. Students interview practitioners of the craft. Written assignments include annotations of readings and original narratives about science and scientists. Course considers ways in which narrative writing can inform and affect policy. Prerequisites: a 200-level science course and/or permission of the instructor.

PUBPOL511 - Social Innovation Practicum

Subject	Catalog Number	Title
PUBPOL	511	Social Innovation Practicum

Description

Students will engage with social entrepreneurs and other practitioners to learn about and support the design, development, validation, assessment, and scaling up of innovative, sustainable approaches to addressing critical social and environmental problems in Durham and around the world. For the service-learning component of the course, students will work in multidisciplinary teams to gather and analyze data, develop recommendations, formulate implementation plans, and provide other capacity-building support to clients that may include domestic and international social entrepreneurs, social enterprises, funders, public sector innovators, policy makers, and corporate social impact managers.

PUBPOL512 - China Science and Technology Policy and Innovation

Subject	Catalog Number	Title
PUBPOL	512	China Science and Technology Policy and Innovation

Description

China's technological rise has become one of the most important developments in the 21st century. This course will focus on an analysis of China's science and technology policy and innovation strategy, with emphasis on the 1978-Present period. The course will examine the transition in technological development from a Soviet-style top-down model to one where market forces play a greater role in driving advances in science and technology. We also will analyze China's increasing emphasis on an innovation driven economic model. Prereqs: basic knowledge of Chinese history, politics, economics and/or culture. Some basic knowledge of macroeconomics. Some knowledge of politics in the US and abroad.

PUBPOL514 - Designing Ethical Tech

Subject	Catalog Number	Title
PUBPOL	514	Designing Ethical Tech

Description

Digital technology is not power-neutral; designed by humans, technological devices and systems are encoded with conscious and unconscious biases. In this learner-centered, problem-focused, and project-based course, students will investigate the relationship between how technology is designed and the impact a design has on reinforcing—and sometimes subverting—oppressive power structures in society such as racism and sexism. Students will learn about open design, an equity-centered innovation methodology, and, working in teams, apply it to create a prototype that addresses the problem of unethical technology development.

PUBPOL515S - Assisting Development

Subject	Catalog Number	Title
PUBPOL	515S	Assisting Development

Description

Examines evolution of international development theory and practice since early 1950s. Investigates how different solutions advanced to deal with poverty have fared. Different streams of academic and policy literature, including economics, political science, and sociology, are consulted with a view to understanding what could have been done in the past and what should be done at the present time. Examines alternative formulations weekly in seminar format. Individual research papers (60% of grade) which analyze past and present development practices in a country of their choice, or examine trends within a particular sector (e.g., agriculture, population, gender relations, the environment).

PUBPOL519 - Introduction to International Organizations and Technology Policy

Subject	Catalog Number	Title
PUBPOL	519	Introduction to International Organizations and Technology Policy

Description

This course will explore efforts by international organizations to shape and promote digital technology policy. Students will evaluate case studies and ongoing initiatives, including those by the United Nations, Organization for Economic Cooperation and Development, World Economic Forum, G7, and G20, to develop policy solutions that help address concerns and ensure that the digital transformation benefits society as a whole.

PUBPOL524S - Social Determinants of Health Disparities

Subject	Catalog Number	Title
PUBPOL	524S	Social Determinants of Health Disparities

Description

This course utilizes a Social Determinants of Health (SDH) perspective to explore health differences. The SDH are life enhancing resources and life compromising risks the differential distribution of which determines inter-population differences in health. The SDH perspective suggests that a range of policy decisions are systematically associated with health. Consequently, virtually all policy is health policy. The objective of this course is to have students critically examine the various processes influencing health across diverse population groups. We will examine identity construction, stratification, marginalization, inequality and the physical embodiment of lived social experience.

PUBPOL526S - Race and American Politics

Subject	Catalog Number	Title
PUBPOL	526S	Race and American Politics

Description

A broad overview of the salience of race in the American political fabric and how it structures racial attitudes on a number of political and policy dimensions.

PUBPOL532S - Community-Based Research on Early Childhood Policy and Practice

Subject	Catalog Number	Title
PUBPOL	532S	Community-Based Research on Early Childhood Policy and Practice

Description

This course provides hands-on experience consulting with early childhood organizations, researching relevant topics, and communicating findings with clear, actionable policy recommendations. Small groups of graduate and advanced undergraduate students will partner with a community organization to answer real-world questions through research and policy analysis. Topics will be proposed by the organization, with students responsible for the approach. Methodology may include literature review, policy review, and collection/analysis of quantitative or qualitative data. Final products will include both written and oral presentation of findings and recommendations tailored to the client.

PUBPOL533S - American Exceptionalism and American Foreign Policy: Myth or Reality?

Subject	Catalog Number	Title
PUBPOL	533S	American Exceptionalism and American Foreign Policy: Myth or Reality?

Description

What is 'American exceptionalism?' How has it influenced American foreign policy historically, during the Cold War, post-9/11, and today? Has the exceptionalist claim of special virtue been more myth or reality? Issues to be addressed include wars and other military interventions, democracy promotion, human rights, immigration, international economic policy, and others. Particular attention is on the interrelationship of race relations within the United States and race as a factor in policy abroad. While grounded in politics, policy and history the course is highly interdisciplinary including literature, art, film, philosophy and journalism.

PUBPOL550 - Privacy, Technology and National Security

Subject	Catalog Number	Title
PUBPOL	550	Privacy, Technology and National Security

Description

Course explores the impact of new and developing surveillance and data collection technologies on personal privacy and individual liberty. In-depth examination of conceptions of privacy and the extent to which privacy rights are protected by the Constitution, statutory law, and policy. Examines how government surveillance expanded during the post-World War II period, the abuses uncovered by the Church Committee in the 1970s, new expansions of government surveillance powers after 9/11, and the programs revealed by Edward Snowden in 2011. Explores how data collection and analysis by big tech companies impact personal privacy and consider the need for regulation of these companies' activities.

PUBPOL546 - Well-Being Economics

Subject	Catalog Number	Title
PUBPOL	546	Well-Being Economics

Description

How do we build an economy that prioritizes human welfare? How do we serve ecological, economic, and social goals within corresponding constraints? Course examines the theory and practice of well-being economics; draws on local and regional resources; engaging expertise and solutions across disciplines and sectors; operationalizes well-being economics principles through a semester-long project capstone. Uses issues in political economy and sustainability to help students develop their analytic, writing, oral presentation skills.

PUBPOL551S - Cybersecurity and National Security Law and Policy

Subject	Catalog Number	Title
PUBPOL	551S	Cybersecurity and National Security Law and Policy

Description

Course examines issues of cybersecurity and privacy. Focuses on roles that different government organizations play in protecting cybersecurity. Course also examines the issues raised by the government's acquisition and storage of information in the interests of national security. Examines the intersection between commercial privacy and cybersecurity, business planning and government surveillance in the global economy, focusing on the US and the EU, with particular attention to the tensions that have arisen in the aftermath of the Snowden revelations of NSA surveillance activity, various large scale cybersecurity breaches and questions as to the trustworthiness of technology.

PUBPOL552S - Cybersecurity and Health Data Policy

Subject	Catalog Number	Title
PUBPOL	552S	Cybersecurity and Health Data Policy

Description

In recent years health data has expanded beyond just clinical and pharmaceutical research data to also include a broad set of information from which health observations can be inferred. This health data landscape change has caused concern that existing health privacy and cybersecurity policy frameworks like HIPAA may need modification. This class will use interactive exercises to analyze the issues of how best to optimize health data public policy for the innovative and ethical use of data to enable better health outcomes and lower costs.

PUBPOL553 - National Security Simulation - Great Power Competition, Non-State Actors & Human Rights

Subject	Catalog Number	Title
PUBPOL	553	National Security Simulation - Great Power Competition, Non-State Actors & Human Rights

Description

Students will participate in a seven-week national security simulation where they will have an assigned role as a state or non-state actor and work with teams to develop policy responses to a security crisis that changes and develops over time. Simulation will involve great power competition between the United States and China, as both powers pressure the other through non-state actor proxies. Students should have two prior courses relating to foreign policy, national security, or international relations, or relevant job experience in the field.

PUBPOL559S - Philanthropy, Voluntarism, and Not-for-Profit Management

Subject	Catalog Number	Title
PUBPOL	559S	Philanthropy, Voluntarism, and Not-for-Profit Management

Description

Are nonprofit organizations effective agents of social change? Do foundations perpetuate or undermine a pluralistic democracy? Students will explore these questions and gain an understanding of how modern philanthropy is practiced and governed under U.S. law.

PUBPOL564 - Democracy Lab

Subject	Catalog Number	Title
PUBPOL	564	Democracy Lab

Description

Democracy Lab will involve students in the practice of revitalizing our democracy, on campus, in Durham, and in our nation. Lab-based model will allow students to experiment with solutions, working together in teams to create innovative projects addressing political issues. Course will include instruction on history and reflective writing as well as theories of innovation and leadership. Work will largely consist of client-based projects in which teams will produce a substantial report or the equivalent activity that contributes to the health of political processes. Course offered through the Hart Leadership Program. Instructor consent required.

PUBPOL570 - The Challenge for Business and Society: From Risk to Reward

Subject	Catalog Number	Title
PUBPOL	570	The Challenge for Business and Society: From Risk to Reward

Description

Course will focus on the role of business in addressing some of the most critical societal problems, like labor practices, environmental performance, community engagement, supply chain practices, diversity and inclusion. Focus on the role of governmental actions, via regulation and legislation to control negatives actions, and the role that ethics has played and is playing in discouraging negative action and encouraging real leadership.

PUBPOL571 - The Politics of Education

Subject	Catalog Number	Title
PUBPOL	571	The Politics of Education

Description

Course will focus on the state of public education in America, and the potential ways of addressing the challenges of improving student achievement. Review the role of states, school districts, and localities, and the federal government. Focus on the current role of school districts and states, the role of key stakeholder groups, i.e. teachers and their unions, principals, community organizations, parents, and the private sector.

PUBPOL574 - Economic Evaluation of Sustainable Development

Subject	Catalog Number	Title
PUBPOL	574	Economic Evaluation of Sustainable Development

Description

Examines how one could rationally defend a choice of 'sustainable development' policy. Applies cost-benefit thinking in environment-natural-resources and development contexts. Presents microeconomic concepts emphasizing logic and principles more than mechanics. Intertemporal equity is a focus and equity-efficiency tradeoffs are a theme. Microeconomics prerequisite not required.

PUBPOL575D - Resource & Environmental Economics I

Subject	Catalog Number	Title
PUBPOL	575D	Resource & Environmental Economics I

Description

Part 1 of a survey course in environmental and natural resource economics. Part 1 focuses on basic theory and methods of economic analysis of environmental problems including benefit-cost analysis, non-market valuation, and instrument choice. Prerequisite: Introductory course in microeconomics and one semester of calculus. Instructor consent required.

PUBPOL576 - Resource & Environmental Economics I

Subject	Catalog Number	Title
PUBPOL	576	Resource & Environmental Economics I

Description

Part1 of a survey course in environmental and natural resource economics. Part1 focuses on basic theory and methods of economic analysis of environmental problems including benefit-cost analysis, non-market valuation, and instrument choice. Open only to graduate students. Recommended prerequisite: Introductory course in microeconomics and one semester of calculus.

PUBPOL577 - Environmental Politics

Subject	Catalog Number	Title
PUBPOL	577	Environmental Politics

Description

Environmental policy formation and implementation. Topics include interest groups, environmental movements and parties, public opinion, political systems and institutions.

PUBPOL578 - Land Use Principles and Policy

Subject	Catalog Number	Title
PUBPOL	578	Land Use Principles and Policy

Description

The purpose of the course is to improve your understanding of how land is used, the key factors shaping those uses, the environmental, social and cultural impacts of different land uses, and how land use could be more sustainable. The course covers a wide range of land use issues and topics, from agriculture and forestry to zoning, property rights and natural disasters. Students will examine historical uses, current trends, and likely future uses of land. The main focus of the course will be on land use principles and practices in the United States, but we will also explore examples from other parts of the world.

PUBPOL578D - Land Use Principles and Policy

Subject	Catalog Number	Title
PUBPOL	578D	Land Use Principles and Policy

Description

The purpose of the course is to improve your understanding of how land is used, the key factors shaping those uses, the environmental, social and cultural impacts of different land uses, and how land use could be more sustainable. The course covers a wide range of land use issues and topics, from agriculture and forestry to zoning, property rights and natural disasters. Students will examine historical uses, current trends, and likely future uses of land. The main focus of the course will be on land use principles and practices in the United States, but we will also explore examples from other parts of the world.

PUBPOL579S - Collective Action, Environment, and Development

Subject	Catalog Number	Title
PUBPOL	579S	Collective Action, Environment, and Development

Description

Examines the conditions under which collective or participatory decisions may raise welfare in defined ways. Presents the growing empirical evidence for an environment and development setting including common property issues (tragedy of the commons and competing models). Identifies what evidence exists for sharing norms on a background of self-interested strategies. Definitions of and reactions to equity and/or its absence are a focus. Providing scientific information for policy is another. Experimental and behavioral economics are frequently applied.

PUBPOL582 - Global Environmental Health: Economics and Policy

Subject	Catalog Number	Title
PUBPOL	582	Global Environmental Health: Economics and Policy

Description

Social science perspective on global environmental health. Students will learn to identify primary environmental causes of high burden diseases such as malaria, diarrhea, and respiratory infections; describe how to measure socio-economic impacts of global environmental health diseases; discuss key policies to control global environmental health problems based on private prevention and therapeutic behaviors; and propose frameworks to empirically monitor and evaluate global environmental health policies. A sub-module will focus on climate change and water-borne diseases. Prerequisites: Introductory course in statistics.

PUBPOL584 - Resource & Environmental Economics II

Subject	Catalog Number	Title
PUBPOL	584	Resource & Environmental Economics II

Description

Part 2 of a survey course in environmental and natural resource economics. Part 2 focuses on basic theory and methods of economic analysis of natural resource problems including extraction of non-renewable resources over time, fisheries economics and forest economics. Prerequisite: Environment 520.

PUBPOL584D - Resource & Environmental Economics II

Subject	Catalog Number	Title
PUBPOL	584D	Resource & Environmental Economics II

Description

Part 2 of a survey course in environmental and natural resource economics. Part 2 focuses on basic theory and methods of economic analysis of natural resource problems including extraction of non-renewable resources over time, fisheries economics and forest economics. Prerequisite: Environment 520.

PUBPOL585 - Climate Change Economics and Policy

Subject	Catalog Number	Title
PUBPOL	585	Climate Change Economics and Policy

Description

This course explores the economic characteristics of the climate change problem, assesses national and international policy design and implementation issues, and surveys the economic tools necessary to evaluate climate change policies. Discussion-oriented requiring high degree of student participation. Course objectives are increased comprehension of economic aspects of climate change and ability to apply tools of economic analysis to climate policy and the responses of firms and households to it. Course designed for graduate and advanced undergraduate students.

PUBPOL585K - Climate Change Economics and Policy

Subject	Catalog Number	Title
PUBPOL	585K	Climate Change Economics and Policy

Description

Explores the economic characteristics of the climate change problem, assesses national and international policy design and current implementation issues, and surveys the economic tools necessary to evaluate climate change policies. Prerequisite: Public Policy 810 and 812, or equivalent, or consent of the instructor.

PUBPOL590 - Advanced Topics in Public Policy

Subject	Catalog Number	Title
PUBPOL	590	Advanced Topics in Public Policy

Description

Selected topics.

PUBPOL590-1 - Advanced Topics in Public Policy

Subject	Catalog Number	Title
PUBPOL	590-1	Advanced Topics in Public Policy

Description

Selected topics. Half credit version of Public Policy Studies 590.

PUBPOL590S - Advanced Topics in Public Policy

Subject	Catalog Number	Title
PUBPOL	590S	Advanced Topics in Public Policy

Description

Selected topics. Seminar version of Public Policy Studies 590.

PUBPOL590T - Bass Connections Selected Special Topics

Subject	Catalog Number	Title
PUBPOL	590T	Bass Connections Selected Special Topics

Description

Project-based course in which undergraduate and graduate students work collaboratively to produce a significant public-facing research product drawing on analysis from across the social sciences. Topics vary depending on section. Students will gain a conceptual understanding of the project topic, develop research plans, conduct new research, and develop a final product containing significant analysis and interpretation (e.g., exhibits, databases, oral histories, data visualizations).

PUBPOL592 - UNFCCC Practicum

Subject	Catalog Number	Title
PUBPOL	592	UNFCCC Practicum

Description

The U.N. Climate Change Negotiations Practicum is a Bass Connections-affiliated course that examines the negotiation of international climate change agreements under the United Nations Framework Convention on Climate Change (UNFCCC).

PUBPOL596 - Evaluation of Public Expenditures

Subject	Catalog Number	Title
PUBPOL	596	Evaluation of Public Expenditures

Description

Basic development of cost benefit analysis from alternative points of view, for example, equity debt, and economy as a whole. Techniques include: construction of cash flows, alternative investment rules, inflation adjustments, optimal timing and duration of projects, private and social pricing. Adjustments for economic distortions, foreign exchange adjustments, risk and income distribution examined in the context of present value rules. Examples and cases from both developed and developing countries.

PUBPOL596D - Evaluation of Public Expenditures

Subject	Catalog Number	Title
PUBPOL	596D	Evaluation of Public Expenditures

Description

Basic development of cost benefit analysis from alternative points of view, for example, equity debt, and economy as a whole. Techniques include: construction of cash flows, alternative investment rules, inflation adjustments, optimal timing and duration of projects, private and social pricing. Adjustments for economic distortions, foreign exchange adjustments, risk and income distribution examined in the context of present value rules. Examples and cases from both developed and developing countries.

PUBPOL598 - Economic Growth and Development Policy

Subject	Catalog Number	Title
PUBPOL	598	Economic Growth and Development Policy

Description

Basic principles and policy issues in the study of economic growth and development. The roles of physical, natural and human capital, technological innovation, productivity improvements, history and institutions in explaining patterns and causes of variations in growth and developmental performance of countries. Effects on growth, development, wellbeing and poverty levels of many current policy issues including HIV/AIDS, financial crises, macro-stability, foreign aid and investment, debt burdens and forgiveness, governance and corruption.

PUBPOL605 - International Trade and Policy

Subject	Catalog Number	Title
PUBPOL	605	International Trade and Policy

Description

Focus on economics of trade and trade policy. Includes theoretical models explaining patterns of trade, economic gains from trade, and distribution effects (winner and losers), as well as the economic effects of trade barriers, major agencies and institutions affecting trade, preferential trading arrangements, outsourcing and offshoring, multinationals, and labor and environmental issues. (No finance.) Prerequisite: Public Policy 303D or Economics 201D.

PUBPOL606 - Macroeconomic Policy and International Finance

Subject	Catalog Number	Title
PUBPOL	606	Macroeconomic Policy and International Finance

Description

Survey of macroeconomic theory and analysis of policies designed to reduce unemployment, stimulate economic growth, and stabilize prices. Conventional monetary and fiscal instruments, employment policies, and new policies designed to combat inflation.

PUBPOL607 - Cost-Benefit Analysis for Health and Environmental Policy

Subject	Catalog Number	Title
PUBPOL	607	Cost-Benefit Analysis for Health and Environmental Policy

Description

Course considers the importance of economic analysis, or cost-benefit analysis (CBA), for public policy assessments. Specific focus is on health and environmental policy, and the steps in identification / cataloguing, quantification, and monetization of impacts of potential policies and projects. Covers: Economic rationale for CBA; Basic principles for assessing the economic effects of projects; Techniques for valuing health and environmental impacts; Intergenerational/philosophical concerns related to CBA; Social discounting; Risk and uncertainty; Comparisons of CBA with other approaches (i.e. cost effectiveness analysis, multi-objective analysis).

PUBPOL611S - Alt-Science; Bad Science: The Policy, Politics and Ethics of Misinformation on Science, Tech, Health

Subject	Catalog Number	Title
PUBPOL	611S	Alt-Science; Bad Science: The Policy, Politics and Ethics of Misinformation on Science, Tech, Health

Description

This course will explore the origins, effects, and solutions to mis- and disinformation about science, technology, and health. It will investigate the social and technical forces that motivate, facilitate, amplify, and sustain misinformation about technical topics through a series of historical and contemporary cases. Drawing on ethical and policy frameworks, we will ask both what is just and what is expedient in how we approach and mitigate false and problematic content.

PUBPOL613S - Technology Policy for the New Administration: Antitrust, Speech and Other Emerging Issues

Subject	Catalog Number	Title
PUBPOL	613S	Technology Policy for the New Administration: Antitrust, Speech and Other Emerging Issues

Description

A seminar that will explore the technology policy agenda for the administration that will begin in January 2021. The course will examine how the new administration should consider policy design for technology, and will evaluate the potential impact of various policy proposals in consideration. Topics will include antitrust policy, harmful content, and free expression. Additional topics may include privacy, cybersecurity, law enforcement and national security, and artificial intelligence. The focus of the course may shift based on current events.

PUBPOL631K - Environmental Science Research Methods

Subject	Catalog Number	Title
PUBPOL	631K	Environmental Science Research Methods

Description

Research methodology for environmental sciences, including health sciences and social sciences. Topics covered include quantitative and qualitative methods, experimental and quasi-experimental research designs, sampling and sample size determination, survey design and implementation, and the process of publishing academic research. Students will review published research of other scholars and critically evaluate the strengths and weaknesses of the methods they employ in addressing their specific research questions. Taught at Duke Kunshan University in Kunshan, China.

PUBPOL632K - Environmental Science Research Methods II

Subject	Catalog Number	Title
PUBPOL	632K	Environmental Science Research Methods II

Description

A more advanced version of PUBPOL 631K Research Methods I. A survey of research methods used in anthropology, social science, public health, and economics. Based on readings, students will present and formulate discussions on research questions, research method, data source, findings, inference, and policy implications. Introduces theoretical foundations of applied research and guidance on applying methods to specific research questions. Topics covered in this course include quantitative and qualitative methods, experimental and quasi-experimental research study design, and the academic publication process.

PUBPOL645 - Global Inequality Research

Subject	Catalog Number	Title
PUBPOL	645	Global Inequality Research

Description

Engagement of vertically integrated research teams in projects exploring racial and ethnic disparities exhibited and expressed in six arenas: employment, wealth, health, political participation, education, and arts and culture. Each team will produce a major paper that will qualify for submission to a refereed journal in the area relevant to the focus of the study.

PUBPOL645S - Global Inequality Research Seminar

Subject	Catalog Number	Title
PUBPOL	645S	Global Inequality Research Seminar

Description

Engagement of vertically integrated research teams in projects exploring racial and ethnic disparities exhibited and expressed in six arenas: employment, wealth, health, political participation, education, and arts and culture. Each team will produce a major paper that will qualify for submission to a refereed journal in the area relevant to the focus of the study. Instructor consent required.

PUBPOL646S - Strategic Storytelling: Narratives for Development

Subject	Catalog Number	Title
PUBPOL	646S	Strategic Storytelling: Narratives for Development

Description

With a broad array of storytelling mediums, we ask how 'sticky' stories told about poverty or development strategically can add to our ability properly to understand poverty and to conduct appropriate development policies more effectively. What are the benefits and limitations of considering public policy problems by entering through the arts of storytelling and of storylistening? How do stories help readers/listeners become alive to ethical and cultural considerations previously unseen or unheard? How might these stories enable storytellers to tell stories on their own terms, opening up new and critically important terrains for public policy? Soft power strategy. Guest practitioners.

PUBPOL647S - Legal Analysis for Development Governance

Subject	Catalog Number	Title
PUBPOL	647S	Legal Analysis for Development Governance

Description

Using case scenarios, we apply a legal analytical framework to development-related governance challenges in investment, trade, environment, land, community and human rights, health, corruption, corporate social responsibility, consumer literacy, children's legal personality and other sectors. 'Rules of the Game' and legal rules. Three levels: international, national (constitutional), community. De-mystify the way legal processes and legal authorities work (and don't work) to advance development, and help public policy students and others engage effectively on the strength of this knowledge. For non-lawyers and those considering law careers. Guest practitioners. Case debriefings, briefings.

PUBPOL667S - American Civil-Military Relations

Subject	Catalog Number	Title
PUBPOL	667S	American Civil-Military Relations

Description

Theory and practice of relations between the military, society, and the state in the US. Special attention paid to how civil-military relations play out in the use of force. Other topics include: public opinion, casualty sensitivity, and the role of the military in partisan politics. Consent of instructor required.

PUBPOL680S - Technology Policy

Subject	Catalog Number	Title
PUBPOL	680S	Technology Policy

Description

An overview of current issues in technology policy, such as content moderation, antitrust, data sharing, and encryption. The course will approach these issues from a practitioner's perspective, exploring the costs and benefits of existing and potential policy frameworks and the relationship between public policy and technology product design.

PUBPOL700S - Policy Analysis of Development

Subject	Catalog Number	Title
PUBPOL	700S	Policy Analysis of Development

Description

The broad objectives of this seminar are: 1) to examine the role of policy analysis in solving important social problems; and 2) to develop the analytical and communication skills of participants in order to undertake effective policy analysis. This seminar examines public policy objectives and the role of policy analysis in achieving these objectives, market and government failures, the role of the public and private sector, policy analysis tools (e.g. cost-benefit analysis, decision analysis, etc.), and policy implementation and evaluation. Emphasis is given to specific policy problems (e.g. social, environmental, health problems) based on the interests of the participants. This seminar relies on case studies, application of policy analysis tools, exercises, memos, policy critiques, and discussions with policy analysts. At the end of the semester participants should be able to understand policy issues and choices, why policies fail, how to use policy tools to reach decisions, and how to evaluate policies. Instructor consent required.

PUBPOL701 - Economic Foundations for Development

Subject	Catalog Number	Title
PUBPOL	701	Economic Foundations for Development

Description

This course is an overview of microeconomic and macroeconomic principles related to development. The objective of the course is to provide analytical tools for the study of economic policies and problems in developing countries. The seminar includes presentation of theoretical material and its application to current topics and problems. Instructor consent required.

PUBPOL702 - Applied Development Economics

Subject	Catalog Number	Title
PUBPOL	702	Applied Development Economics

Description

This seminar uses macroeconomic and microeconomic principles to analyze developmental challenges. We will use a core textbook to provide an integrated overview of many of the topics covered in the seminar, but the content and structure of the seminar will not follow the textbook and fellows will be required to read more widely and deeply on the topics covered. Many of the topics can be analyzed from both a microeconomic and macroeconomic angle, as well as from an institutional perspective, and the emphasis is on how to use a range of techniques to analyze different problems rather than identifying a problem that lends itself to the application of a particular technique.

PUBPOL703 - DCID Summer Academic English Institute

Subject	Catalog Number	Title
PUBPOL	703	DCID Summer Academic English Institute

Description

This program is designed to help MIDP international graduate students with their academic studies. This program will develop and strengthen academic English skills and help with acclimation to the US university environment. Please note: this is a non-degree, pre-academic English program. No credits are awarded and it does not count toward any Duke degree.

PUBPOL704 - Master's Project Preparation

Subject	Catalog Number	Title
PUBPOL	704	Master's Project Preparation

Description

This one-credit mandatory seminar is intended to facilitate efficient preparation of the master's project. It focuses on preliminary preparation up to prospectus defense. The seminar reviews lessons from past experience, selection of topic, and development of a research plan as well as the key elements of the policy analysis methodology. Grading is based on participation and the quality of the final prospectus. Consent of instructor is required.

PUBPOL705 - Master's Project in International Development Policy

Subject	Catalog Number	Title
PUBPOL	705	Master's Project in International Development Policy

Description

Emphasis on individual projects. Open to MIDP students only.

PUBPOL707 - Capacity Development

Subject	Catalog Number	Title
PUBPOL	707	Capacity Development

Description

Over the last forty years our understanding of the what, the why, and the how of capacity development has continued to evolve. While there remain challenges in gaining agreement on which practices are most effective, what we do know is that those efforts which are most enduring include a multi-pronged approach working at the various levels. During this course we'll look at: various dimensions of capacity development; individual, organizational, and environmental; the role of training, learning, and performance in developing capacity at the various levels; the role of systems thinking and practice in capacity development; and fragile and conflict-affected states and capacity development.

PUBPOL711 - Public Policy Writing Practicum

Subject	Catalog Number	Title
PUBPOL	711	Public Policy Writing Practicum

Description

Good writing comes from good thinking. In most cases, the biggest problem in 'bad writing' is not bad grammar but poor style. We have all heard advice like 'be clear' or 'never use the passive,' but what we need is to understand how to write clearly and why the passive may or may not be a good option. This mini-seminar will introduce a simple system of writing style that can be learned and put to use immediately. (Please bring your computer to class.) It is open to all MIDP and MPP students.

PUBPOL712 - Public Policy Presentation Practicum

Subject	Catalog Number	Title
PUBPOL	712	Public Policy Presentation Practicum

Description

This 5-week course will help you prepare for public policy presentations. It is a class about PowerPoint slides, but it is also about how to prepare your argument and yourself. We will look at design and content issues, including topics such as what to say in the first 45 seconds of a presentation, what kinds of content to avoid in a presentation and how to display complex data. The only homework will be to come to class prepared to work on your next presentation. This class is open to all MIDP and MPP students.

PUBPOL713 - Professional Editing Practicum

Subject	Catalog Number	Title
PUBPOL	713	Professional Editing Practicum

Description

To be effective, policy writing must be well-structured, clear and free from distractions. While most of our writing efforts must be focused on content, in today's world, writers must also learn how to pay attention to form and format. In this short course, you will learn the mindset and specific skills needed for a professional level of writing and editing.

PUBPOL715 - Rotary Cornerstone Practicum

Subject	Catalog Number	Title
PUBPOL	715	Rotary Cornerstone Practicum

Description

This mandatory practicum is intended to facilitate the future leadership roles of Rotary Peace Fellows in the field of Peace and Conflict Prevention and Resolution. This seminar will assist fellows in shaping their 21-month program of study with the goal of achieving the outcomes desired by each individual fellow. The seminar comprises three elements: (i) reflection on each fellows' skills, attributes and achievements that they bring with them to Duke-UNC; (ii) examination of leadership and ethical decision-making styles (through the Myers Brigg Type Indicator – MBTI- 'test'), (iii) planning for the future through strategic selection of courses, the required summer internship and topics for fellows' masters projects/theses. Only open to Duke – UNC Rotary Peace Fellows

PUBPOL721S - Institutional Design for International Development Managers

Subject	Catalog Number	Title
PUBPOL	721S	Institutional Design for International Development Managers

Description

The objective of this seminar is to explore organizational and institutional design theory and its application towards promoting a more sustainable development. The seminar is structured to deal with the macro and micro institutional levels; structures and processes, including interagency coordination; and policy and implementation issues. Intensive use is made of case studies from various sectors in developing and transitional countries, though with emphasis on environmental management issues. As a seminar product, participants are expected to apply tools they have acquired to an institutional design problem of their choice that would be relevant to the management of the environment or any sector in which they have a special interest in their preferred country. Instructor consent required.

PUBPOL723 - Poverty Reduction and the International Financial Institutions

Subject	Catalog Number	Title
PUBPOL	723	Poverty Reduction and the International Financial Institutions

Description

Over the last 50 years, development and poverty reduction have been the twin concerns of the International Financial Institutions (the World Bank, the International Monetary Fund (IMF) and the regional development banks). The course will trace the evolution of international poverty reduction theory, policy and implementation from the emphasis on capital accumulation and large infrastructure projects in the 1960s to the integrated rural development programs and basic needs approaches of the 1970s, through structural adjustment and sectoral programs in the 1980s and 1990s, to today's emphasis on debt relief and Poverty Reduction Strategies. As these changes were happening, related changes also were taking place in the structures, policies, and practices of the IFIs. The course will, look at the rationale, basic features, and effectiveness of each poverty reduction approach, as well as the accompanying changes in the two principal IFIs, the World Bank and the IMF. The course will use general studies and reviews, as well as actual project and program examples. The course is primarily a group discussion, with occasional mini-lectures and student presentations. Written requirements include a mid-term assignment and final paper. Instructor consent required.

PUBPOL724 - The Politics of International Aid in Low-Income Countries

Subject	Catalog Number	Title
PUBPOL	724	The Politics of International Aid in Low-Income Countries

Description

This course will examine the evolving context, objectives, and results of international development aid in the post World War II period, with an emphasis on the period from the 1980s through today. It will review the track record of aid and lessons thus far, and the reform proposals for change currently under discussion in the international community. Attention will be focused on the principal stakeholders, their motivations and capacity, and the quality of interaction among the various players (governments, bilateral donors, multilateral institutions, and NGOs). It will also evaluate the results achieved and the prospects for future success. Special reference will be given to Africa, the center of much of the evolving debate surrounding aid effectiveness. The course is primarily a group discussion, with occasional mini-lectures, student presentations, debates, case studies, and a final simulation exercise. Instructor consent required.

PUBPOL726 - Innovation and Policy Entrepreneurship

Subject	Catalog Number	Title
PUBPOL	726	Innovation and Policy Entrepreneurship

Description

Innovative approaches are increasingly seen as key to solving difficult, complex or new challenges in this century, whether the challenges are local survival in the face of persistent droughts or boosting productivity to meet global competition. It is policy entrepreneurship that is needed to craft the policy innovations or the frameworks that encourage innovation and private sector entrepreneurship. This course will focus on the analytical tools and skills needed by policy makers and analysts to build and sustain an enabling policy environment for innovations and entrepreneurship to occur at global, country and local levels.

PUBPOL730 - Project Management for International Development

Subject	Catalog Number	Title
PUBPOL	730	Project Management for International Development

Description

A significant proportion of international development assistance is offered in the form of complex projects. The management of such projects is challenging and quite different from the management of repetitive day-to-day operations. In addition, the environment for international development projects presents further challenges for the project manager. we will explore in some detail three of the most important phases of the project life cycle- project identification, project design and implementation planning-before considering how the project manager builds and leads the project team, manages risk and monitors and controls implementation towards a successful conclusion.

PUBPOL741 - Empirical Analysis for Economic Development

Subject	Catalog Number	Title
PUBPOL	741	Empirical Analysis for Economic Development

Description

The objective of this course is to provide future decision makers with the necessary tools of statistical analysis to enable them to eventually conduct effective empirical analysis of policy issues in economic development. The course focuses on providing tools for using data to gain insight into real development problems for professionals whose primary activity is not advanced data analysis.

PUBPOL741D - Empirical Analysis for Economic Development

Subject	Catalog Number	Title
PUBPOL	741D	Empirical Analysis for Economic Development

Description

The objective of this course is to provide future decision makers with the necessary tools of statistical analysis to enable them to eventually conduct effective empirical analysis of policy issues in economic development. The course focuses on providing tools for using data to gain insight into real development problems for professionals whose primary activity is not advanced data analysis.

PUBPOL743 - Design and Analysis of Public Private Partnerships

Subject	Catalog Number	Title
PUBPOL	743	Design and Analysis of Public Private Partnerships

Description

This course focuses on the difficult choices governments need to make to improve service provision in a wide range of sectors from public utilities and transportation to health and education services. It covers the range of contractual arrangements open to governments to construct, maintain and operate infrastructure services and facilities such as hospitals and schools, as well as service provision in varied contexts in the world. Key concerns we address are the identification, analysis, allocation and management of risks and incentives under different contractual arrangements, including the guidelines and criteria that are appropriate to analyze and implement PPPs.

PUBPOL754 - International Energy System, Sustainable Development and Security

Subject	Catalog Number	Title
PUBPOL	754	International Energy System, Sustainable Development and Security

Description

One of the main challenges for the 21st century policy-makers is how to develop and manage adequate, affordable and reliable energy services to fuel sustainable social and economic development. Thus far, in many countries energy production and use have been inefficient and unsustainable, resulting in missed development opportunities and/or serious policy failures, aggravation of international and domestic conflicts, and wasted resources and environmental damage. The course explores why these problems occur and what are the implications of the most recent shifts in global energy patterns for global economy and politics.

PUBPOL756S - Social Hierarchies and Health: Race, Ethnicity, Tribal Affiliation and Caste

Subject	Catalog Number	Title
PUBPOL	756S	Social Hierarchies and Health: Race, Ethnicity, Tribal Affiliation and Caste

Description

This course utilizes transnational comparisons to examine health inequities by socially constructed categories of human distinction, stratified hierarchies of differential human valuation and institutionalized social bias. The course opens by examining US specific racial and SES health disadvantage. It then addresses health inequity for a diverse range of international social systems. A central thesis of the course holds that health inequity is a manifestation of physically embodied stress from differences in lived experience that impact health beyond the effects of SES, individual behavior, health insurance, and medical care.

PUBPOL760 - Conflict, Security and Development

Subject	Catalog Number	Title
PUBPOL	760	Conflict, Security and Development

Description

The course aims to explore the 'development-security-conflict' nexus. The linkages between insecurity and rising levels of inequality and poverty are many and complex. High levels of conflict and societal fragility undermine prospects of achieving 'freedom from want.' Meantime, development strategies, policies and programs that often generate 'winners' and 'losers' may sow seeds for violent conflict. The course explores what spurs risks of violence, why conflict prevention and recovery have proven difficult to address and how national governments and their international development partners can design policies that can simultaneously address development and peace.

PUBPOL761 - Human Rights and Conflict

Subject	Catalog Number	Title
PUBPOL	761	Human Rights and Conflict

Description

One story of the relationship between human rights and conflict is told in the Preamble to the UN Charter: the human rights framework of our age came about because of the 20th century's two world wars. But for the 'untold sorrow' brought about by these conflicts, so the story goes, there would have been no effective demand for and no construction of a set of legal, political and ethical norms intended to help 'save succeeding generations from the scourge of war'. In this course we will examine the link between human rights and conflict in an interdisciplinary fashion. What are the multiple ways in which the law and political advocacy of human rights relate to conflict? Do demands for human rights precipitate or fuel as much as prevent conflicts, whether as war or in other forms of large scale suffering? Are human rights essential for what the field of conflict resolution has termed 'positive peace'? Should policymakers involved in multiple stages of conflict, both inter-and intrastate, be more cautious about viewing rights as a remedy for conflicts? What are relevant ethical considerations? With the benefit of greater analytical and contextual understanding of competing priorities and tradeoffs, what positive role might be cast for human rights in the conflicts of the 21st century? To consider these and other questions, we will draw substantially on historical and policy analyses, learning the legal/political history of the contemporary framework for human rights and connecting it to real world efforts underway by lawyers and other practitioners to reframe and transform conflict and build peace. Consent required by instructor.

PUBPOL763 - Introduction to Peace and Conflict Resolution

Subject	Catalog Number	Title
PUBPOL	763	Introduction to Peace and Conflict Resolution

Description

The objective of this seminar is to provide an introduction to the multi-disciplinary field of Peace and Conflict Studies as a foundation for and complement to the overall Rotary Curriculum through course content which: Provides an introduction to the field of Peace and Conflict Studies; Emphasizes the interdisciplinary nature of peace and conflict studies and analyzes the nature and causes of conflicts from a variety of perspectives and inquiries including gender, political science, sociology, social psychology, economics, biology, ethnicity etc.; Provides students with the appropriate analytical tools to think critically about conflicts, including terrorism.

PUBPOL764 - Governance and Development

Subject	Catalog Number	Title
PUBPOL	764	Governance and Development

Description

Exactly how governance, economic growth, and poverty reduction are interrelated is a subject of much controversy. The first part of this course will explore questions such as 'What is governance?' 'What does good governance mean?' 'How is it measured?' 'What is the relationship among governance, growth, and poverty reduction?' 'Does good governance necessarily mean democratic governance?' From there, the course will move on to selected topics central to the good governance agenda, including public sector reform, corruption, and decentralization. The course will end with a look at global influences on developing country governance.

PUBPOL770 - Public Finance in Developing and Emerging Economies

Subject	Catalog Number	Title
PUBPOL	770	Public Finance in Developing and Emerging Economies

Description

Covers the basic theory, policy and practice of public finance in these economies. It examines the economic roles and rationale for government and potential methods of financing government. The nature of fiscal policy and its relationship to macroeconomic policy is examined, including issues of foreign aid, debt financing and inflation. The course analyzes the approaches to pricing, financing and evaluating public sector outputs such as roads, water, education and electricity. It then reviews and analyzes taxes on trade, consumption, income, property and natural resources considering their economic efficiency and administrative costs and distributional impacts. Methods and importance of forecasting revenues are presented. Special topics include the design and role of tax incentives and environmental taxes. Instructor consent required.

PUBPOL771 - Comparative Tax Policy

Subject	Catalog Number	Title
PUBPOL	771	Comparative Tax Policy

Description

This course is required for ITP fellows. Investigates in detail the design and policy options in the major taxes on consumption and income, comparing these taxes across countries. The impacts of these tax designs on revenues, economic efficiency, administrative and compliance costs and income distributions are considered. The course reviews the principles of taxation, including those used in allocating taxes to the multiple levels of government in the context of decentralization and across states in common markets or federal systems. In the area of consumption taxes, the course focuses in detail on value-added taxes and general goods and service taxes, but turnover and selective sales taxes are also considered. For income taxes, detailed design features covered include the definition of income, capital gains, employment benefits, business expenses, accounting conventions, inflation indexation, tax integration, international tax harmonization, transfer pricing, thin capitalization and tax incentives. For all taxes, issues of the treatment of small businesses and the informal sectors are featured. This course follows Public Policy Studies 770, Public Finance in Developing and Emerging Economies, but can also be taken by students with appropriate backgrounds in public finance or taxation. Instructor consent required.

PUBPOL772 - Comparative Tax Administration

Subject	Catalog Number	Title
PUBPOL	772	Comparative Tax Administration

Description

This course is required for ITP fellows. Reviews modern approaches to tax administration for both border and domestic taxes, and compares approaches across countries. The course covers all the major functions of tax administration, considering legal, technical and managerial issues. The trends in tax administration toward a greater degree of self-assessment, and toward functional and client-oriented organization are themes throughout the course. In addition, new trends and techniques are highlighted, including computerization and e-governance, the design of risk-weighted random audit selection, and valuation and transfer pricing issues. The organization of tax administration is a core issue, including the use of revenue authorities and the legal frameworks underpinning tax administration and organization. Finally, tax reform experiences are reviewed, including planning and change management. Instructor consent is required.

PUBPOL776 - Public Budgeting and Financial Administration

Subject	Catalog Number	Title
PUBPOL	776	Public Budgeting and Financial Administration

Description

Focuses on the policies, procedures, and skills needed for effective budgeting and financial management in the public sector. Core topics to be covered in the course include budget systems and controls, public sector accounting and costing, financial reporting for accountability, and capital budgeting and debt management. The course provides the analytical skills needed to understand the links between budgeting and the macro-fiscal framework, the political decision-making process, and the interests of citizens. The emphasis is on the theory and international practice of budgeting, with particular application to developing countries. Issues of program and performance budgeting, participatory budgeting and citizen accountability, and decentralized fiscal systems will be discussed. Consent of instructor required.

PUBPOL778 - Fiscal Decentralization and Local Government Finance

Subject	Catalog Number	Title
PUBPOL	778	Fiscal Decentralization and Local Government Finance

Description

Focuses on analyzing policy and administrative options to effectively empower local governments to improve service delivery, economic governance and citizen participation. The course covers the theory and practice of fiscal decentralization with detailed analysis on the four pillars of rationalizing central-local expenditure and revenue responsibilities, designing effective intergovernmental transfers and structuring local borrowing. Special attention will be paid to the practical aspects of designing and implementing effective decentralization reforms to improve efficiency and accountability within the public sector. Consent of instructor required.

PUBPOL779 - Sales and Value Added Tax Law

Subject	Catalog Number	Title
PUBPOL	779	Sales and Value Added Tax Law

Description

This seminar on Sales and Value-Added Tax Law examines the legal framework and technical issues that arise in VAT and retail sales tax systems. The class focuses on the differences between consumption taxes (such as the VAT and sales taxes) and income taxes, and explores why a government may choose one system or the other-- or both. The class explores both technical concerns and administrative issues, such as compliance burdens and fraud. There is a strong focus on tax policy issues.

PUBPOL780 - Project Appraisal and Risk Management

Subject	Catalog Number	Title
PUBPOL	780	Project Appraisal and Risk Management

Description

Application and consent required. Project Appraisal and Risk Management teaches financial, economic, stakeholder, and risk analysis and risk management through real and applied case studies, lectures and group discussions. The workshop takes students through a flexible appraisal framework designed to handle different types of projects, from commercial enterprises and utilities to infrastructure investments and social programs. It also covers a wide range of issues such as environmental impacts, risk management and poverty reduction. Admitted students typically have held employment with: government ministries and public enterprises; banks (private and public) and financial institutions; investment analysis agencies; international development agencies; individual and corporate investment firms; private management, engineering and business consulting firms; regulatory institutions; international aid agencies. Instructor consent required.

PUBPOL781 - Tax Analysis and Revenue Forecasting

Subject	Catalog Number	Title
PUBPOL	781	Tax Analysis and Revenue Forecasting

Description

Available to MIDP ITP fellows only. TARF covers the economic foundations of tax policy, revenue forecasting and statistical techniques to give participants the capacity to implement successful tax reforms. The course covers a wide variety of taxes such as value-added tax, personal and corporate income tax, excises, property tax, trade taxes and taxes on natural resources and their forecasting techniques. This training program is open to individuals working professionally in tax policy, tax administration, economics, finance, accounting, management or other related fields. Instructor consent required.

PUBPOL786 - Independent Research Topics in International Development Policy

Subject	Catalog Number	Title
PUBPOL	786	Independent Research Topics in International Development Policy

Description

Selected topics. Consent of instructor required.

PUBPOL787 - Applied Internship

Subject	Catalog Number	Title
PUBPOL	787	Applied Internship

Description

For students working in international development organizations or on international development research projects under the supervision of a faculty member. Prior consent of director of graduate studies required. Requires detailed terms of reference or a research plan.

PUBPOL789 - Master of International Development Policy Mini-Seminars

Subject	Catalog Number	Title
PUBPOL	789	Master of International Development Policy Mini-Seminars

Description

Short-term, mini-seminars on variable topics in International Development Policy.

PUBPOL790 - Special Topics in International Development Policy

Subject	Catalog Number	Title
PUBPOL	790	Special Topics in International Development Policy

Description

Variable topics on International Development. Current offerings include: Human Rights and Conflict (3 units), Law and Development (3 units), Monitoring and Evaluation for Policy and Project Success (3 units), Fiscal Policy, Globalization and Development (3 units), Indigenous Peoples, Human Rights and Development (1.5 units), Culture, Policy and Action (1.5 credits), Capacity Development (1.5 credits).

PUBPOL790-1 - Special Topics in International Development Policy

Subject	Catalog Number	Title
PUBPOL	790-1	Special Topics in International Development Policy

Description

Variable topics on International Development. Current offerings include: Human Rights and Conflict (3 units), Law and Development (3 units), Monitoring and Evaluation for Policy and Project Success (3 units), Fiscal Policy, Globalization and Development (3 units), Indigenous Peoples, Human Rights and Development (1.5 units), Culture, Policy and Action (1.5 credits), Capacity Development (1.5 credits).

PUBPOL792 - Special Readings in Public Policy Studies

Subject	Catalog Number	Title
PUBPOL	792	Special Readings in Public Policy Studies

PUBPOL800 - Career and Professional Skill Development

Subject	Catalog Number	Title
PUBPOL	800	Career and Professional Skill Development

Description

Various professional development topics in preparation for fulfilling the MPP and MIDP summer internship requirement. Open only to first-year MPP and MIDP students.

PUBPOL801 - Graduate Curricular Practical Training in Policy Analysis

Subject	Catalog Number	Title
PUBPOL	801	Graduate Curricular Practical Training in Policy Analysis

Description

The course is designed to foreign graduate students who will undertake paid internship opportunities off-campus, corresponding to the fulfilment of a Curricular Practical Training (CPT) requirement. The course is designed to make it possible for graduate students to advance professionally by interacting with entities outside the university and enrich their postgraduate experience in a way that is integrated with the curriculum. CPT corresponds to external employment like alternate work/study, internship, or any other type of required internship or practicum deemed complementary to the curricular training within the School. Per immigration regulation, CPT is available only prior to the completion of a degree program and must be processed by Visa Services only after a job offer is issued. CPT employment may not delay completion of the academic program. Instructor consent required.

PUBPOL802 - Master's Student Summer Internship

Subject	Catalog Number	Title
PUBPOL	802	Master's Student Summer Internship

Description

The course provides a structure for the master's students to complete required summer internships. Students will complete summer internships off campus and prepare reflection documentation on learning objectives and skills gained. Instructor consent required.

PUBPOL803 - Policy Analysis I

Subject	Catalog Number	Title
PUBPOL	803	Policy Analysis I

Description

Introduction to policy analysis and advising. Emphasis on written and oral communication skills, the substance of public policies, and the role of policy analysts. Open to public policy studies MPP students only. Department consent required.

PUBPOL804 - Policy Analysis II

Subject	Catalog Number	Title
PUBPOL	804	Policy Analysis II

Description

The role and influence of policy analysis. The examination of specific public policy cases and recommendations for action. Emphasis on written and oral communications skills. Open to public policy studies MPP students only.

PUBPOL807 - Master's Project I

Subject	Catalog Number	Title
PUBPOL	807	Master's Project I

Description

Emphasis on individual or group projects. Preparation for Master's Project. Open to Public Policy Studies MPP students only. Prerequisite: for 808, Public Policy Studies 807 or consent of instructor.

PUBPOL808 - Master's Project II

Subject	Catalog Number	Title
PUBPOL	808	Master's Project II

Description

Emphasis on individual or group projects. Preparation for Master's Project. Open to Public Policy Studies MPP students only. Prerequisite: for 808, Public Policy Studies 807 or consent of instructor.

PUBPOL809 - Master's Project Completion for Dual Degree Students

Subject	Catalog Number	Title
PUBPOL	809	Master's Project Completion for Dual Degree Students

Description

This is a no-credit course created for dual degree MPP students who were admitted August 2007 or before under the 30 credit program agreement. Students registering for this course will complete their Master's Projects under the supervision of a Sanford School faculty advisor, but will not receive graded credit for their projects. This course will charge a flat fee for each student registered.

PUBPOL810 - Microeconomics and Public Policy-Making

Subject	Catalog Number	Title
PUBPOL	810	Microeconomics and Public Policy-Making

Description

Consumption and production theory, welfare economics, theories of collective choice, market structures and regulation, and nonmarket decision making.

PUBPOL811 - Microeconomics: Policy Applications

Subject	Catalog Number	Title
PUBPOL	811	Microeconomics: Policy Applications

Description

Application of microeconomics to government and public policy. Equity and efficiency of public policy. Cost-benefit analysis. Taxation, regulation, social insurance, provision of goods and services. Policies include minimum wage, excise taxes, bans, information, and regulation of utilities. Recommended prerequisite: intermediate microeconomics.

PUBPOL811D - Microeconomics: Policy Applications

Subject	Catalog Number	Title
PUBPOL	811D	Microeconomics: Policy Applications

Description

Application of microeconomics to government and public policy. Equity and efficiency of public policy. Cost-benefit analysis. Taxation, regulation, social insurance, provision of goods and services. Policies include minimum wage, excise taxes, bans, information, and regulation of utilities. Recommended prerequisite: intermediate microeconomics.

PUBPOL812 - Statistics and Data Analysis for Policy Makers

Subject	Catalog Number	Title
PUBPOL	812	Statistics and Data Analysis for Policy Makers

Description

The purpose of this course is to ensure that students are both critical consumers and effective producers of statistical evidence presented in support of policy arguments. Upon completing this course, students will have the capacity to analyze and evaluate arguments based on simple descriptive statistics, correlation, or multiple regression analysis. Students will also receive hands-on training in the creation of convincing statistical reports, from manipulating large datasets to conducting sensitivity analysis and presenting results.

PUBPOL813 - Quantitative Evaluation Methods

Subject	Catalog Number	Title
PUBPOL	813	Quantitative Evaluation Methods

Description

Problems in quantifying policy target variables such as unemployment, crime, and poverty. Experimental and nonexperimental methods for evaluating the effect of public programs, including topics in experimental design, regression analysis, and simulation. Graduate status only. Prerequisite: Public Policy Studies 604 or equivalent.

PUBPOL814 - The Politics of the Policy Process

Subject	Catalog Number	Title
PUBPOL	814	The Politics of the Policy Process

Description

Students will build practical knowledge of the policy process, including the legislative, executive, and judicial branches and the role of state and local government; analyze the role and influence of non-governmental actors, including political parties and campaigns, interest groups, the media, and citizens; discuss and debate major structural and political challenges facing the United States and other countries; develop skills used commonly in politics, including writing for decision-makers, mapping and analyzing power, analyzing public opinion, and communicating with the public; and reflect on their personal values and beliefs about politics, government, and social change.

PUBPOL815 - Public Management I

Subject	Catalog Number	Title
PUBPOL	815	Public Management I

Description

Operations management, information and performance, personnel management, public sector marketing.

PUBPOL816 - Ethics and Policy-Making

Subject	Catalog Number	Title
PUBPOL	816	Ethics and Policy-Making

Description

Normative concepts in politics, liberty, justice, and the public interest: historical and philosophical roots, relationship to one another and to American political tradition, and implications for domestic and international problems. Department consent required.

PUBPOL820 - Globalization and Governance

Subject	Catalog Number	Title
PUBPOL	820	Globalization and Governance

Description

Seminar explores economic, political, and social aspects of globalization and their implications for public policy making in the twenty-first century. Focus on issues of governance, particularly international cooperation, the design of international organizations, and the role of international NGOs. Policy areas include international trade and finance, environment, security, human rights, media and communications, and international development.

PUBPOL822 - Advanced Econometrics: Methods for Causal Inference and Program Evaluation

Subject	Catalog Number	Title
PUBPOL	822	Advanced Econometrics: Methods for Causal Inference and Program Evaluation

Description

This course covers statistical and econometric methods for inferring causal relationships in public policy. The first part of the course will review material from introductory statistics including summarizing data, classical hypothesis testing, and constructing and interpreting confidence intervals. The second part of the course will focus on the mechanics of ordinary least squares (OLS) regression. The third part of the course will cover econometric methods used for inferring causal relationships in public policy and program evaluation, including randomized controlled trials (RCTs), difference-in-differences (DD), and regression discontinuity (RD).

PUBPOL823 - Advanced Econometrics II - Methods for Causal Inference and Program Evaluation

Subject	Catalog Number	Title
PUBPOL	823	Advanced Econometrics II - Methods for Causal Inference and Program Evaluation

Description

The course is designed for those who would like to conduct causal research and/or program evaluations, but also for those who want to interpret research appropriately and understand how results can inform policy. The idea is to provide a framework for data-based analysis of: i) reasons for government intervention; ii) benefits associated with possible government policies, and; iii) economic agents' (likely) response to governmental actions. Discussions will be based on examples from the literature focusing on domestic and international policy issues, and will offer an opportunity to obtain hands-on experience using actual and simulated data sets and statistical software. Consent of instructor is required. Prerequisite: Public Policy 822.

PUBPOL825 - Health Policy

Subject	Catalog Number	Title
PUBPOL	825	Health Policy

Description

Healthcare in the U.S. is financed and delivered by a complex mix of public and private entities. In this course, we will examine the basic features of the U.S. healthcare system. Who are the major players and how do they interact? What are their incentives and how does policy influence their behavior? We will explore a series of foundational issues in the context of the U.S. system including the goals of a healthcare system, how to think about healthcare spending, and the role of the healthcare system and health policy in both generating and addressing disparities in health. We will also examine the major institutional features of the US healthcare system how policy affects individuals and organizations, and the implications for the health and well-being of individuals and populations.

PUBPOL829 - Hertie Study Abroad: Special Topics

Subject	Catalog Number	Title
PUBPOL	829	Hertie Study Abroad: Special Topics

Description

Graduate-level courses taken at the Hertie School of Governance in Berlin, Germany.

PUBPOL830 - Special Topics Module

Subject	Catalog Number	Title
PUBPOL	830	Special Topics Module

Description

Selected topics.

PUBPOL840S - Introductory Demographic Measures and Concepts

Subject	Catalog Number	Title
PUBPOL	840S	Introductory Demographic Measures and Concepts

Description

Introduction to demographic concepts, measures, and techniques. Focus on population change, mortality, morbidity, fertility, marriage, divorce, and migration. Illustration of broader application of demographic measurement and techniques to other aspects of society and population health, such as educational attainment, labor force participation, linkages between mortality, morbidity and disability, and health and mortality differentials. Students will also learn how to apply methods discussed.

PUBPOL841 - Science Law and Policy

Subject	Catalog Number	Title
PUBPOL	841	Science Law and Policy

Description

How is science regulated? States, federal government and international agencies all set policy. How do disparate regulations impact research and translation? Class is a mix of law, ethics and science students; learning a common language an important element of the course. Classes include analysis of cases studies. No prerequisites. Training in sciences not required. MA, PhD and JD/MA students register in BIOETHIC 704 – consent of professor required. Law students (other than JD/MAs) register in LAW 333.

PUBPOL845S - Racial and Ethnic Minorities in American Politics

Subject	Catalog Number	Title
PUBPOL	845S	Racial and Ethnic Minorities in American Politics

Description

Graduate-level course on politics of the United States' four principal racial minority groups Blacks, Latinos, American Indians, and Asian Americans. Importance of race and ethnicity in American politics is also explored.

PUBPOL849A - Marine Policy (A)

Subject	Catalog Number	Title
PUBPOL	849A	Marine Policy (A)

Description

Formal study of policy and policy-making concerning the coastal marine environment. History of specific marine-related organizations, legislation, and issues and their effects on local, regional, national, and international arenas. Topics explored through use of theoretical and methodological perspectives, including political science, sociology, and economics. Consent of instructor required. Taught in Beaufort at Duke Marine Lab.

PUBPOL850 - Social Policy

Subject	Catalog Number	Title
PUBPOL	850	Social Policy

Description

This course will introduce students to the major methods used in the analysis of problems in social policy. These methods derive from economics, political science, human development, ethics, and systems analysis. Students will learn to apply these methods to contemporary problems. Students will learn to think critically, analytically, and synthetically. Students will write critical reactions, policy briefs, and opinion papers. Class time will be devoted to lectures, student discussion of readings, oral presentations by students, and occasional guest speakers.

PUBPOL851 - Human Centered Design

Subject	Catalog Number	Title
PUBPOL	851	Human Centered Design

Description

Course includes lectures, case studies and workshops; majority of learning is done through fieldwork in the Durham community. Students work in teams to improve a specific organization's customer experience. Students move through the key phases of HCD: Discover, Design, and Deliver/Measure. During the semester, students conduct qualitative interviews, create journey maps for current customers and employees, design an improved experience, and lay out an implementation plan for the organizations to best deliver and measure improvements.

PUBPOL852 - Organizational Ethics

Subject	Catalog Number	Title
PUBPOL	852	Organizational Ethics

Description

Explores the roles of personal and societal values and ethics in the conduct of various types of organizations' operations. Topics include exploration of individual ethics, values and goals; ethical behavior within organizations, influences on internal and external customers, work products, and the occupational environment; exploration of the values, ethics, and beliefs upon which the free market system of production and exchange is built; exploration of individual roles as well as the appropriate roles of organizations and government in society. Will examine a variety of organizations including government, healthcare, research, not-for-profit, and for-profit illustrations. Mix of interactive presentations, small group work, and individual reflection. Instructor consent required.

PUBPOL853 - Communicating Data for Impact

Subject	Catalog Number	Title
PUBPOL	853	Communicating Data for Impact

Description

Skills-based course is designed to introduce MPP students to the emerging research related to the effective communication of policy data, specifically economic and demographic data compiled by public statistical agencies like the US Census Bureau. Covered topics include how to develop clear messages, how to design effective charts and tables, how to best format written documents, and how to deliver effective oral presentations of quantitative information.

PUBPOL854 - Public Budgeting

Subject	Catalog Number	Title
PUBPOL	854	Public Budgeting

Description

Goal of this course is budget literacy; to equip public policy students with a framework that can be applied to 'real world' situations in public policy, as well as to future coursework. Course will provide an overview of budgeting processes and systems at the federal, state and local level. Will also explore several of the most salient issues in public budgeting. Course will follow in real time the progress of the North Carolina budget process, as well as that of the federal government, with a focus on the budget policies most at issue. As a means of highlighting the choices faced by policymakers, students will create their own public budgets. Class will consist of lectures, class discussions, group presentations, case studies and written assignments.

PUBPOL857 - Qualitative Methods

Subject	Catalog Number	Title
PUBPOL	857	Qualitative Methods

Description

Course will introduce students to basic qualitative methods including data collection, data management, analyses, and presentation to diverse audiences. Methods to be covered include semi-structured interviewing, focus groups, open-ended surveys, and mixed methods research. Analysis approaches will include content analysis and grounded theory and will employ early skill development with NVivo software. Diverse topics more briefly covered will include Delphi method, phenomenology, and ethnography.

PUBPOL860 - Special Topics in Global Policy and Governance

Subject	Catalog Number	Title
PUBPOL	860	Special Topics in Global Policy and Governance

Description

This course seeks to explore some central questions of global policy and governance. Taking advantage of its location in Geneva, it provides students with an opportunity to experience the real world of international diplomacy, to access key actors and institutions involved in global policy processes, and to think critically about the international system today, and what it might become. It is designed to give students access to a range of international organizations, and to develop the skills knowledge and contacts necessary to enter a career in international affairs. Consent of instructor required.

PUBPOL861 - National Security

Subject	Catalog Number	Title
PUBPOL	861	National Security

Description

Survey course focuses on contemporary major national security issues. Begins with review of the national security landscape, threats, and institutions. Addresses the major public policy issues concerning the authority of the President and Congress, civil-military relationships, including the relationship between Presidents and Generals, and oversight of the intelligence community. Examine the proper balance between liberty and security. Examines the role of the military in domestic activities, the role of states in homeland security, and the roles of government at all levels in providing safety and protection for the public without violating civil liberties.

PUBPOL862 - High Value Health Care Reform

Subject	Catalog Number	Title
PUBPOL	862	High Value Health Care Reform

Description

Course will focus on recent and proposed reforms in health care practices and policies to improve the value of health care; namely, achieving significantly higher quality of care with better outcomes and lower costs. Emphasis on public and private approaches to reforming and transforming care in the US health care system; will also draw on global experiences with health care reform. Students will learn how to critically assess approaches to improving health care and lowering its costs; understand and bring together different stakeholder perspectives on reform; and, identify and implement practical strategies to improve health care systems.

PUBPOL870K - Statistics and Program Evaluation

Subject	Catalog Number	Title
PUBPOL	870K	Statistics and Program Evaluation

Description

This course teaches students to use data to analyze the impact of policies, make recommendations, attempt to persuade others, and make environmental policy decisions. It will cover the tools and techniques of program evaluation, familiarizing students with the various research methods that can be employed to evaluate the effect of environmental policies and innovations. It will also teach students to read empirical research in a more critical manner. Finally, through applied problem sets, students will become more proficient in the use of the statistical software. Taught at Duke Kunshan University.

PUBPOL871K - Environmental Policy Analysis

Subject	Catalog Number	Title
PUBPOL	871K	Environmental Policy Analysis

Description

The objective of this class is to learn how to organize and present analyses of data to solve important environmental problems. The course draws upon specific policy analysis tools and case studies to evaluate and distinguish between different policy issues and choices. There is a focus on the special challenges posed by environmental policy analysis, including the importance of translating core terms and concepts between cultures so that policy analysts in differing countries can learn from one another's experiences. Taught at Duke Kunshan University.

PUBPOL872K - Environmental Economics Policy Practicum

Subject	Catalog Number	Title
PUBPOL	872K	Environmental Economics Policy Practicum

Description

This course will use environmental policy issues as a platform for students to develop their analytic, writing, and oral presentation skills. Students will work on three environmental policy problems over the course of the semester. Each will include a diverse set of readings and a prompt. Based on these readings, students will conduct policy analysis and produce a set of deliverables such as briefing memos, policy decision memos, visual presentations, and oral presentations. Throughout the semester, students will receive feedback from instructors and peers and learn to work both individually and collaboratively. Class sessions will be devoted to discussions about the policy problems, evaluating strengths of arguments, in-class presentations, peer feedback and collaborative work-sessions. Taught at Duke Kunshan University.

PUBPOL873 - Methods of Policy Analysis

Subject	Catalog Number	Title
PUBPOL	873	Methods of Policy Analysis

Description

Students will gain exposure to quantitative and qualitative methods of inference with the emphasis on the application of these methods for policy analysis. The overall course objective is to make students conversant in quantitative and qualitative methods that might be employed in policy analysis, how they function, and the strengths and limitations of each approach. Students will apply this methodological understanding to their team-based learning and professional practice courses in the spring. Students will also be able to recognize bias, omitted variables, and measurement error when receiving analysis for more informed decision-making.

PUBPOL874 - Leadership in the National Security Policy Environment

Subject	Catalog Number	Title
PUBPOL	874	Leadership in the National Security Policy Environment

Description

This course is designed to invest in the leadership development of each student. Topics will emphasize individual leadership self-evaluation. The course will be highly participative and engage students in ways that challenge them to grow. The course will use case studies, scenarios, and guest speakers to highlight the importance of leadership in the national security apparatus. This course will also assist students in incorporating consideration of issues of the effects of racism, sexism and issues related to structural inequality into their leadership approaches.

PUBPOL875 - National Security Ethics

Subject	Catalog Number	Title
PUBPOL	875	National Security Ethics

Description

This course complements the Leadership course by establishing a fundamental baseline of ethical understanding, problem solving methodologies, and case studies. Students will be exposed to a wide array of existing ethical challenges in the national security arena in order to develop and understand approaches to address them. This course will also include considerations of structural inequality and systemic racism, both nationally and globally, as these topics intersect with questions of national security.

PUBPOL876 - Budgeting for National Security

Subject	Catalog Number	Title
PUBPOL	876	Budgeting for National Security

Description

The course will familiarize students with national security budgetary concepts and processes in the context of the iterative national security strategy design process, the appropriations pathways for national security institutions, and accompanying production of budgets and resources. Students will explore the national security policy and political tradeoffs associated with the budget process. Additionally, students will develop an advanced understanding of the roles and responsibilities of the executive and legislative branches in resourcing the national security effort.

PUBPOL877 - National Security Strategy

Subject	Catalog Number	Title
PUBPOL	877	National Security Strategy

Description

This course is designed to analyze the framework and non-static concepts of strategy and policy that compose national security in a globalized world. Students will examine national security issues from both U.S. and international contexts with a focus on the fluctuating world of allies, partners, adversaries, threats, and opportunities. The course will survey national security policies from select eras, regional security challenges, and both transnational and non-state actors in the international arena. The course will review hard power, soft power, and smart power approaches to contemporary challenges, and the students will benefit from an array of faculty contributors.

PUBPOL878 - Institutions of National Security

Subject	Catalog Number	Title
PUBPOL	878	Institutions of National Security

Description

The course introduces students to the wide array of national security institutions in a way that enhances their understanding (roles, missions, organization, capabilities, cultures, and strategic purposes) of how each institution contributes to the security of the nation. Beginning with the Office of the President and the National Security Council and moving through key Departments and Agencies (State, Defense, Justice, Homeland Security, and the Intelligence Community) and shifting to other contributing organizations (NGOs, International Organizations, Treaties and Alliances), students will discover the challenges and opportunities of such a multifaceted construct.

PUBPOL879 - Team-Based Learning for National Security Professionals

Subject	Catalog Number	Title
PUBPOL	879	Team-Based Learning for National Security Professionals

Description

This course fulfills the first part of the team project requirement. MNSP students are placed into teams and assigned a national security research area. Throughout the semester, they receive instruction on team dynamics, federated research, and collaborative analytical methods. Students will be given a real-world problem, or project, to solve or create through a national security entity. Students will work closely with the faculty member to have the opportunity to focus on one singular project, allowing them to fully benefit from a structured editing process.

PUBPOL880 - Threats and Opportunities

Subject	Catalog Number	Title
PUBPOL	880	Threats and Opportunities

Description

As a complement to the strategy course, this seminar pursues a deeper understanding of threats (great-power, cyber, disinformation, proliferation, regional, transnational) in a way that contributes to the students' work on their capstone project. The course will incorporate how issues such as humanitarian crises, environmental crises and political instability (including human rights abuses) contribute to the threat environment, as well as how issues of international development intersect with national security. The course will establish a base line familiarity with the US intelligence apparatus, approaches to gathering information, analysis of information, and critical thinking.

PUBPOL881 - Professional Practice in National Security

Subject	Catalog Number	Title
PUBPOL	881	Professional Practice in National Security

Description

This course would entail a significant semester-length piece of analysis on a national security topic. It would entail a long analytical memo (~8-10 pages) to ensure that students are at least capable of writing the sort of paper that serves as a discussion prompt for an interagency working group. Additionally, it would require a formal team presentation to program faculty and invited scholars/practitioners. The project would include components that are more media friendly: an Op-Ed; a short video; or a podcast where they are the experts and someone else is interviewing them.

PUBPOL890 - Advanced Special Topics in Public Policy

Subject	Catalog Number	Title
PUBPOL	890	Advanced Special Topics in Public Policy

Description

Contents and methods vary with instructors and from semester to semester. Instructor consent required.

PUBPOL890-1 - Introductory Special Topics Skills

Subject	Catalog Number	Title
PUBPOL	890-1	Introductory Special Topics Skills

Description

This course is a skills course designed to strengthen skills in various areas for incoming first-year graduate/professional students. Content and methods vary with instructors and from semester to semester. Department consent required.

PUBPOL890A - Advanced Special Topics in Public Policy

Subject	Catalog Number	Title
PUBPOL	890A	Advanced Special Topics in Public Policy

Description

Contents and methods vary with instructors and from semester to semester. Instructor consent required.

PUBPOL890K - Advanced Special Topics in Public Policy

Subject	Catalog Number	Title
PUBPOL	890K	Advanced Special Topics in Public Policy

Description

Contents and methods vary with instructor and from semester to semester.

PUBPOL890S - Advanced Special Topics in Public Policy

Subject	Catalog Number	Title
PUBPOL	890S	Advanced Special Topics in Public Policy

Description

Contents and methods vary with instructors and from semester to semester.

PUBPOL891 - Advanced Special Topics in Public Policy

Subject	Catalog Number	Title
PUBPOL	891	Advanced Special Topics in Public Policy

Description

Contents and methods vary with instructors and from semester to semester.

PUBPOL892 - Advanced Special Topics in Public Policy

Subject	Catalog Number	Title
PUBPOL	892	Advanced Special Topics in Public Policy

Description

Contents and methods vary with instructors and from semester to semester. Consent of department required.

PUBPOL897 - Master's Project International Master in Environmental Policy I

Subject	Catalog Number	Title
PUBPOL	897	Master's Project International Master in Environmental Policy I

Description

Designed to help students develop a master's project (MP). Guide students in conceptualizing an idea, identifying key environmental policy question, writing a prospectus, finding an advisor, finding a client, designing an analytical approach, data collection, and producing a draft of their project.

PUBPOL897K - Master's Project International Master in Environmental Policy I

Subject	Catalog Number	Title
PUBPOL	897K	Master's Project International Master in Environmental Policy I

Description

Designed to help students develop a Masters Project (MP). Guide students in conceptualizing an idea, identifying key environmental policy question, writing a prospectus, finding an advisor, finding a client, designing an analytical approach, data collection, and producing a draft of their project.

PUBPOL898 - Masters Project international Master of Environmental Policy II

Subject	Catalog Number	Title
PUBPOL	898	Masters Project international Master of Environmental Policy II

Description

Follows after PUBPOL 897K, in which students conceived of, designed, and completed the initial steps of their master's project (MP). Students will complete their MP and present project findings. Students will review and revise project content in peer-to-peer and instructor-to-student settings, critically evaluate their methods and data, search for new ways to leverage their findings, and tighten their resulting analysis. Required course for iMEP students. Taught at Duke University.

PUBPOL901 - Political Economy of Public Policy

Subject	Catalog Number	Title
PUBPOL	901	Political Economy of Public Policy

Description

Introduces PhD students to core set of social science ideas relevant to public policy: theories of collective action, institutions and governance. Provides students with a framework for evaluating market, political and social failures; identifying possible policy interventions; and predicting ways in which such interventions would translate into policy outcomes. Consent of department required.

PUBPOL902 - Ethics of Public Policy

Subject	Catalog Number	Title
PUBPOL	902	Ethics of Public Policy

Description

Introduces PhD students to normative frameworks for evaluating public policies and governance processes drawing on social choice theory, political theory and social theory. Provides student with normative and analytical bases to evaluate the public good, tradeoffs between efficiency and equity, political legitimacy and justice. Consent of department required.

PUBPOL907 - Sanford PhD Student Graduate Seminar

Subject	Catalog Number	Title
PUBPOL	907	Sanford PhD Student Graduate Seminar

Description

This weekly workshop is required for all Sanford School of Public Policy PhD students to attend and to participate by presenting policy-relevant and in-progress research. Students present a work in progress that is at a stage where it would benefit from friendly, constructive comments from a diverse audience. Students are required to present at least once during the academic year. Student advisors, faculty and peers provide feedback during or after the presentation.

PUBPOL908S - Dissertation Proposal Seminar I

Subject	Catalog Number	Title
PUBPOL	908S	Dissertation Proposal Seminar I

Description

Required seminar for all 3rd year PhD students in Public Policy preparing to make a dissertation proposal.

PUBPOL909 - Dissertation Proposal Seminar II

Subject	Catalog Number	Title
PUBPOL	909	Dissertation Proposal Seminar II

Description

Required seminar for all 3rd year PhD students in Public Policy preparing to make a dissertation proposal. Prerequisite: Public Policy 908S.

PUBPOL910 - Environment and Energy Economics

Subject	Catalog Number	Title
PUBPOL	910	Environment and Energy Economics

Description

This course surveys the analytical tools and methods used to identify suboptimal environmental outcomes and policies to correct them. It also introduces students to energy markets and the economic and environmental regulations that govern them. Students will apply microeconomic concepts to contemporary challenges confronting the environment and energy market participants. Consent of instructor is required. Prerequisite: Economics 701D and 705D.